

## INTERREG IVB North West Europe Application Form

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This application is submitted under Strategic Initiatives    No    (select from the drop down list)

<b>Project Title</b>	Green & Blue Futures: The social economy and the management of green infrastructure		
<b>Acronym</b>	Green & Blue Futures		
<b>Start Date</b> (mm/dd/yyyy)	01/Jul/ 2011	<b>End Date</b> (mm/dd/yyyy)	30/Sep/ 2015
<b>Priority</b>	4 - Strengthening communities	<b>Duration</b>	51 months
<b>Objective(s) addressed</b>	4.1		
<b>Other objectives</b>	4.2		
<b>Keyword 1</b>	Natural resource management		
<b>Keyword 2</b>	Entrepreneur(ship), start-ups, businesses		
<b>Keyword 3</b>	Labour market		
<b>Keyword 4</b>	Public services		
<b>Keyword 5</b>	Regeneration/ revitalisation		
<b>Keyword 6</b>	Innovation		
<b>Project Idea Number</b>			

**ERDF: 1,620,644; Match funding: 1,620,644; Total: 3,241,288; Grant rate: 50.00%**

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- ▶ Always remember to follow the KISS (Keep it Short and Simple) principle. A lot of people are involved in the selection process. Remember that not everybody has an expertise in the field you are dealing with. Explain your project therefore as simply and precisely as possible. Be careful: all sections of the application form are limited in space. You cannot exceed a defined number of characters.
  
- ▶ The Application Form has to be filled in English. Only the project summary needs to be translated into each of the partners' languages.
  
- ▶ All white sections have to be completed unless otherwise stated. Further guidance is given in italic (you should overwrite it). Links for automatic transfer of information and formulas for the automatic calculation of financial data have been included in the Excel file. They are colour-coded (in pink). These fields must not be filled in or changed by applicants.

This section should provide basic information on your project. Please be aware that for approved projects this section will be automatically published in our online project database. Please fill in the summary in English and in all your partners languages.

<b>1.1 Project summary (English, mandatory)</b>
Please summarise your project by answering the following questions. This summary should be concise and clear.
What is the aim of your project? What do you want to achieve? (max. 2x1000 characters)
The Operational Programme for North West Europe recognises that the quality of places and environmental and cultural assets is important for creating strong and prosperous communities. Europe's green & blue infrastructure (nature sites, parks, open space, woodlands & waterways etc.) forms an important part of these assets, which is often managed by local authorities or other public agencies. With the current financial crisis however there is increasing pressure on public sector funds. Therefore new, more cost-effective models for resource management need to be developed. An opportunity for doing this is through increased involvement of the social economy in resource management via not-for-profit organisational structures. Such an approach can have the added benefits of achieving greater involvement of local stakeholders with the resource & delivering social outcomes, such as employment for disadvantaged groups.
The aim of G&BF is to develop a strategic framework for doing this in an effective way that can be promoted throughout North West Europe with the aim of widening adoption of such approaches. Lessons learnt through the project will also feed into furthering European policy (particularly Europe 2020) and input to future delivery of the European structural funds. The project will also develop an approach for assessing the benefits of such schemes, by relating cost savings to the public sector (through the more efficient management of the infrastructure) to the wider benefits delivered to society (through, for example, increased employment amongst target beneficiary groups). Finally the project aims to develop opportunities for transnational labour mobility both for social entrepreneurs and for stakeholders and beneficiaries of schemes.
What are the topics you want to cooperate on? (max. 2x1000 characters)
Topics to be covered relate to 2 broad themes:- (1) the development of the social economy for the management of green & blue infrastructure. This will address topics such as promoting social entrepreneurship and developing financially sustainable business models that are cost-effective and deliver wider benefits to society; stakeholder engagement, bringing together the public, social & private sectors to support delivery; developing appropriate approaches to deal with issues such as public procurement and the relationship between stakeholders through contracts / agreements; developing appropriate systems for assessing and evaluating projects, in terms of both cost-effectiveness and social outcomes delivered;
(2) the delivery of social outcomes to help deliver strong and prosperous communities. This theme will look at the nature and needs of the various groups of beneficiaries that will be coordinated through the social economy structures. These include disadvantaged groups such as the long-term unemployed, unemployed young people, ex-offenders, young people with special needs and older citizens. The project will look at the training & skills needs of these groups and how they might be delivered through involvement of the social economy. It will develop appropriate structures / arrangements for managing beneficiaries and look at how community / special interest groups can become involved through volunteering (which is quite well developed in the UK/Ireland, but less so in other partner countries).

<p>Why is transnational cooperation necessary to achieve your aim and tackle the issue? (max. 2x1000 characters)</p> <p>The current financial crisis poses threats to the maintenance &amp; development of public sector infrastructure in all Member States. It is therefore essential that common solutions to these threats are developed at a transnational level, to avoid "re-inventing the wheel" in each country and to share learning and approaches between a range of organisations working in different political environments. Also the approaches developed, incorporating the cost-effective management of green &amp; blue infrastructure, the development of financially sustainable social sector businesses and the delivery of social outcomes, will contribute in an integrated innovative way to delivering the Europe 2020 strategy for smart, sustainable, inclusive growth. The approaches will also feed into other European policy areas, including the future operational programmes for the structural funds.</p>
<p>They will be promoted through the project website and other media and the lessons learnt and tools developed will be available for organisations throughout North West Europe to adopt and take forward. G &amp; BF will create an on-going transnational network of stakeholders from the public &amp; social sectors in particular that will facilitate the further delivery of projects &amp; activity in this field, possibly through projects supported by the EU structural funds or through other mechanisms, such as the Leonardo programme.</p>
<p>What are your main  • actions and  • outputs?  (max. 2x1000 characters)</p>
<p>The main actions relate to (1) the common identification of existing good practice approaches to involving the social economy in the management of green &amp; blue infrastructure and the common elaboration of the pilot actions which will be used to develop the social economy framework; (2) the delivery of 7 commonly-designed pilot actions in the partner areas to explore aspects of social economy management &amp; development and the delivery of social outcomes; (3) Review &amp; evaluation of the pilot actions; (4) Elaboration of the framework for the development of the social economy for the managing green &amp; blue infrastructure; (5) a review and promotion of the implications of the framework for EU policy &amp; funding; (6) Publication &amp; promotion of a methodology for assessing the impacts of social projects in relation to green &amp; blue infrastructure;</p>
<p>(7) A review of opportunities for developing the transnational mobility of both beneficiaries and social entrepreneurs; (8) Creation of an on-going network of stakeholders to take forward future actions based on the approaches developed through the project. The pilot actions will deliver specific outputs related to (1) the better, more cost-effective management of the infrastructure; (2) the creation &amp; on-going sustainability of a number of innovative, not-for-profit businesses; (3) the delivery of improved employment prospects for a range of beneficiaries that are disadvantaged in the jobs market.</p>

## 1.2 Project summary (French)

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Please summarise your project by answering the following questions. This summary should be concise and clear.

Quel est le but de votre projet? Quel objectif souhaitez-vous atteindre? (max. 2x1000 caractères)

Le Programme opérationnel pour le Nord-Ouest de l'Europe reconnaît que la qualité des sites et des patrimoines, environnemental et culturel, sont des éléments essentiels pour bâtir des communautés fortes et prospères. Les infrastructures vertes et bleues en Europe (les sites naturels, parcs, espaces libres, les zones boisées, les cours d'eau etc.) représentent une part importante de ce patrimoine, qui est souvent géré par les autorités locales ou par d'autres agences gouvernementales. Néanmoins, en raison de la crise financière actuelle, le secteur public fait l'objet d'une pression de plus en plus forte quant à l'allocation de ses fonds. Par conséquent, il est nécessaire de développer de nouveaux modèles de gestion des ressources plus rentables. Pour ce faire, les initiatives menées dans le cadre de l'économie sociale et solidaire doivent s'orienter sur la gestion des ressources, par le biais d'organisations à but non lucratif.

L'objectif de G&BF est de développer un cadre stratégique pour parvenir à ce résultat, avec une méthode efficace qui puisse être véhiculée dans tout le Nord-Ouest de l'Europe afin de reproduire ce type d'initiative. Les enseignements acquis au cours de ce projet permettront également d'apporter des évolutions à la politique européenne (notamment la stratégie « Europe 2020 ») et contribueront à alimenter les fonds structurels européens. Toujours dans le cadre de ce projet, une méthode sera élaborée afin d'évaluer les bienfaits de ces procédés, avec la mise en relation des performances économiques du secteur public et des « services rendus » à la société. Enfin, le projet vise à développer des opportunités au niveau de la mobilité transnationale de la main d'œuvre, à la fois pour les entrepreneurs sociaux, pour les parties prenantes et pour les bénéficiaires de ces initiatives.

Sur quelles thématiques souhaitez-vous coopérer? (max. 2x1000 caractères)

Les sujets abordés se rapportent à deux grands thèmes : (1) le développement de l'économie sociale et solidaire dans le cadre de la gestion des trames vertes et bleues. Ce thème regroupera des sujets tels que la promotion de l'entrepreneuriat social et le développement de modèles économiques financièrement viables qui soient rentables et qui apportent de plus grands bénéfices à la société ; l'implication des parties prenantes ; la cohésion entre les secteurs privés, publics et l'économie sociale et solidaires pour parvenir à des résultats ; le développement de démarches adéquates pour appréhender certaines questions, comme la passation des marchés publics et les relations contractuelles ou les ententes qui lient entre elles les parties prenantes ; l'élaboration de structures adaptées pour mesurer et évaluer la portée de ces projets, à la fois en termes de rentabilité et au niveau de ses répercussions sociales.

(2) produire un impact social pour bâtir des communautés solides et prospères. Ce thème se penche sur la nature et les besoins des différents groupes de bénéficiaires, qui seront coordonnés à travers les organisations de l'économie sociale et solidaire. Parmi ces bénéficiaires, nous pouvons citer des groupes défavorisés comme les chômeurs de longue durée, les jeunes chercheurs d'emploi, les anciens détenus, les jeunes personnes ayant des besoins particuliers et les personnes âgées. Le projet va étudier les besoins de ces groupes en termes de formation et de compétences et la manière dont ils peuvent accéder à ces dernières par le biais de l'économie solidaire et sociale. Ce projet va développer les structures et les dispositions appropriées pour gérer les groupes de bénéficiaires et s'interroger sur la manière dont les communautés ou les pôles d'intérêts communs peuvent s'engager dans le bénévolat.

<p>En quoi la coopération transnationale est-elle nécessaire afin d'atteindre vos objectifs? (max. 2x1000 caractères)</p>
<p>La crise financière actuelle menace le maintien et le développement des infrastructures du secteur public dans tous les États membres. Par conséquent il est primordial de parvenir à des solutions communes en réponse à ces menaces, développées au niveau transnational, ce qui évitera de « réinventer la roue » dans chaque pays et permettra de mettre en synergie les enseignements et les méthodes d'un ensemble d'organisations actives dans des environnements politiques différents. Également, la combinaison de ces démarches, qui prendront en compte la dimension économique de la gestion des infrastructures vertes et bleues, du développement d'entreprises sociales rentables, et des répercussions positives au niveau de la société, va contribuer à la création d'une méthode innovante et cohérente pour générer une croissance durable, globale et bien pensée dans le cadre de la stratégie « Europe 2020 ».</p>
<p>Les démarches vont également profiter à d'autres politiques européennes, notamment aux futurs programmes opérationnels pour les fonds structurels. La promotion de ces approches se fera sur le site Internet du projet et par le biais d'autres médias, et les enseignements et outils acquis au cours de ce projet seront mis à disposition des organisations du Nord-Ouest de l'Europe, qui pourront les adopter ou les adapter. G&amp;BF va créer un réseau transnational dynamique de parties prenantes du secteur public et de l'économie sociale et solidaire en particulier, afin de faciliter l'élaboration de démarches et d'activités dans ce domaine, éventuellement à travers des projets soutenus par les fonds structurels de l'UE ou par d'autres initiatives, comme le programme Leonardo.</p>
<p>Quelles seront vos principales</p> <ul style="list-style-type: none"> <li>• Actions?</li> <li>• Résultats?</li> </ul> <p>(max. 2x1000 caractères)</p>
<p>Les principales initiatives se rapportent à (1) l'identification commune de bonnes pratiques existantes pour impliquer l'économie sociale et solidaire dans la gestion des infrastructures vertes et bleues et l'élaboration conjointe d'un ensemble d'actions pilotes mises en place dans le but de développer la structure de l'économie sociale et solidaire ; (2) l'élaboration de 7 actions pilotes élaborées en commun par les secteurs partenaires pour appréhender les aspects du développement et de la gestion de l'économie sociale et solidaire et pour générer un impact social ; (3) passer en revue et évaluer les actions pilotes; (4) élaborer une structure pour le développement de l'économie sociale et solidaire dans le cadre de la gestion des infrastructures vertes et bleues (5) examiner et promouvoir une méthodologie permettant d'évaluer les politiques européennes et leur financement;</p>
<p>(6) la publication et la promotion d'une méthodologie permettant d'élaborer l'impact des projets sociaux relatifs aux infrastructures vertes et bleues; (7) passer en revue les opportunités offertes par la promotion de la mobilité transnationale, à la fois pour les bénéficiaires et pour les entrepreneurs sociaux ; (8) créer un réseau dynamique de parties prenantes pour entreprendre des actions futures sur la bases des démarches développées dans le cadre de ce projet. Les actions pilotes vont donner des résultats spécifiques relatifs à (1) une gestion plus rentable et de meilleure qualité des infrastructures ; (2) la création et la durabilité d'un certain nombre d'organisations à but non lucratif innovantes ;(3) des perspectives de répercussions positives sur l'emploi pour certains groupes qui sont défavorisés sur le marché du travail.</p>

### 1.3 Project summary (Dutch)

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Please summarise your project by answering the following questions. This summary should be concise and clear.

Wat is het doel van jullie project? Wat willen jullie bereiken? (max. 2x1000 karakters)

Het Operationeel Programma voor Noord-West-Europa erkent dat de kwaliteit van plaatsen en milieu- en culturele voordelen belangrijk is voor het scheppen van sterke en welvarende gemeenschappen. Europa's groene en blauwe infrastructuur (natuurgebieden, parken, open ruimtes, bosland & waterwegen etc.) maken een belangrijk deel van deze voordelen uit, die vaak door de plaatselijke autoriteiten of andere openbare instellingen worden beheerd. Door de huidige financiële crisis bestaat er echter toenemende druk op de financiën van de publieke sector. Daarom moeten nieuwe modellen voor het beheer van hulpbronnen worden ontwikkeld die meer kosten besparen. Een grotere betrekking van de sociale economie in het beheer van hulpbronnen via organisatiestructuren zonder winstoogmerk biedt hiertoe een mogelijkheid.

De doelstelling van G&BF is hiervoor op effectieve wijze een strategisch raamwerk te ontwikkelen dat door Noord-West-Europa bevorderd kan worden. Het is de bedoeling dat dergelijke benaderingen breder zullen worden toegepast. De lessen die uit dit project worden getrokken zullen ook de invoer vormen voor nieuwe Europese beleidsvormen (met name Europe 2020) evenals de input voor de toekomstige introductie van Europese structuurfondsen. Het project zal ook voor een benadering zorgen om de voordelen van zulke schema's te evalueren door kostenbesparingen in de publieke sector te relateren (door een efficiënter beheer van de infrastructuur) aan de bredere voordelen die dat de maatschappij oplevert (bijvoorbeeld door meer werkgelegenheid onder doelgroepen). Ten slotte stelt het project zich tot doel mogelijkheden te ontwikkelen op het gebied van transnationale arbeidsmobiliteit, niet alleen voor sociale ondernemers maar ook voor belanghebbenden en begunstigden van schema's.

Welke zijn de thema's waarop jullie willen samenwerken? (max. 2x1000 karakters)

De te bespreken onderwerpen houden met 2 brede thema's verband:- (1) de ontwikkeling van de sociale economie voor het beheer van groene en blauwe infrastructuur. Hier komen onderwerpen aan bod als de bevordering van ondernemerschap en de ontwikkeling van financieel houdbare bedrijfsmodellen die kostenbesparend zijn en de maatschappij meer voordelen opleveren, betrokkenheid van belanghebbenden, de publieke, sociale en privésectoren bij elkaar brengen ter ondersteuning van de uitvoering, de ontwikkeling van de juiste benadering om problemen aan te pakken zoals openbare aanbestedingen en de relatie tussen belanghebbenden middels contacten/overeenkomsten, de ontwikkeling van geschikte systemen ter beoordeling en evaluatie van projecten, zowel wat betreft kostenbesparingen als behaalde sociale resultaten;

(2) het behalen van sociale resultaten die voor sterke en welvarende gemeenschappen zorgen. Dit onderwerp behandelt de aard en de behoeftes van de verschillende groepen begunstigden die met behulp van de sociale-economiestructuren zullen worden gecoördineerd. Hieronder vallen kansarme groepen zoals langdurige werklozen, werkloze jongeren, ex-delinquenten, jongeren met speciale behoeftes en oudere burgers. Het project kijkt naar training- en vaardighedenvereisten van deze groepen en hoe hieraan misschien met betrokkenheid van de sociale economie kan worden voldaan. Het ontwikkelt de juiste structuren/voorzieningen om de begunstigden te behoren en om te kijken hoe gemeenschappelijke/speciale belangengroepen door middel van vrijwilligerswerk betrokken kunnen worden (dit is redelijk ontwikkeld in het VK en in Ierland, maar in mindere mate in andere partnerlanden).



<p>Waarom is transnationale samenwerking nodig om jullie doel te bereiken en om het thema te behandelen? (max. 2x1000 karakters)</p> <p>De huidige financiële crisis vormt een gevaar voor het onderhoud en de ontwikkeling van de infrastructuur in de publieke sector in alle Lidstaten. Daarom is het van essentieel belang dat voor deze gevaren transnationale algemene oplossingen worden aangedragen om te voorkomen dat in ieder land het "wiel opnieuw wordt uitgevonden" en om kennis en benaderingen met meerdere organisaties die in verschillende politieke klimaten werken te delen. De ontwikkelde benaderingen, de invoering van kostenbesparend beheer van groene en blauwe infrastructuur, de ontwikkeling van financieel houdbare ondernemingen binnen de sociale sector en het behalen van sociale resultaten zal op een geïntegreerde, innoverende manier bijdragen aan het behalen van de Europe 2020-strategie voor slimme, duurzame, inclusieve groei. De benaderingen zullen ook de invoer vormen in andere Europese beleidsvormen, inclusief operationele programma's in de toekomst voor structurele financiën.</p>
<p>Ze zullen via de projectwebsite en andere media worden gepromoot en de geleerde lessen en ontwikkelde werktuigen zullen voor organisaties in Noord-West-Europa beschikbaar zijn om over te nemen en verder uit te breiden. G &amp; BF gaat een permanent transnationaal netwerk van belanghebbenden uit de publieke en sociale sectoren opzetten dat met name de verdere uitvoering van projecten en activiteiten in dit veld zal vergemakkelijken, indien mogelijk door middel van projecten die door de structurele financiën van de EU of andere mechanismes worden ondersteund, zoals het Leonardo-programma.</p>
<p>Wat zijn jullie voornaamste</p> <ul style="list-style-type: none"> <li>• acties en</li> <li>• outputs?</li> </ul> <p>(max. 2x1000 karakters)</p>
<p>De belangrijkste acties zijn gerelateerd aan (1) het vaststellen van bestaande goed practice-benaderingen om de sociale economie bij het beheer van groene en blauwe infrastructuur te betrekken en de gemeenschappelijke uitwerking van de proefacties die gebruikt zullen worden om het raamwerk van de sociale economie te ontwikkelen, (2) de uitvoering van de 7 gezamenlijk ontwikkelde proefacties in de partnergebieden om de aspecten van het beheer en de ontwikkeling van de sociale economie evenals het behalen van sociale resultaten te verkennen, (3) de beoordeling en evaluatie van de proefacties, (4) de uitwerking van het raamwerk voor de ontwikkeling van de sociale economie voor het beheer van groene en blauwe infrastructuur, (5) een beoordeling en de promotie van de implicaties van het raamwerk voor het beleid en de financiering door de EU,</p>
<p>(6) publicatie en promotie van een methodologie ter beoordeling van de impact van sociale projecten met betrekking tot groene en blauwe infrastructuur, (7) een beoordeling van de mogelijkheden tot ontwikkeling van transnationale mobiliteit zowel van begunstigden als sociale ondernemers, (8) het opzetten van een permanent belanghebbendennetwerk om met toekomstige acties door te kunnen gaan op basis van tijdens dit project ontwikkelde benaderingen. De proefacties zullen bijzondere resultaten opleveren met betrekking tot (1) een beter beheer van infrastructuur dat meer kosten bespaart, (2) het scheppen en permanente houdbaarheid van een aantal innovatieve ondernemingen zonder winst oogmerk, (3) betere arbeidsperspectieven voor een reeks begunstigden die in de arbeidsmarkt weinig kansen hebben.</p>

#### 1.4 Project summary (German)

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Please summarise your project by answering the following questions. This summary should be concise and clear.

Was ist das Ziel Ihres Projektes? Was wollen Sie erreichen? (max. 2x1000 Zeichen)

Mit dem operationellen Programm für Nordwesteuropa wird gewürdigt, dass die Qualität von Orten sowie Umwelt- und Kulturwerten wichtig ist für die Schaffung von starken, prosperierenden Gemeinden. Europas grüne und blaue Infrastruktur (Naturgebiete, Parks, offene Flächen, Wälder und Wasserwege etc.) bilden einen wichtigen Teil dieser Werte, die häufig von örtlichen Behörden oder sonstigen öffentlichen Stellen verwaltet werden. Durch die aktuelle Finanzkrise aber liegt zunehmender Druck auf den Finanzmitteln des öffentlichen Sektors. Aus diesem Grunde ist es notwendig, neue, kosteneffizientere Modelle für das Ressourcenmanagement zu entwickeln. Eine Möglichkeit dazu bietet sich durch die zunehmende Beteiligung der Sozialwirtschaft am Ressourcenmanagement durch Nichtregierungsorganisationen.

G&BFs Ziel ist die Entwicklung eines strategischen Rahmenprogramms zur effektiven Umsetzung dieser Vorhaben, das in ganz Nordwesteuropa gefördert werden kann, damit solche Vorgehensweisen im größeren Umfang angenommen werden. Die aus diesem Projekt gewonnenen Erkenntnisse werden außerdem in die Weiterentwicklung von europäischen Richtlinien (insbesondere die Europa-2020-Strategie) einfließen und in die zukünftige Verwendung von EU-Strukturmitteln. Im Rahmen des Projekts wird auch eine Vorgehensweise zur Auswertung des Nutzens solcher Programme entwickelt, indem die Kosteneinsparungen im öffentlichen Sektor dem größeren Nutzen für die Gesellschaft gegenübergestellt werden. Zu guter Letzt richtet sich das Projekt an die Entwicklung von Möglichkeiten für die transnationale Arbeitsmobilität, sowohl für soziales Unternehmertum als auch Interessengruppen und Nutznießer dieser Programme.

Was sind die Themen, zu denen Sie kooperieren wollen? (max. 2x1000 Zeichen)

Die zu behandelnden Themen beziehen sich auf zwei umfassendere Themenbereiche: (1) Die Entwicklung der Sozialwirtschaft für die Verwaltung der grünen und blauen Infrastruktur: Dies richtet sich an Themen wie die Förderung des sozialen Unternehmertums und die Entwicklung eines finanziell nachhaltigen Geschäftsmodells, das kosteneffizient ist und einen umfassenden Nutzen für die Gesellschaft erzielt; das Engagement der Interessengruppen; das Zusammenbringen von öffentlichen, sozialen und privaten Sektoren zur Unterstützung der Leistungserbringung; die Entwicklung angemessener Vorgehensweisen zum Umgang mit Themen wie dem öffentlichen Auftragswesen und der Beziehung zwischen Interessengruppen durch Verträge/Vereinbarungen; die Entwicklung geeigneter Systeme für die umfassende Auswertung von Projekten, sowohl im Hinblick auf deren Kosteneffizienz als auch die erzielten sozialen Ergebnisse;

(2) Das Erzielen von sozialen Ergebnissen zur Förderung von starken, prosperierenden Gemeinden: Dieser Bereich wird sich mit der Art und den Bedürfnissen verschiedener Nutznießerguppen befassen, die durch die sozialwirtschaftlichen Organisationen koordiniert werden. Dazu gehören benachteiligte Gruppen wie Langzeitarbeitslose, arbeitslose Jugendliche, ehemalige Straftäter, junge Menschen mit speziellen Bedürfnissen und ältere Bürger. Das Projekt wird sich mit dem Ausbildungs- und Qualifikationsbedarf dieser Gruppen befassen und wie dieser durch die Beteiligung der Sozialwirtschaft gedeckt werden kann. Es werden dabei entsprechende Strukturen/Vereinbarungen für den Umgang mit Nutznießern entwickelt und wie die Gemeinschaft/spezielle Interessengruppen durch ehrenamtliche Tätigkeiten involviert werden können (was in Großbritannien und Irland recht gut entwickelt ist, in anderen Partnerländern aber nicht besonders).

<p>Warum ist transnationale Kooperation nötig, um Ihr Ziel zu erreichen und das Thema zu behandeln? (max. 2x1000 Zeichen)</p>
<p>Die aktuelle Finanzkrise stellt in allen Mitgliedsstaaten eine Bedrohung für den Erhalt und die Entwicklung der Infrastruktur des öffentlichen Sektors dar. Es ist daher unabdingbar, dass für diese Bedrohungen auf transnationaler Ebene gemeinsame Lösungen entwickelt werden, um in jedem Land die „Neuerfindung des Rades“ zu vermeiden und um Erkenntnisse und Vorgehensweisen zwischen einer Vielzahl an Organisationen auszutauschen, die in verschiedenen politischen Bereichen tätig sind. Zudem werden die entwickelten Vorgehensweisen, die die kosteneffiziente Verwaltung der grünen und blauen Infrastruktur, die Entwicklung von finanziell nachhaltigen sozialwirtschaftlichen Unternehmungen und das Erzielen von sozialen Ergebnissen beinhalten, auf integrierte, innovative Weise zur Strategie Europa 2020 beitragen, die auf kluges, nachhaltiges, integratives Wachstum abzielt.</p>
<p>Diese Vorgehensweisen werden auch anderen europäischen Politikfeldern zugutekommen, u.a. den operationellen Strukturfonds-Programmen. Sie werden durch die Projekt-Website und sonstige Medien gefördert und beworben, und die gewonnenen Erkenntnisse und entwickelten Hilfsmittel werden Organisationen in ganz Nordwesteuropa zur Übernahme und Weiterentwicklung zur Verfügung stehen. G&amp;BF wird ein dauerhaftes transnationales Netzwerk aus Interessengruppen aus den öffentlichen und sozialen Sektoren schaffen, das insbesondere den Fortbestand der Projekte und Aktivitäten auf diesem Gebiet fördern wird, möglicherweise durch Projekte, die von den EU-Strukturfonds unterstützt werden oder über sonstige Mechanismen, wie das Leonardo-Programm.</p>
<p>Was sind die wesentlichen  <ul style="list-style-type: none"> <li>• Aktionen und</li> <li>• Ergebnisse?</li> </ul> (max. 2x1000 Zeichen)</p>
<p>Die Hauptaktionen beziehen sich auf (1) die gemeinsame Identifizierung von bestehenden beispielhaften Praktiken bei der Beteiligung der Sozialwirtschaft an der Verwaltung der grünen und blauen Infrastruktur und die gemeinsame Ausarbeitung der ersten Aktionen, die für die Entwicklung des sozialwirtschaftlichen Rahmens eingesetzt werden; (2) die Umsetzung von sieben gemeinsam entwickelten Pilotaktionen in den Partnerbereichen, um Aspekte der sozialwirtschaftlichen Verwaltung und Entwicklung zu erforschen und das Erzielen der sozialen Ergebnisse; (3) die Überprüfung und Auswertung der ersten Aktionen; (4) die Ausarbeitung des Rahmenprogramms für die Entwicklung der Sozialwirtschaft zur Verwaltung der grünen und blauen Infrastruktur; (5) die Überprüfung und Bekanntmachung der Implikationen des Rahmenprogramms auf EU-Richtlinien und -Finanzierungen;</p>
<p>(6) die Veröffentlichung und Förderung einer Methodik zur Auswertung der Auswirkung von sozialen Projekten im Hinblick auf die grüne und blaue Infrastruktur; (7) Eine Überprüfung von Möglichkeiten zur Entwicklung der transnationalen Mobilität von sowohl Nutznießern als auch sozialem Unternehmertum; (8) die Schaffung eines fortlaufenden Netzwerks aus Interessengruppen zum Voranbringen zukünftiger Maßnahmen, die auf den Vorgehensweisen basieren, die im Rahmen der Projekte entwickelt wurden. Die ersten Aktionen werden spezifische Ergebnisse erzielen in Bezug auf (1) das bessere, kosteneffizientere Management der Infrastruktur; (2) die Schaffung und kontinuierliche Nachhaltigkeit einer Reihe innovativer, gemeinnütziger Unternehmungen; (3) die Verbesserung der Beschäftigungsaussichten einer Vielzahl von Nutznießern, die auf dem Arbeitsmarkt benachteiligt sind.</p>

## 2. Project Objectives and implementation

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This section deals with the "core" of your project. You are asked to describe:

- WHY there is a need for your project (section 2.1)
- WHAT you would like to achieve with your project (section 2.2), i.e. which are your aims and objectives
- HOW it contributes to the objectives of the Programme (section 2.3) and HOW you will monitor results (section 2.6)
- By WHICH MEANS you are going to reach your objectives (section 2.4). Please cluster all your activities within work packages (max.6). WP should cluster different actions and related outputs, according to a common objective. Please note that an extra section is provided to describe the project management (3) and the communication strategy (section 4). Regarding the budgeting of costs, which are not related to any specific WP (e.g. for coordination), a special column has been created for "coordination and management costs" and for "preparation costs" (see section 7).

A full description on the difference between aims, objectives and work packages is given in Guidance Note 6.

**Remember to keep it short and simple!**

### 2.1 Project Objectives and implementation

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What are the territorial challenges you tackle? Why is transnational cooperation necessary for your project? (max. 2x1000 characters)

The Operational Programme for Interreg NWE 2007-13 recognises that "strong and prosperous communities are vital to sustainable territorial development" and that quality of places and environmental & cultural assets are important locational factors for businesses. Europe's green & blue infrastructure (nature sites, parks, gardens, woodland, open spaces, rivers, canals, lakes etc) form a vital component of these environmental & cultural assets. Such infrastructure requires active management & investment to ensure that the quality of the resource is maintained & enhanced. Often such infrastructure is owned & managed by local authorities or other public agencies. However now the provision & management of this infrastructure is being compromised by cuts in public sector budgets, as a result of the financial crisis. Consequently there is a need to look at alternative approaches to resource management.

In parallel with this, there is a growing desire to promote citizen engagement with their local environmental & cultural assets as a way of developing a common framework or "sense of place" as an aid to community cohesion. An approach to address both these aims is through promoting greater involvement of the social economy. Not-for-profit organisations, such as cooperatives, trusts, foundations & social enterprises can deliver a more community-based and cost effective solution to managing green & blue infrastructure, while at the same time delivering social objectives that benefit society at large eg. through involving beneficiaries such as young people or the long-term unemployed. In order for this to be effective, there is a need to develop common approaches to business development, support & finance and stakeholder relationships that can stimulate this approach at a North West Europe level.

What is innovative about your project? (max. 2x1000 characters)

At the overall project level, innovation relates to developing an integrated approach that will deliver four outcomes, creating a "quadruple win". The objectives relate to (1) better, more effective management of green & blue infrastructure; (2) building the capacity & cohesion of local communities; (3) reduced demands on public funding for the management of the infrastructure; (4) delivering wider benefits to society, through enhancing the skills & capacity of disadvantaged groups, such as the long-term & young unemployed, ex-offenders etc. The project will create an opportunity for communities and target groups of beneficiaries to play a greater part in the delivery of benefits that will enhance their quality of life, while at the same time allowing scarce public resources to be employed to greater effect.

Through the pilot actions, new & innovative approaches will be trialled for (1) developing and promoting social entrepreneurship; (2) creating sustainable business models for social enterprises and other not-for-profit organisations; (3) creating appropriate structures to bring the various stakeholders together - the infrastructure owner / manager; the delivery agent (ie. the not-for-profit organisation); community interests (eg. local community / voluntary groups); beneficiary interests (eg. welfare-to-work agents, police/probation service etc.); training & skills sector. In its resolution of 6 July 2011 on the financial, economic & social crisis, the European Parliament "recognised the role of the social economy in Europe and its significance in fostering innovation". Innovative practices developed by social entrepreneurs & third sector organisations will be recorded through the project and promoted to a wider audience.

Does it take into account or cooperate with other EU-funded projects or European initiatives? If so, how does it represent added value? (max. 2x1000 characters)

The project takes account of work being undertaken through the Interreg IVB North West Europe VALUE project (Valuing attractive landscapes in the urban economy), which has looked at how to maximise the competitive advantages of green infrastructure, particularly in economic terms. Green & Blue Futures will build on this work to look in practical terms at the delivery of social outcomes, while stimulating social entrepreneurship and delivering more cost-effective solutions to managing the infrastructure. The project also builds on the work of the Interreg IVB North Sea Region Waterways for Growth project, which looks at developing the economy and businesses associated with inland waterways. The social economy was identified as an opportunity for development through this project. It will also take account of work through the earlier EU EQUAL programme including the "Equal Shares for All" project in Wales in which British Waterways was a partner and

the "Social Innovation" project being carried out through the Interreg IVA Netherlands-Belgium programme. The project will contribute to the Europe 2020 agenda through (1) leading to resource efficiency; (2) delivering employment & training for young people & disadvantaged groups in particular; (3) promoting new skills in sectors in demand, such a green technology & heritage and environmental conservation; (4) Stimulating community engagement with their local environment and promoting enhancement of people's health & well-being. It is planned that the results will input to future operational programmes for both ERDF & ESF. The project will also look at opportunities for creating further transnational exchanges between not-for-profit & public authority staff through the Leonardo programme.

## 2.2 Aim(s), objectives and effects

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What are the main aims and objectives of your project? Please number your objectives and use cross-references to your work packages (section 2.5) (For a distinction between aims, objectives and work packages please see Guidance Note 6). (max. 2x1000 characters)

The overall aim of G & BF is to develop a transnational framework for growing the role of the social economy in the management and development of green & blue infrastructure within NW Europe. This will be done through developing and piloting appropriate models that maximise the wider benefits to society, thus realising the economic & social potential of these regional assets. Specific objectives relate to developing (1) a strategic framework for furthering the role of the social economy in managing and developing green & blue infrastructure; (2) approaches by which the public sector can help stimulate social entrepreneurship and the creation of social enterprises; (3) business models for social enterprises to ensure sufficient income can be raised to secure the long-term delivery of activity eg. through involving the private sector; (4) through the pilot actions delivering & improving social businesses in the partner regions so that they are financially sustainable;

(5) appropriate public procurement procedures and contracts / agreements between stakeholders to ensure the efficient, cost-effective & sustainable delivery of services. (Stakeholders may include the infrastructure provider / owner, the delivery agent (ie. the not-for-profit organisation, beneficiary & community interests and the training & skills sector.); (6) appropriate training & skills, both for employees of the infrastructure provider and delivery agent (eg. management / supervisory skills) and for the beneficiaries working on the infrastructure; (7) opportunities for the mobility of entrepreneurs & employees between regions in North West Europe (through, for example, the Leonardo programme); (8) appropriate systems for assessing & evaluating projects, possibly using a Social Return on Capital approach; (9) recording & promoting innovative practices developed by social entrepreneurs during the course of the project.

Please describe how the project entails cross-sector integration: horizontal (different sectors), vertical (different levels of governance) and geographical (different regions). (max. 2x1000 characters)

The project involves a mix of organisations from a range of sectors, either as formal partners or as stakeholders in the local partnerships established to take the project forward. Sectors covered are national, regional & local infrastructure managers / owners (including local authorities & national agencies), not-for-profit delivery agents and community organisations, training & skills organisations and beneficiary interests. All these types of organisation have a role to play in the establishment of appropriate delivery mechanisms for both the pilot actions and the development of the transnational framework. Formal partners in the project consist of both public authorities and not-for-profit delivery agents. These will involve representatives from the others sectors through the pilot actions and transnational development work through their local partnerships.

The project has been developed by partnerships drawn for 4 North West Europe countries - Belgium (both Flanders & Wallonia), France, Ireland and UK (England & Scotland). The pilot actions and resultant learning from these will therefore reflect the different institutional and administrative arrangements, together with their respective national policies, in these countries / regions. This will strengthen the robustness and transferability of the strategic framework and associated business models to be developed through the project.

What long-lasting effects will be generated? What will be the impact of the project? (max. 2x1000 characters)

At the overall project level, the outcome will be a transferable framework with associated business models for growing the role of the social economy in managing and developing green infrastructure, which will be promoted and taken up by other organisations throughout the North West Europe region. Implementation of the approach developed will lead to (1) more cost-effective management of the infrastructure; (2) the delivery of spin-off social & community benefits (eg, enhanced social capital) associated with involving local people in the management of the infrastructure; (3) the development of new and more financially sustainable not-for-profit businesses; (4) the delivery of employment experience, training & skills for disadvantaged groups; (5) the development of an effective methodology for measuring & evaluating the impact of projects.

Within the project itself, the pilot actions will deliver the above impacts for the participating regions through developing or enhancing the performance of social economy businesses. A key outcome will be to deliver the actions in such a way as to ensure that the schemes / approaches developed can be sustained financially into the future, thus creating a long-term impact within the regions. Also the approaches & learning developed through the pilots will be directly transferable to other green & blue infrastructure projects within the participating regions. It is planned that the network of stakeholders created will continue to function after the project through the establishment of a virtual Social Enterprise Zone to share further innovation and create opportunities for future cooperation.

### 2.3 Contribution of the project to the cross-cutting Programme themes (Lisbon, Gothenburg, Cohesion)

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Within INTERREG IVB NWE, a project's approval will not only depend on the merits of its own application; it will also need to prove that it complies with the Programme's aims and, more specifically with the cross-cutting themes as outlined in the Operational Programme. ).

Please describe if and how your project strengthens the economic competitiveness of NWE in response to the Lisbon agenda for growth and jobs and how it capitalises on different regional potentials for development. Please refer to relevant objectives of the agenda or give examples. (max. 2x1000 characters)

The social economy is already a significant player in the European economy, contributing some 5% of Europe's total GDP. In terms of the Lisbon agenda, the project will (1) further entrepreneurship and innovation in terms of the social economy and improve the financial sustainability of not-for-profit businesses and organisations; (2) increase employment opportunities for specific target groups (eg. young people; the long-term unemployed) through delivering employment experience together with training & skills in areas of demand (eg. environmental / heritage skills). Involvement of the social economy is recognised as contributing effectively to dealing with three labour market imbalances - unemployment, job instability and the social & labour market exclusion of unemployed people; (3) Create more attractive regions for inward investment through the more cost-effective management of green & blue infrastructure.

The project will help further Europe 2020's strategic initiatives related to the Innovation Union, Youth on the Move and the New Skills & Jobs strategy. In the case of the former, the project will take an innovative approach to managing the infrastructure, stimulate innovation amongst social entrepreneurs and look at how EU instruments can help further innovation in this field. For Youth on the Move, many of the pilot actions are aimed at improving the employment situation of young people through facilitating their entry to the job market. Opportunities for labour mobility will also be investigated through possible links to the Leonardo programme. The New Skills & Jobs strategy will be furthered through the identification of skills & training needs associated with "green" jobs based on the environmental infrastructure resources.

Please describe if and how your project increases the environmental sustainability of NWE in response to the Gothenburg agenda for more sustainable development. Please refer to relevant objectives of the agenda or give examples. (max. 2x1000 characters)

From a Gothenburg perspective, the project will (1) help secure cost-effective management of the region's natural & cultural resources; (2) promote greater community involvement in the management & development of green & blue infrastructure, thus delivering greater social cohesion & capital. Over the past couple of years there has been an increased emphasis in most EU countries in encouraging local people to play a greater part in shaping and helping manage green spaces near where they live. For example, in the UK this is reflected in the Localism Bill currently passing through Parliament. Green & Blue Futures creates an opportunity to develop appropriate models for facilitating this; (3) promote active volunteering by local people, thus improving their knowledge & involvement with their local environment and encouraging people to become more physically active through outdoor activity, thus improving their health & well-being.

Again the project will further the Europe 2020 initiative concerned with Resource Efficient Europe through investigating the potential for natural environment resources to be managed in a more cost-effective way.



Please describe if and how your project reduces territorial disparities of NWE by the promotion of transnational actions that will enhance economic potential of local and regional assets. (max. 2x1000 characters)

The project will enhance the economic potential of local & regional assets in a number of ways. A key outcome of the project will be the creation of "green" jobs and training & skills development delivered in a financially sustainable way by social sector organisations. Initiatives will particularly target disadvantaged groups in society (young unemployed people, the long-term unemployed, ex-offenders etc.) thus promoting social cohesion. Also, in geographic terms, many of these actions are targetted areas of disadvantage within the partner regions. Many of the regions within the partnership are themselves relatively disadvantaged at a North West Europe level eg. Province of Hainaut is a former Objective 1 (Convergence) region.

The project also aims to secure a better quality & more cost-effective management of green & blue infrastructure within the North West Europe region, making the region more attractive for inward investment and reducing costs for public authorities, which can be redeployed elsewhere. It will also contribute to the Europe 2020 initiative European Platform Against Poverty, through encouraging the target beneficiary groups to take an active part in society, developing good practice to deal with social exclusion and promoting social innovation & employment opportunities for vulnerable groups.

## 2.4 Work Packages (WP)

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In order to break down your strategy into concrete actions, please define different work packages (not more than 6). Each WP should cluster different actions and related outputs, according to a common objective. Please describe your WP following the given structure. Please note that an extra section is provided to describe the project management (section 3) and the communication strategy (section 4). Regarding the budgeting of costs, which are not related to any specific WP (e.g. for coordination, communication), a special column has been created for "coordination and management costs" and for "preparation costs" (see section 5).

### Work Package 1 Title (max. 256 characters)

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Project & pilot action definition

### Objective (max. 2x1000 characters)

This WP forms the first phase of the project. All partners will come together to (1) bring together existing approaches and their experiences in involving the social economy in managing & developing green & blue infrastructure; (2) identify existing good practices & approaches, drawing upon lessons learnt through previous European projects as appropriate; (3) jointly elaborate the pilot actions to be carried out within the project. The pilot actions to be carried out through the project have been identified at the project preparation stage. This has established in general terms the activity involved, the means of delivery via the third sector and the intended beneficiaries and outcomes. This WP will elaborate the detailed implementation of the actions, drawing upon good practice elsewhere and the experiences / expertise of partners, both from the public and third (not-for-profit) sectors.

The WP will also identify the social outcomes expected from the pilot actions and how these might be recorded and measured, so that the concrete results of Green & Blue Futures can be evaluated at the end of the project. Such outcomes may relate to employment (particularly amongst target groups such as young people & the long-term unemployed); learning & skills; social measures (such as community cohesion, social capital); not-for-profit business start-ups & sustainability etc. The concept of a Social Enterprise Zone, creating an on-going platform for public & social actors related to green infrastructure in the partnership area will be investigated in detail.

### Actions & Investments (if applicable) (max. 2x1000 characters)

Initial actions are to (1) commission an external review of existing practices & trends in this field within the North West Europe region; (2) hold a series of workshops to review practices, drawing upon this review and the experiences of partners. The workshops will involve stakeholders from all partners. Partners will then use the results of the workshops and research to draw up detailed specifications for the pilot actions; (3) draw up an initial specification for the Social Enterprise Zone concept, which will be taken forward through Action 1 in WP2.

The workshops will also identify and specify the outcomes expected from the pilot actions. Work will then be undertaken to investigate methodologies to quantify and, where possible, value these outcomes. This will draw upon work carried out through the Interreg IVB North West Europe VALUE project and also experience from partners in using ecosystem service and social return on investment approaches.

Transnational added value (max. 2x1000 characters)

This WP will result in (1) the identification of the key parameters (and associated good practices) to be incorporated in the transnational framework for developing the social economy as a vehicle for managing & enhancing of green & blue infrastructure, while delivering improved social outcomes. This will then feed into WP4; (2) the transnational elaboration of the pilot actions to be taken forward under WPs 2 & 3. The pilot actions will contribute in some way to both WPs 2 & 3, although the main focus of their activity & contribution will address one or the other WP; (3) the identification of measures to evaluate the effectiveness of interventions, which will be refined through WP4 to both improve the methodology and assess the economic & social outcomes of the overall project.

(4) An outline concept for a transnational virtual Social Enterprise Zone.

Who is doing what? (max. 2x1000 characters)

This WP will be led by British Waterways, who, as Lead Partner, will commission the research into current practice and activity within the NWE region. A Working Group will be established involving all project partners. The WG members will participate in the Workshops, which will be organised and led by the WP leader. (The Workshop venues will be agreed by partners according to opportunities to generate local publicity for the project.) WG members will involve participants from their local partnerships in the workshops and subsequent discussions, taking account of the need to engage with all types of stakeholder in the project.

Communication by email / via the project website will be maintained between partners to elaborate the pilot actions. British Waterways will lead on the development of the outcome measurement assessment, assisted by a small working group with representation from other partners. This work will draw on BW's experience in developing and using non-market valuation techniques in the UK. British Waterways Scotland will lead on the development of the Social Enterprise Zone concept.

Geographic scope (max. 256 characters)

All partner regions.

Timeframe (mm/yyyy)	
Start	Mar/ 2012
End	Dec/ 2012
Indicative Budget	324,129
Linkage to other work packages (max. 256 characters)	
(1) Transnational elaboration & specification of pilot actions in WPs 2 & 3; (2) Identification of key parameters & outcome measures to be taken forward through WP4.	
Outputs (max. 2000 characters)	
(1) Report on external review of existing practices & trends; (2) Workshop presentations & result summaries; (3) detailed project briefs / specifications for the pilot actions; (4) Methodology report on outcome measurement; (5) Outline proposal for transnational virtual Social Enterprise Zone.	
This WP will also deliver:- 1 workshop round involving all partners, with documentation / reports.	
Communication (max. 2000 characters)	
At a transnational level, reports prepared through this WP, together with the presentations & summaries from the workshop, will be posted on the project website for further dissemination. Activities undertaken in the workshop will also feature in the first project newsletter, which will be produced during this phase of work. Opportunities will be taken to promote actions and their findings / results at international events and via press / media articles. General awareness raising regarding the project, its objectives and the role of EU funding will also take place during this phase of activity.	
At a regional / local level, the focus will be on making politicians and local stakeholders aware of the project and its aims and objectives, to raise support and involvement at later stages of the project. Opportunities will be sought to promote the workshops and their findings to appropriate local media.	

**Work Package 2 Title** (max. 256 characters)[Table of contents](#)

Development of not-for-profit structures

**Objective** (max. 2000 characters)

This WP will investigate ways of stimulating and securing the on-going sustainability of not-for-profit structures in managing green & blue infrastructure. The objectives of this WP relate to drawing together the emerging results from the pilot actions in relation to this topic. Contributions will come mainly from Actions 1,4,5 & 6. Objectives are to (1) promote the development of social enterprises and social entrepreneurship in relation to green & blue infrastructure. This will include consideration of the role of the public sector in promoting opportunities; (2) bring together stakeholders (green infrastructure management organisations, community & special interest groups, social actors, beneficiary organisations etc.) to generate new ideas for public service delivery, efficiency improvements and new business concepts; (3) develop entrepreneurship & business models arising from this engagement;

(4) investigate potential barriers to enterprise development, including finance, procurement and legal structures / contracts; (5) investigate innovative approaches to secure the long-term financial viability of the structures created, possibly through involvement of the private sector or by the use of volunteers. Through this WP, the concept of the Social Enterprise Zone will be taken forward and piloted in Scotland (Action 1) and rolled out to other partners on a virtual basis as the WP is taken forward.

**Actions & Investments** (if applicable) (max. 2000 characters)

All actions will contribute in some way to this WP. However the main input will come from (1) Action 1 which will establish a Social Enterprise Zone as an incubator for social enterprises, focussing initially on the Lowlands Canals in Scotland, but which will be extended out to other partners as the project progresses. The SEZ will test innovative approaches to the formation of social enterprises, including how to involve stakeholders with an interest in the green infrastructure. It will also investigate appropriate business models; (2) Action 4, aimed at networking social groups & organisations around the green infrastructure and developing business opportunities that arise from this. This approach is based on existing networks with already identified sectors of opportunity;

(3) Action 5, which is targetted at developing social business opportunities in Belgium & France based on a specific product delivered by green infrastructure - organic fruit & vegetables - and creating a resource centre based on this; (4) Action 6, which is also based on a specific activity - the environmental management of green infrastructure. Again this action will develop a resource centre for the partnership on this aspect of work. Actions 5 & 6 will specifically address issues of social enterprise management, such as business structures, finance, procurement and the long-term sustainability of enterprises. Towards the end of the WP activity, the 2 resource centres created will be merged into the virtual Social Enterprise Zone concept to create an on-going structure that will be finalised through WP4.

Transnational added value (max. 2000 characters)

Through this WP a number of transnational grouping will be established:- (1) the Social Enterprise Zone in Scotland; (2) The resource centre for organic produce in Hainaut / Val de Sambre; (3) A resource centre for environmental management in West Flanders; (4) A network of community & specialist interest groups in South Tipperary. Initially these groupings will be established in the partner regions, although they will be open to partners from other regions from the start and wider participation will be encouraged as the project progresses. They will be managed through the project website and towards the end of the project will be brought together as an on-going network through the virtual Social Enterprise Zone (see WP4). Lessons learnt from the individual actions in the WP will be brought together and debated at a series of transnational seminars / workshops involving a wide range of stakeholders from different sectors.

Drawing upon the work carried out through the individual actions, the WP will look to develop innovative transnational approaches to (1) promote and develop social entrepreneurship and thus create efficiency & cost effectiveness for public authorities managing green infrastructure and deliver "green" employment based around the infrastructure; (2) involve a wide range of stakeholders in this process; (3) develop appropriate business models for such enterprises or other not-for-profit structures; (4) secure the on-going financial viability of the businesses created; (5) stimulate innovative practices by the social entrepreneurs.

Who is doing what? (max. 2000 characters)

The WG will include representatives from all project partners (and/or organisations within the local partnerships). (This is because actions under WP3 also have implications for WP2.). Specific organisations are responsible for the pilot actions, which will be jointly elaborated through WP1:- Action 1 - British Waterways Scotland; Action 4 - South Tipperary County Council; Action 5 - Province of Hainaut & Succeed in Sambre; Action 6 - Province of W.Flanders. They will bring the on-going results of these actions to a series of workshops / seminars organised at approximately 6 monthly intervals during the project. These workshops will be associated with field visits so that delegates can see the actions in practice. In addition, during the project implementation phase, a series of placements will be arranged whereby representatives from one partner will work for a short period on another partner's action.

This process will facilitate the exchange of ideas & approaches, enhance learning & understanding and contribute to the development of the strategic framework in WP4. The WG leader for this Work Package is Province of Hainaut.

Geographic scope (max. 256 characters)

Mainly in Scotland, Ireland (South Tipperary), Belgium (Hainaut & West Flanders) & France (Val de Sambre).

Timeframe (mm/yyyy)	
Start	Sep/ 2012
End	Dec/ 2014
Indicative Budget	1,296,515
Linkage to other work packages (max. 256 characters)	
The pilot actions will be undertaken based on the jointly formulated specifications developed in WP1. The results of the pilots will feed into the project evaluation & framework in WP4.	
Outputs (max. 2000 characters)	
4 pilot actions, with summaries & evaluation. These will deliver a range of activities on the ground that will result in:- (a) improved and more efficient management of green infrastructure in the participating areas; (b) the creation of stakeholder networks; (c) the creation of new and innovative not-for-profit businesses and the better and more sustainable management of existing ones. The target is to establish or secure the sustainability of at least 25 not-for-profit businesses / structures in the partner regions through this WP. Lessons learnt through the actions will feed into the overall framework for managing & developing green & blue infrastructure in WP4.	
It is envisaged that the WP will also deliver a structure, based on the virtual Social Economy Zone concept, that can be taken further forward after the end of the project. This will bring together the various network components developed through the actions, including the resource centres in Hainaut & West Flanders and the stakeholder network in South Tipperary. This WP will also deliver 3 workshop rounds with field visits to facilitate exchange / develop policy between partners, with associated documentation / reports; and 4 rounds of staff exchanges, which will assist with the transfer of ideas between partners and help with the development of the Framework in respect of WP2 activity.	
Communication (max. 2000 characters)	
At a local level, the partners delivering the 4 actions will be responsible for generating local publicity and raising awareness of the actions and transnational involvement within their communities. In part this will be done through their stakeholder networks via local workshops & seminars, newsletters etc. They will also be responsible for delivering media coverage regarding the actions, together with the transnational workshop they will host and the personnel transfers that will take place.	
At a transnational level, reports prepared through this WP, together with the presentations and summaries from the workshops, will be posted on the project website for wider dissemination. Activities carried out under this WP will be featured and summarised in project newsletters. Opportunities will be taken to promote actions and their findings / results at international events and via press / media articles.	

**Work Package 3 Title** (max. 256 characters)[Table of contents](#)

Social outcomes

**Objective** (max. 2000 characters)

This WP will concentrate on the aim of delivering social outcomes through the involvement of the social economy in managing the green & blue infrastructure. The WP will draw together the emerging results from Action 2 & 3. Since social outcomes will also be delivered through the other pilot actions, input will be drawn from these as appropriate. Objectives are to:- (1) investigate the needs & requirements of the specific beneficiary groups involved in the pilot actions - long-term unemployed, unemployed young people, ex-offenders, young people with special needs, volunteers (who are often older citizens); (2) investigate the training & skills needs of these groups and how they might be delivered; (3) develop appropriate structures / arrangements within the social delivery organisations and/or public authorities for managing the beneficiaries, including skills training;

(4) investigate opportunities for community & special interest groups to become directly involved in the management of the infrastructure eg. through volunteering. Such an approach is well developed in the UK & Ireland, although considerably more can be done to facilitate it. It is less developed in other countries, so opportunities will be taken to promote the approach in Belgium & France in particular; (5) develop appropriate measures to assess the social impact of actions through evaluation of the pilots; (6) identify innovative practices from the pilots.

**Actions & Investments** (if applicable) (max. 2000 characters)

Actions 2 & 3 will directly contribute to this WP, although lessons will also be drawn from the other actions within the project. In Action 2 in Staffordshire (England), the activity is delivered directly by the organisation managing the infrastructure, whereas Action 3 (in Scotland) is delivered via a consortium of social enterprises, with minimum involvement from the infrastructure manager. This will allow the two approaches to be compared and contrasted. Action 2 has two components, both of which will deliver improvements to the environment, heritage and accessibility of the infrastructure. The first involves the establishment of a placement scheme for young people, delivering training & skills that will improve their employability in the workplace. The second involves delivery through a team of volunteers.

Action 3 (Canal College in Scotland) creates a conservation & heritage skills training & employability programme aimed at young people that will be delivered and managed through a consortium of existing social enterprises in the region. Both actions will address the topics covered in the objectives of the WP. Additional input will come from the other pilot actions within the project, particularly in terms of meeting the needs of other target beneficiary groups not covered by Actions 2 & 3 and with specific advice / expertise from partner Succeed in Sambre.



Transnational added value (max. 2000 characters)

Drawing upon the work carried out through the individual actions, the WP will look to develop innovative transnational approaches to (1) deliver training & skills appropriate to the various beneficiaries in order to maximise opportunities for future on-going employment; (2) develop appropriate structures within the both the social & public sector organisations to manage the delivery of the social outcomes; (3) increase volunteering activity across the partnership regions; (4) develop outcome measures that will work across the whole partnership area.

Through learning from the UK & Ireland partners, volunteering activity will be increased in the other partner regions. The particular expertise of Succeed in Sambre in terms of beneficiary management / development will be made use of by partners to assist with taking these actions forward.

Who is doing what? (max. 2000 characters)

The WG will include representatives from all project partners (and/or organisations within the local partnerships). This will facilitate learning through the actions primarily aimed at WP2 to be assimilated within WP3. Specific organisations are responsible for the pilot actions, which will be jointly elaborated through WP1:- Action 2 - British Waterways; Action 3 - The Waterways Trust. The results of the actions related to this WP will be brought together at a series of workshops / seminars organised on the topic at approximately 6-monthly intervals. As in WP2, these workshops will be associated with field visits to look at the pilot actions undertaken. Also a series of placements will be arranged so that representatives from one partner can work on another partner's actions for a short period, thus facilitating the exchange of ideas and the development of joint approaches, which will be taken forward in WP4.

The WG leader for this Work Package is The Waterways Trust, with specialist advice coming from Succeed in Sambre. In the UK, the National Probation Service will act as an observer in relation to this Work Package and similar involvement of beneficiary organisations will be encouraged from other partners.

Geographic scope (max. 256 characters)

Mainly in the central belt of Scotland & Staffordshire (England).

Timeframe (mm/yyyy)	
Start	Sep/ 2012
End	Dec/ 2014
Indicative Budget	810,322
Linkage to other work packages (max. 256 characters)	
The pilot actions will be undertaken based on the jointly formulated specifications developed in WP1. The results of the pilots will feed into the project evaluation and framework development in WP4.	
Outputs (max. 2000 characters)	
2 pilot actions, with summaries & evaluation. These will deliver actions on the ground that will result in: (a) employment experience & training for beneficiaries, leading to improved long-term job prospects in "green" employment sectors; (b) improved management arrangements for both social & public sector organisations for the delivery of employment-related initiatives; (c) increased volunteering throughout the project area. Lessons learnt through the actions will feed into the overall framework for managing and developing green & blue infrastructure in WP4.	
Also the WP will deliver - 3 workshop rounds, with associated documentation / reports; 2 rounds of staff exchanges between partner organisations.	
Communication (max. 2000 characters)	
At a local level, the partners delivering the 2 pilot actions will be responsible for generating local publicity and raising awareness of the actions and transnational involvement within their communities / local partnerships. In part this will be done through their stakeholder networks via local workshops & seminars, newsletters etc. They will also be responsible for delivering media coverage regarding the actions, together with the transnational workshop they will host and the personnel transfers that will take place.	
At a transnational level, reports prepared through this WP, together with the presentations and summaries from the workshops, will be posted on the project website for wider dissemination. Activities carried out under this WP will be featured and summarised in project newsletters. Opportunities will be taken to promote actions and their findings / results at international events and via press / media articles etc.	

**Work Package 4 Title** (max. 256 characters)[Table of contents](#)

Evaluation &amp; framework development

**Objective** (max. 2000 characters)

The initial objective of this WP is to evaluate the results of the pilot actions undertaken, in terms of (1) process, drawing out lessons learnt & examples of good practice to be taken forward through the Framework for the development of the social economy for the management of green & blue infrastructure; (2) results & outcomes, as recorded & measured through the process developed in WP1. The evaluation will be undertaken by independent experts. The main objective of this Work Package will then be to develop a strategic framework for growing the role of the social economy in managing & developing green & blue infrastructure within the region. This will take account of the scoping work undertaken through WP1 and the pilot actions carried out in WPs 2 & 3. As well as drawing out the lessons learnt through the project, it will identify implications for EU policy.

This will include opportunities for taking forward the Europe 2020 strategy and suggestions for taking forward opportunities identified through the operational programmes for the structural funds (both ERDF & ESF). The final objectives of this WP relate to (1) refining and promoting the methodology for assessing outputs & outcomes of projects seeking to marry the cost-effective management of the infrastructure with social outcomes; (2) investigating (& developing if possible) opportunities for promoting the mobility of both beneficiaries and social entrepreneurs between countries. This will help increase the long-term employment potential of beneficiaries, while facilitating the transfer of knowledge, experience & ideas amongst social entrepreneurs; (3) identifying & promoting innovation by social entrepreneurs; (4) creating an on-going structure for taking action in this field forward after the end of the project, based on the virtual Social Enterprise Zone concept.

**Actions & Investments** (if applicable) (max. 2000 characters)

Actions to be undertaken are:- (1) Review & evaluation of the pilot actions; (2) Elaboration of the framework for the development of the social economy for managing green & blue infrastructure. This will cover the issues addressed through the pilot actions concerning (a) the development of not-for-profit structures, including the role of the public sector in developing social enterprises & promoting social entrepreneurship; stakeholder involvement & networking; social business models; addressing barriers to development, such as finance, procurement & legal structures / contracts; approaches to securing the long-term viability of enterprises; (b) delivering social outcomes, including identification of beneficiaries & their needs; training & skills delivery; beneficiary management;

involvement of community & special interest groups as volunteers; (3) A review & promotion of the implications of the framework for EU policy and funding; (4) Publication & promotion of the methodology for assessing the impacts of social projects in relation to green & blue infrastructure; (5) A review of opportunities for developing the transnational mobility of both beneficiaries & social entrepreneurs. This may subsequently lead to personnel and/or beneficiary transfers through other EU-supported programmes such as Leonardo; (6) A report on innovative practices developed through the project; (7) Creation of an on-going network (virtual Social Enterprise Zone) of stakeholders to take forward future actions based on the approaches developed through the project.

Transnational added value (max. 2000 characters)

Through this action a transnational approach to involving the social economy in the management & development of green infrastructure will be developed and promoted to a wide audience throughout the North West Europe region. This will cover development & promotion of social entrepreneurship and stakeholder engagement with the infrastructure, as well as the delivery of social outcomes to beneficiaries. Through this process, more cost-effective management of the infrastructure will result - an important consideration in this time of financial crisis. It will also input to European policy in relation to both the social economy and green infrastructure, as mentioned above. Opportunities will be taken to promote the outcomes through the platform Social Economy Europe as well as through regional structures in the partner areas. Ultimately it is intended that this will lead to the further development of actions in the field through the EU structural funds.

The methodology for assessing the impacts of schemes will be available for use by all actors involved in projects of this type. Ultimately it is intended that the project will lead to increased mobility between both beneficiaries and social entrepreneurs in furtherance of the objectives of the European Platform Against Poverty. Finally the establishment of an on-going Social Enterprise Zone will create a vehicle for the further development of approaches in this field and facilitate information sharing and the transfer of people (both entrepreneurs & beneficiaries) between regions.

Who is doing what? (max. 2000 characters)

This WP will be led by British Waterways, with the intention of drawing together all of the activity within the project. BW will commission the external evaluation of the pilot actions. The Working Group for WP1 will be reconvened to support the development of the framework and other actions under this WP. The Working Group will participate in workshops to take the topics forward, supplemented by regular communication / discussions using the project website as appropriate. Specific areas of investigation will also be tackled through the staff exchanges under WPs 2 & 3. These will include exercises to take forward particular topics / issues identified as the project proceeds.

British Waterways will develop the framework, policy implications and project impacts, with the assistance of all partners as outlined above. Province of Hainaut will be responsible for investigating opportunities for the transnational mobility of actors.

Geographic scope (max. 256 characters)

All partner regions.

Timeframe (mm/yyyy)	
Start	Jul/ 2014
End	Jun/ 2015
Indicative Budget	486,193
Linkage to other work packages (max. 256 characters)	
The development of the framework & policy recommendations will draw upon the evaluation of the pilot actions in WPs 2 & 3. The benefits assessment process will refine the initial system developed through WP1.	
Outputs (max. 2000 characters)	
(1) Evaluation report on the pilot actions; (2) Report - Framework for the involvement of the social economy in managing & developing green infrastructure; (3) Policy recommendations; (4) Recommendations for transnational mobility between actors; (5) Report on innovative practices identified; (6) Recommendations for an on-going network after the project end.	
2 workshop rounds to develop the framework & recommendations (with documentation / reports); 1 Final Conference, including conference proceedings.	
Communication (max. 2000 characters)	
At a transnational level, the reports prepared through this WP, together with the presentations & summaries from the Workshops., will be posted on the project website for further dissemination. The website outputs will be promoted to a wide audience through (1) external fora such as Social Economy Europe; (2) articles / news items in the technical press; (3) a presence at external exhibitions, events etc. The results will be promoted within the partner organisations to encourage the development of further similar projects and to assist in taking forward the policy recommendations at a regional level through, for example, forthcoming Regional Competitiveness & Employment programmes under the EU Structural Funds. Links will also be established with the organisations responsible for the management of structural funds in the partner regions, while the Framework & policy recommendations will be promoted to relevant EU institutions.	
At a regional / local level, the project results will be disseminated to politicians and stakeholders through the local partnerships established through the project. Partners will seek opportunities to promote the project outcomes, workshop results and final conference to appropriate local media.	

**Work Package 5 Title** (max. 256 characters)

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Objective (max. 2000 characters)

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Actions & Investments (if applicable) (max. 2000 characters)

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Transnational added value (max. 2000 characters)


Who is doing what? (max. 2000 characters)


Geographic scope (max. 256 characters)

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Timeframe (mm/yyyy)	
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Indicative Budget	0
Linkage to other work packages (max. 256 characters)	
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Outputs (max. 2000 characters)	
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Communication (max. 2000 characters)	
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**Work Package 6 Title** (max. 256 characters)

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Objective (max. 2000 characters)

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Actions & Investments (if applicable) (max. 2000 characters)

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Transnational added value (max. 2000 characters)

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Who is doing what? (max. 2000 characters)

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Geographic scope (max. 256 characters)

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Timeframe (mm/yyyy)	
Start <input type="text"/>	End <input type="text"/>
Indicative Budget	0
Linkage to other work packages (max. 256 characters)	
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Outputs (max. 2000 characters)	
<input type="text"/>	
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Communication (max. 2000 characters)	
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## 2.5 Action Plan

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<b>Action Name 1</b> (max. 256 characters)	Social enterprise incubation	
Action code	WP2A1	
Names of partners involved (max. 256 characters)	British Waterways Scotland; Province de Hainaut; Province of West Flanders	
Description (max. 2000 characters)		
<p>This action will be led by British Waterways Scotland. BWS will create a Social Enterprise Zone (SEZ) along the Lowland Canal system in Scotland (between Glasgow &amp; Edinburgh) to incubate new social enterprises, focussing on key geographic areas as points for development and for the testing of innovative approaches. The concept of a SEZ is modelled on approaches trialled elsewhere in the UK to promote &amp; support social enterprises. It involves bringing together stakeholders in a process to generate new ideas for public service delivery and efficiency improvements and to remove barriers to growth. The action will involve:- (1) partnership &amp; stakeholder engagement through facilitated workshops to identify strategic objectives that social enterprise development should address; (2) community engagement using a tool (the "What If?" process) for developing new ideas based on local need and developing leadership skills;</p> <p>(3) developing &amp; testing social entrepreneurship &amp; business models arising from this engagement; (4) developing a public social partnership approach to pilot testing. Partners from Hainaut &amp; West Flanders will be involved in the stakeholder workshops and will adapt the approach to establish resource centres for green &amp; blue infrastructure-related social enterprise development in their regions. (Under WP4, these resource centres will be integrated into an on-going transnational virtual Social Enterprise Zone involving the whole partnership.) The action will draw on input from local partnership social sector organisations, particularly the Social Enterprise Academy, Re-Union Boats and the Helix Trust.</p>		
Concrete Outputs (as listed in WP) (max. 2000 characters)		
<p>Outputs planned to be delivered by the SEZ in Scotland are:- 40 awareness raising events with partners / stakeholders; 10 new social enterprise ideas worked up to the point of start up; 1 strategic public social partnership established to test out social economy involvement in a major infrastructure management redesign; publication of 5 case studies for dissemination; creation of a growth cluster within the Helix project in Falkirk. (Helix is a major new ecopark development within the town that will act as a catalyst to stimulate green business growth, including not-for-profit businesses.) In Hainaut and West Flanders resource centres for green infrastructure-based social action will be established, drawing upon the work of the Scottish pilot.</p> <p>Impacts of the action will be (1) a more sustainable approach to managing green &amp; blue infrastructure into the future, which generates employment &amp; wealth from under-used assets; (2) greater commitment of local communities to conserving the infrastructure assets into the future; (3) more economic regeneration &amp; opportunities within disadvantaged communities and groups along the canal corridor; (4) development of the knowledge base at a transnational level of how social enterprise can contribute to economic regeneration; (5) on-going support for social enterprise development for the whole G&amp;BF partnership, through the establishment of an on-going virtual transnational Social Enterprise Zone.</p>		
Timeframe (mm/yyyy)	Start date	Sep/ 2012
	End Date	Dec/ 2014
Location of Action - NUTS III (if applicable) (max. 256 characters)	UKM 25 Edinburgh; UKM 26 Falkirk; UKM 31 E & W Dunbartonshire etc; UKM 34 Glasgow	
Work Package number	2	

<b>Action Name 2</b> (max. 256 characters)	Access, heritage & environment pilot, Staffordshire	
Action code	WP3A2	
Names of partners involved (max. 256 characters)	British Waterways	
Description (max. 2000 characters)		
<p>British Waterways will deliver this pilot action along the corridor of the Caldon Canal in Staffordshire, England. The action will investigate how the infrastructure provider can effectively deliver social outcomes through the direct management of labour by creating apprenticeships and working with volunteers. The action has 2 components:- (1) the improvement of accesses &amp; pathways and the environmental management of a 6 km section of the Caldon Canal, with delivery through the establishment of a placement scheme for young people, managed directly by British Waterways; (2) the environmental management and improvement of stretch of canal around Cheddleton through engaging with and managing volunteers. A key element of both components relates to the delivery of training &amp; skills for both the placements &amp; volunteers.</p> <p>The action will feed into those being delivered in Belgium &amp; France in particular, where, through the project preparation, it has become apparent that there is limited experience of direct management by public authorities of volunteers or young people placements on this scale, at least in the environment field. An aim of the framework in WP4 will be to see how the cost-effective involvement of volunteers might be stimulated in countries outside UK &amp; Ireland. The action will involve social sector organisations (particularly Staffordshire Wildlife Trust) to assist with delivery and build on links with local education establishments re. training &amp; skills.</p>		
Concrete Outputs (as listed in WP) (max. 2000 characters)		
<p>The action will deliver improvements &amp; better management of access to the natural &amp; built environment of the canal. Specific physical outputs envisaged include the restoration of 6 km of footpath, the improvement of 22 access points, 1.5 km of environmental bank protection, vegetation management (including the removal of non-native invasive species), habitat creation and repairs to historic structures. The target is for 100 young people to acquire new skills and become better placed for employment through the project and for 1,000 volunteer-days to be delivered, enabling the volunteers to learn new skills and improve their quality of life. Skills learnt will include heritage construction, woodland management, boat handling, equipment use and disability awareness.</p> <p>The action will feed mainly into WP 3. It will explore the opportunities for public authorities managing green infrastructure to directly deliver social outcomes without engaging with intermediary organisations (unlike in the other actions within the project). It will investigate structures for management of the beneficiaries, reward systems and training &amp; skills needs &amp; delivery. It will also look at the impact on costs &amp; effectiveness compared with carrying out the work via private contractors and investigate opportunities for extending this approach to other partner regions, in association with the French &amp; Belgian partners.</p>		
Timeframe (mm/yyyy)	Start date	Sep/ 2012
	End Date	Dec/ 2014
Location of Action - NUTS III (if applicable) (max. 256 characters)	UKG 24 Staffordshire	
Work Package number	3	

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<b>Action Name 3</b> (max. 256 characters)	Canal College, Scotland		<a href="#">Table of contents</a>
Action code	WP3A3		
Names of partners involved (max. 256 characters)	The Waterways Trust+A489		
<b>Description (max. 2000 characters)</b>			
<p>The Canal College pilot action is a conservation &amp; heritage skills training &amp; employability programme aimed at unemployed and vulnerable 16-25 year olds in disadvantaged parts of the central belt of Scotland. Unlike the British Waterways pilot action in England, which is partly aimed at the same target group, Canal College will be delivered directly through a consortium of social enterprises, with the infrastructure provider taking a passive role. The programme will deliver 24-week placements for young people at 2 levels, delivering 2 modules related to environmental &amp; heritage skills and boat handling skills. Therefore essential maintenance work will be delivered cost-effectively on the infrastructure, while the beneficiaries will gain skills that they can use to develop their own job prospects in the environmental, heritage, construction or marine sectors or to consider starting their own business or social enterprise.</p> <p>The Waterways Trust will work with other not-for-profit organisations to deliver this action - particularly the (1) British Trust for Conservation Volunteers (BTCV), which will manage the environment &amp; heritage component and award Northern Council for Further Education (NCFE)-approved qualifications. This constitutes a new approach for this type of training; (2) Re-Union Boats, which will support the boat handling component of the action, delivering Royal Yachting Association (RYA) accreditation. General employability training will also be provided for all beneficiaries, including support for onward employment or business development. Advice regarding the needs of beneficiaries will be supplied by Partner 6 (val de Sambre).</p>			
<b>Concrete Outputs (as listed in WP) (max. 2000 characters)</b>			
<p>Outputs delivered will be (1) 240 Level 1 &amp; 2 placements over the life of the action, with accreditation; (2) environment &amp; heritage work on the Lowlands Canals in the Falkirk &amp; Edinburgh areas, reducing the cost of infrastructure maintenance. In terms of outcomes, Canal College will improve the employment potential of young people in areas of high deprivation and with high unemployment amongst people in the target age group (9% Edinburgh; 14.5% Falkirk). It will also allow them to gain better knowledge of their local environment and promote health &amp; well-being through outdoor learning.</p> <p>The action will feed mainly into WP3, exploring issues related to the management of beneficiaries through social enterprises, working as a consortium and beneficiary training and skills, including general workplace skills as well as vocational training. The action will evaluate the success of this approach in delivering skills for the beneficiaries and assess the onward employment prospects of the individuals who pass through the scheme. Aspects of the action will also contribute to WP2 in terms of the management structures set up to deliver the project, involving a consortium of social organisations. TWT will work with other partners to investigate the potential for transnational beneficiary exchanges through, for example, the Leonardo programme.</p>			
Timeframe (mm/yyyy)	Start date	Sep/ 2012	
	End Date	Dec/ 2014	
Location of Action - NUTS III (if applicable) (max. 256 characters)	UKM 25 Edinburgh; UKM 26 Falkirk		
Work Package number	3		

<b>Action Name 4</b> (max. 256 characters)	Social economy networking		<a href="#">Table of contents</a>
Action code	WP2A4		
Names of partners involved (max. 256 characters)	South Tipperary County Council		
<b>Description (max. 2000 characters)</b>			
<p>This action will establish an integrated social economy network along the River Suir and its environs, focussing particularly on the larger urban centres of Carrick-on-Suir &amp; Clonmel. Traditionally the economy of the area focussed on the river, but this is no longer the case and the area now suffers from significant unemployment &amp; social deprivation. The aim of this action is to re-establish people's connection with the river as a generator of green employment. The first stage of the action is to develop a network of community and other specialist interest / social groups to come together to masterplan opportunities for social development of the river corridor and investigate opportunities for green employment and volunteering.</p> <p>The second stage of the action will be to encourage the establishment of social enterprises, based on the sectors identified. Particular focus will be on establishing businesses associated with access, environment &amp; heritage works, traditional skills (basket making, cot (traditional boat) building, snap net fishing etc.) and culture &amp; arts. Use of vacant historic properties along the river will be encouraged to facilitate this eg. disused mills, boat houses &amp; stores. The final stage will be to extend the stakeholder network to include stakeholders from other partnership areas and to look how this network can be associated with the Social Enterprise Zone to be elaborated through WP4.</p>			
<b>Concrete Outputs (as listed in WP) (max. 2000 characters)</b>			
<p>Outputs envisaged are:- (1) an increased number of people involved &amp; engaged with the river &amp; its infrastructure; (2) establishment of a network of community &amp; specialist interest groups along the river, which will develop links with similar groups involved in other partner actions within G&amp;BF; (3) development &amp; piloting of not-for-profit businesses associated with activities identified through the community network. At least 3 opportunities will be pursued related to the field of access, environment &amp; heritage works, traditional skills and culture &amp; arts; (4) increased volunteering activity by the community &amp; specialist interest groups; (5) improved management of the river's environment and cultural heritage, as a result of works undertaken through not-for-profit businesses and volunteer groups; (6) employment in areas of need generated through the business start-ups.</p> <p>The action will mainly feed into WP2, through (1) developing an innovative approach to stimulating social entrepreneurship through the networking of community &amp; specialist interest groups; (2) investigating the public sector's role in bringing actors together and supporting social enterprise development. (The costs and benefits associated with this will feed into the project evaluation in WP4); (3) exploring the business models and innovative approaches developed by the enterprises created; (4) Feeding into the Social Enterprise Zone to be developed through WP4.</p>			
Timeframe (mm/yyyy)	Start date	Sep/ 2012	
	End Date	Dec/ 2014	
Location of Action - NUTS III (if applicable) (max. 256 characters)	IE024 South-east		
Work Package number	2		

<b>Action Name 5</b> (max. 256 characters)	Social outcomes through organic food production		<a href="#">Table of contents</a>
Action code	WP2A5		
Names of partners involved (max. 256 characters)	Province of Hainaut & Succeed in Sambre		
<b>Description (max. 2000 characters)</b>			
<p>This action focusses on developing produce from publicly-owned green space, while delivering social outcomes. It consists of a number of elements:- (1) the networking of training actors involved in social integration; (2) the establishment of 3 pilots in Hainaut to use open space to produce organic food &amp; vegetables, and involve unskilled unemployed people in the production process. The sites involved (1 urban &amp; 2 rural) have been chosen because they are in areas of high deprivation, and have available land, with locally-based social training organisations; (3) investigate the development of a social enterprise to market &amp; distribute the organic produce and act as an exchange point for seeds. The aim to produce &amp; supply quality food products at a competitive price to the deprived communities around the pilot sites; (4) investigate how lessons learnt can be taken forward through an innovative approach in the Val de Sambre (Fr.).</p> <p>The approach here will be to use water from the river for irrigation, heating &amp; transport, and develop a social economy approach for implementation, involving young people and the long-term unemployed. Through the action, a resource centre for the whole of the G&amp;BF partnership will be created for exchanging best practice and expertise in the use of green infrastructure for organic food production. The sites chosen are in areas of high social need and unemployment - (1) Urban area La Docherie / Marchienne / Charleroi (Be). Here citizens action services already exist, but the growing of organic food &amp; vegetables will be a new venture; (2) Delsamme (La Louviere)(Be). Here there is already expertise in growing organic fruit &amp; vegetables and specialist knowledge in seed exchanges which will be available for the whole partnership; (3) Forestaille (Sars-la-Buissiere)(Be); (4) Val de Sambre (Fr).</p>			
<b>Concrete Outputs (as listed in WP) (max. 2000 characters)</b>			
<p>Direct outputs of the action will be:- (1) the development of 4 social businesses in Belgium &amp; France based on the use of green infrastructure for organic food production, thus creating an economic function for the land; (2) the employment and training / skills development of unemployed, unskilled local people in areas of high unemployment / deprivation; (3) the creation of a social enterprise for the marketing &amp; distribution of the foodstuffs produced, with associated employment; (4) the creation of a resource centre for the whole partnership to exchange best practice / advice in this area. A further envisaged longer-term outcome of the action relates to the improved health of the population of deprived areas in Hainaut &amp; Val de Sambre through the availability of cheap quality foodstuffs.</p> <p>This action will mainly input to WP2 through investigating models of social enterprise development specifically related to organic food production. It will consider general issues related to social enterprise legal &amp; management structures, funding and procurement, as well as more specific sectoral issues concerning marketing, branding, standards and distribution. In terms of WP3, training &amp; skills needs of beneficiaries will be identified for input to this Work Package, while Succeed in Sambre will input experience regarding the management &amp; personal development of beneficiaries. Evaluation of the action will take place through the project timeframe as an input to WP4. Also it is envisaged that the resource centre developed through the action will continue to function after the end of the project within the virtual Social Action Zone.</p>			
Timeframe (mm/yyyy)	Start date	Mar/ 2012	
	End Date	Sep/ 2014	
Location of Action - NUTS III (if applicable) (max. 256 characters)	BE322 Charleroi; BE323 Mons; FR301 Nord		
Work Package number	2		



<b>Action Name 6</b> (max. 256 characters)	Water corridor management, West Flanders		<a href="#">Table of contents</a>
Action code	WP2A6		
Names of partners involved (max. 256 characters)	Province of West Flanders		
<b>Description (max. 2000 characters)</b>			
<p>This action will create a comprehensive approach to involving the social economy in the management of landscape. In this case the focus will be on improving the environmental quality of green &amp; blue resources around the town of Roeselare. The action comprises 4 elements:- (1) the environmental management of water buffer zones around the Roeselare-Leie Canal. This area is a flood zone, with high nature value that requires sensitive labour-intensive management. Social enterprise services will be developed / procured to deliver this, with associated training &amp; skills for unemployed people and ex-offenders; (2) Environmental improvement of neighbourhoods within the town of Roeselare. This sub-action will look to develop a community-based approach to this based on engaging with local residents as volunteers and learning from successful initiatives implemented by the UK &amp; Ireland partners in G&amp;BF.</p> <p>(3) Management of linear recreation routes. Around Roeselare a number of abandoned railways have been converted into off-road cycling / walking routes. These need on-going management especially in terms of vegetation control. This tends to be manpower-intensive and the aim of this sub-action is to develop social enterprise capacity to deliver this management, based on the beneficiaries acquiring skills and long-term employment through the use of vegetation management equipment; (4) Environmental improvements to green infrastructure in the area often involve planting trees &amp; shrubs. These should display local genetic characteristics. However there isn't sufficient local material available. The aim of this sub-action is to set up a business for collecting seeds &amp; growing vegetation from these seeds. The beneficiaries will come from a local special needs school, thus enabling them to learn new skills and increasing their employment potential.</p>			
<b>Concrete Outputs (as listed in WP) (max. 2000 characters)</b>			
<p>The action will deliver (1) improved and cost-effective management of the green infrastructure resource, particularly in environmental terms; (2) training &amp; skills development and employment (both temporary &amp; long-term) for target beneficiaries - long-term unemployed, ex-offenders &amp; young people with special needs; (3) the long-term sustainability of social enterprises associated with the management of green infrastructure; (4) the creation of a not-for-profit business based on seed collection &amp; the growth of trees &amp; shrubs, employing young people with special needs; (5) community building and the creation of volunteering opportunities in the town of Roeselare. In addition the action will investigate how the private sector can interface with the project, through providing appropriate work for the social enterprises involved (thus making them more financially sustainable) or buying into a regional fund for the management of green infrastructure via the not-for-profit sector.</p> <p>The action will mainly contribute to WP2, looking at how the work of existing social enterprises can be extended to the environmental management of green infrastructure. It will also investigate specific issues concerning models for social enterprises dealing with special needs groups. The key contribution to WP2 relates to how social enterprises in this area can be made sustainable into the future. In the past businesses have tended to be supported by short-term project-based finance. This action will look to address this issue using innovative approaches, particularly through the involvement of the private sector. In WP3 the action will look at training and skills needs in relation to particular beneficiary groups - ex-offenders &amp; young people with special needs.</p>			
Timeframe (mm/yyyy)	Start date	Sep/ 2012	
	End Date	Dec/ 2014	
Location of Action - NUTS III (if applicable) (max. 256 characters)	BE256 Roeselare		
Work Package number	2		

<b>Action Name 7</b> (max. 256 characters)	Framework for the development of the social economy for managing green & blue infrastructure	
Action code	WP4A7	
Names of partners involved (max. 256 characters)	All partners	
<b>Description (max. 2000 characters)</b>		
<p>This action will develop the Framework for taking forward activity related to the project themes throughout the North West Europe area. The first stage of the action will be to draw together and evaluate the results of the pilot actions and combine this with the initial outline of the Framework developed through WP1. The Framework will provide advice to organisations wishing to develop activity related to the project themes in terms of (a) promoting social entrepreneurship; (b) appropriate structures &amp; business models for not-for-profit organisations; (c) the role &amp; involvement of stakeholders - public &amp; social sector organisations; community &amp; interest groups; (d) how to address potential barriers to development eg. finance, procurement, legal structures etc.;</p> <p>(e) how to secure the long-term viability of enterprises; (f) identification of beneficiaries &amp; their requirements; (g) beneficiary management, including training &amp; skills delivery; (h) involving stakeholders as volunteers; (i) assessing &amp; quantifying impacts. The Framework will also include (1) Recommendations for EU policy, programmes &amp; funding, drawing upon lessons learnt through the project; (2) A methodology for assessing the impacts of projects; (3) A review of innovative practices developed through the project; (4) A review of opportunities for the transnational mobility of beneficiaries &amp; social entrepreneurs. The Framework will be developed through the staff exchanges &amp; workshops under WPs 2,3 &amp; 4, together with communication between partners.</p>		
<b>Concrete Outputs (as listed in WP) (max. 2000 characters)</b>		
<p>(1) Evaluation report on the pilot actions; (2) Report - Framework for the development of the social economy in managing green &amp; blue infrastructure - to be promoted to public &amp; social sector organisations; (3) EU policy recommendations - to be promoted to relevant EU institutions, trade bodies &amp; regional authorities; (4) Recommendations for transnational mobility between actors - to be taken forward in the first instance by G&amp;BF; (5) Innovative practice review.</p> <p>2 workshop rounds to develop the Framework &amp; recommendations; 1 Final Conference. A further outcome resulting from this action will be the on-going transnational virtual Social Enterprise Zone.</p>		
Timeframe (mm/yyyy)	Start date	Sep/ 2014
	End Date	Jun/ 2015
Location of Action - NUTS III (if applicable) (max. 256 characters)	All partner areas	
Work Package number	4	

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<b>Action Name 8</b> (max. 256 characters)	Project start-up & pilot action definition		<a href="#">Table of contents</a>
Action code	WP1A8		
Names of partners involved (max. 256 characters)	All partners		
<b>Description (max. 2000 characters)</b>			
<p>British Waterways will lead on this action, involving all partners, as leader of WP1. This action relates to the start-up phase of the project (WP1). It will (1) investigate approaches and partners' experiences in involving the social economy with green &amp; blue infrastructure; (2) identify good practices &amp; approaches, drawing upon lessons learnt through other European projects as appropriate; (3) jointly elaborate the pilot actions to be carried out through the project, taking account of (1) and (2) above. The Action will also identify the social outcomes expected from the pilot actions and how these might be recorded and measured, so that the concrete results of Green &amp; Blue Futures can be evaluated at the end of the project.</p> <p>Such outcomes may relate to employment (particularly amongst target groups such as young people &amp; the long-term unemployed); learning &amp; skills; social measures (such as community cohesion &amp; social capital); not-for-profit business start-ups &amp; sustainability etc. The concept of a virtual Social Enterprise Zone, creating an on-going platform for cooperation amongst stakeholders, will be investigated in detail.</p>			
<b>Concrete Outputs (as listed in WP) (max. 2000 characters)</b>			
<p>(1) An external review of existing practices &amp; trends in relation to the social economy within the North West Europe area; (2) Transnational workshops &amp; associated documentation - to (a) review practices &amp; approaches; (b) identify learning that will enable detailed specifications for the pilot actions to be elaborated; (c) identify outcomes expected from the pilot actions, together with methodologies for quantifying and valuing these; (3) An initial outline proposal for the virtual Social Enterprise Zone concept, which will be taken forward through Action 1 in WP2. (This needs to be considered at this stage, so that appropriate links can be made between the project website and social media tools that may be used to take the action forward.)</p>			
Timeframe (mm/yyyy)	Start date	Apr/ 2012	
	End Date	Sep/ 2012	
Location of Action - NUTS III (if applicable) (max. 256 characters)	All partner areas		
Work Package number	1		

<b>Action Name 9</b> (max. 256 characters)		
Action code		
Names of partners involved (max. 256 characters)		
Description (max. 2000 characters)		
Concrete Outputs (as listed in WP) (max. 2000 characters)		
Timeframe (mm/yyyy)	Start date	
	End Date	
Location of Action - NUTS III (if applicable) (max. 256 characters)		
Work Package number		

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<b>Action Name 10</b> (max. 256 characters)		
Action code		
Names of partners involved (max. 256 characters)		
Description (max. 2000 characters)		
Concrete Outputs (as listed in WP) (max. 2000 characters)		
Timeframe (mm/yyyy)	Start date	
	End Date	
Location of Action - NUTS III (if applicable) (max. 256 characters)		
Work Package number		

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<b>Action Name 11</b> (max. 256 characters)		
Action code		
Names of partners involved (max. 256 characters)		
Description (max. 2000 characters)		
Concrete Outputs (as listed in WP) (max. 2000 characters)		
Timeframe (mm/yyyy)	Start date	
	End Date	
Location of Action - NUTS III (if applicable) (max. 256 characters)		
Work Package number		

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<b>Action Name 12</b> (max. 256 characters)		
Action code		
Names of partners involved (max. 256 characters)		
Description (max. 2000 characters)		
Concrete Outputs (as listed in WP) (max. 2000 characters)		
Timeframe (mm/yyyy)	Start date	
	End Date	
Location of Action - NUTS III (if applicable) (max. 256 characters)		
Work Package number		

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<b>Action Name 13</b> (max. 256 characters)		
Action code		
Names of partners involved (max. 256 characters)		
Description (max. 2000 characters)		
Concrete Outputs (as listed in WP) (max. 2000 characters)		
Timeframe (mm/yyyy)	Start date	
	End Date	
Location of Action - NUTS III (if applicable) (max. 256 characters)		
Work Package number		

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<b>Action Name 14</b> (max. 256 characters)		
Action code		
Names of partners involved (max. 256 characters)		
Description (max. 2000 characters)		
Concrete Outputs (as listed in WP) (max. 2000 characters)		
Timeframe (mm/yyyy)	Start date	
	End Date	
Location of Action - NUTS III (if applicable) (max. 256 characters)		
Work Package number		

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<b>Action Name 15</b> (max. 256 characters)		
Action code		
Names of partners involved (max. 256 characters)		
Description (max. 2000 characters)		
Concrete Outputs (as listed in WP) (max. 2000 characters)		
Timeframe (mm/yyyy)	Start date	
	End Date	
Location of Action - NUTS III (if applicable) (max. 256 characters)		
Work Package number		

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<b>Action Name 16</b> (max. 256 characters)		
Action code		
Names of partners involved (max. 256 characters)		
Description (max. 2000 characters)		
Concrete Outputs (as listed in WP) (max. 2000 characters)		
Timeframe (mm/yyyy)	Start date	
	End Date	
Location of Action - NUTS III (if applicable) (max. 256 characters)		
Work Package number		

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<b>Action Name 17</b> (max. 256 characters)		
Action code		
Names of partners involved (max. 256 characters)		
Description (max. 2000 characters)		
Concrete Outputs (as listed in WP) (max. 2000 characters)		
Timeframe (mm/yyyy)	Start date	
	End Date	
Location of Action - NUTS III (if applicable) (max. 256 characters)		
Work Package number		

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<b>Action Name 18</b> (max. 256 characters)		
Action code		
Names of partners involved (max. 256 characters)		
Description (max. 2000 characters)		
Concrete Outputs (as listed in WP) (max. 2000 characters)		
Timeframe (mm/yyyy)	Start date	
	End Date	
Location of Action - NUTS III (if applicable) (max. 256 characters)		
Work Package number		

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<b>Action Name 19</b> (max. 256 characters)		
Action code		
Names of partners involved (max. 256 characters)		
Description (max. 2000 characters)		
Concrete Outputs (as listed in WP) (max. 2000 characters)		
Timeframe (mm/yyyy)	Start date	
	End Date	
Location of Action - NUTS III (if applicable) (max. 256 characters)		
Work Package number		

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<b>Action Name 20</b> (max. 256 characters)		
Action code		
Names of partners involved (max. 256 characters)		
Description (max. 2000 characters)		
Concrete Outputs (as listed in WP) (max. 2000 characters)		
Timeframe (mm/yyyy)	Start date	
	End Date	
Location of Action - NUTS III (if applicable) (max. 256 characters)		
Work Package number		

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<b>Action Name 21</b> (max. 256 characters)		
Action code		
Names of partners involved (max. 256 characters)		
Description (max. 2000 characters)		
Concrete Outputs (as listed in WP) (max. 2000 characters)		
Timeframe (mm/yyyy)	Start date	
	End Date	
Location of Action - NUTS III (if applicable) (max. 256 characters)		
Work Package number		

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<b>Action Name 22</b> (max. 256 characters)		
Action code		
Names of partners involved (max. 256 characters)		
Description (max. 2000 characters)		
Concrete Outputs (as listed in WP) (max. 2000 characters)		
Timeframe (mm/yyyy)	Start date	
	End Date	
Location of Action - NUTS III (if applicable) (max. 256 characters)		
Work Package number		

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<b>Action Name 23</b> (max. 256 characters)		
Action code		
Names of partners involved (max. 256 characters)		
Description (max. 2000 characters)		
Concrete Outputs (as listed in WP) (max. 2000 characters)		
Timeframe (mm/yyyy)	Start date	
	End Date	
Location of Action - NUTS III (if applicable) (max. 256 characters)		
Work Package number		

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<b>Action Name 24</b> (max. 256 characters)		
Action code		
Names of partners involved (max. 256 characters)		
Description (max. 2000 characters)		
Concrete Outputs (as listed in WP) (max. 2000 characters)		
Timeframe (mm/yyyy)	Start date	
	End Date	
Location of Action - NUTS III (if applicable) (max. 256 characters)		
Work Package number		

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<b>Action Name 25</b> (max. 256 characters)		
Action code		
Names of partners involved (max. 256 characters)		
Description (max. 2000 characters)		
Concrete Outputs (as listed in WP) (max. 2000 characters)		
Timeframe (mm/yyyy)	Start date	
	End Date	
Location of Action - NUTS III (if applicable) (max. 256 characters)		
Work Package number		

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<b>Action Name 26</b> (max. 256 characters)		
Action code		
Names of partners involved (max. 256 characters)		
Description (max. 2000 characters)		
Concrete Outputs (as listed in WP) (max. 2000 characters)		
Timeframe (mm/yyyy)	Start date	
	End Date	
Location of Action - NUTS III (if applicable) (max. 256 characters)		
Work Package number		

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<b>Action Name 27</b> (max. 256 characters)		
Action code		
Names of partners involved (max. 256 characters)		
Description (max. 2000 characters)		
Concrete Outputs (as listed in WP) (max. 2000 characters)		
Timeframe (mm/yyyy)	Start date	
	End Date	
Location of Action - NUTS III (if applicable) (max. 256 characters)		
Work Package number		

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<b>Action Name 28</b> (max. 256 characters)		
Action code		
Names of partners involved (max. 256 characters)		
Description (max. 2000 characters)		
Concrete Outputs (as listed in WP) (max. 2000 characters)		
Timeframe (mm/yyyy)	Start date	
	End Date	
Location of Action - NUTS III (if applicable) (max. 256 characters)		
Work Package number		

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<b>Action Name 29</b> (max. 256 characters)		
Action code		
Names of partners involved (max. 256 characters)		
Description (max. 2000 characters)		
Concrete Outputs (as listed in WP) (max. 2000 characters)		
Timeframe (mm/yyyy)	Start date	
	End Date	
Location of Action - NUTS III (if applicable) (max. 256 characters)		
Work Package number		

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<b>Action Name 30</b> (max. 256 characters)		
Action code		
Names of partners involved (max. 256 characters)		
Description (max. 2000 characters)		
Concrete Outputs (as listed in WP) (max. 2000 characters)		
Timeframe (mm/yyyy)	Start date	
	End Date	
Location of Action - NUTS III (if applicable) (max. 256 characters)		
Work Package number		

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### 3. Project Management

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#### 3.1 Project Management Structure

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Please describe the management structure of your project and how decision-making, partnership cooperation/coordination, sharing of responsibility are to be organised. You might include a chart or diagram to visualise interlinkages. Please find further guidance on project management in Guidance Note 10. (max. 2000 characters)

Day-to-day responsibility for the overall management of the project will be with the Lead Partner (British Waterways), who will appoint a Project Manager, Finance Manager & Project Coordinator. The LP will draw up a Partnership Agreement to be signed by all partners, which will set out mutual responsibilities & reflect the contract between the LP & the JTS. The overall direction of the project will be guided by a project Steering Group (SG), chaired by a representative of the LP & with one representative from each of the other partners. Decisions will be arrived at through consensus of all partner representatives. The SG will meet at approximately 6-monthly intervals to review project progress & direction, with meetings hosted by partners on a rotating basis. The LP will (1) Monitor project progress & delivery of project activities, budgets & outputs, in association with the WP leaders; (2) Prepare for, manage & chair the 6-monthly SG meetings;

(3) Submit 6-monthly activity & financial reports to the JTS, based on information submitted by partners; (4) Notify the JTS of any material changes that arise during the project and request budget / project modifications as required; (5) Establish an audit trail and appoint an external overall First Level Controller for the project; (6) Prepare & submit any final project reports as required by the JTS; (7) Maintain day-to-day liaison & communication with both partners and the JTS as required; (8) Receive ERDF payments from the JTS and transfer these promptly to partners; (9) Retain required project records for the period specified after the end of the project. The WP leaders will oversee and monitor progress of actions proposed within the 4 Work Packages.

Please describe the internal reporting, financial management and controlling structures of your project with particular emphasis on the audit trail and the way the accounts will be handled between partners. You might include a chart or diagram. Please find further guidance on first level control in Guidance Note 19. (max. 2000 characters)

To ensure that the project remains on course, progress will be reviewed at the 6-monthly Steering Group meetings, based on reports received from Work Package Leaders. Any issues / problems arising will be discussed by the SG and actions agreed as appropriate. This supplements the formal reporting system that will be put in place to prepare the 6-monthly claims & reports to the JTS. In this process:- (1) Project accounts will be closed at an agreed period before the reporting deadline; (2) Partners will then submit their activity report & financial claims for the past 6 months to the Lead Partner. In doing so, the financial claims will have previously been approved by the partner-level First Level Controller, who will undertake any specific checks or reports required by the LP First Level Controller. The documentation will be sent through to the LP at least 4 weeks before the reporting deadline.

(3) The LP will then consolidate the reports received from the partners into overall activity & financial reports, with supporting evidence, such as reports, photos, press coverage etc. These will be checked and authorised by the First Level Controller, who will check that each partner's expenses relate to activities set out in the Application and verify that each partner's expenses have been validated by their controller. The consolidated reports, will be sent through to the JTS by the reporting deadline; (4) Following approval of the report by the JTS, the LP will receive the ERDF payments and disburse these to the partners in accordance with the Partnership Agreement. During the lifetime of the project, the LP First Level Controller will visit a sample of partners to ensure they have adequate control & project management systems in place and to verify outputs.

### 3.2 Project Manager

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Who will be the Project Manager for the project?

Contact Person	Name	Glenn	Surname	Millar
Institution	British Waterways			
Address	64 Clarendon Road			
Postal code	WD17 1DA			
Town	Watford			
Country	UK			
Phone (Office)	+44 1923 201356	Phone (mobile)	+44 7703 316926	
Fax	+44 1923 201300			
E-mail	glenn.millar@britishwaterways.co.uk			

Please briefly specify the person's relevant experience (max. 2000 characters)

Lead Partner Project Manager on the following Interreg projects:- (1) Interreg IIC North West Metropolitan Area: Sustainable Canal Restoration (2000 - 2001); Interreg IIC Atlantic Area: Tourism development through interpretation (2000-2001); Interreg IIIB North West Europe: Crosscut (2003-2008); Interreg IIIB North Sea Region: Canal Link (2004-2007); Interreg IIIC: Voies Navigables d'Europe (2005-2007); Interreg IVB North Sea Region: Waterways for Growth (2009-2012).

Also manager for the British Waterways component of recent relevant EU-funded projects such as:- (1) Equal Shares for All (2006-2009) (Equal Programme); (2) Waterways Forward (2010-2012) (Interreg IVC). Also experience in managing BW interests through other EU programmes, including Terra, Raphael, & 5th Framework, as well as Interreg & Equal.

### 3.3 Financial Manager

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Who will be the Financial Manager for the project?

Contact Person	Name	Ian	Surname	Easby
Institution	British Waterways			
Address	Waterside House, Waterside Drive			
Postal code	WN3 5AZ			
Town	Wigan			
Country	UK			
Phone (Office)	+44 1942 405791	Phone (mobile)	+44 7789 684591	
Fax	+44 1942 405710			
E-mail	ian.easby@britishwaterways.co.uk			

Please briefly specify the person's relevant experience (max. 2000 characters)

Lead Partner Finance Manager for Interreg IVB North Sea Region Waterways for Growth (2009-2012); Finance Manager for BW component of Interreg IVC Waterways Forward (2010-2012).

**3.4 Communication Manager (if any and if already known)**[Table of contents](#)

Who will be the Communication Manager for the project?

Contact Person	Name		Surname	
Institution				
Address				
Postal code				
Town				
Country				
Phone (Office)		Phone (mobile)		
Fax				
E-mail				
Please briefly specify the person's relevant experience (max. 2000 characters)				

**3.5 Project Coordinator (if any and if already known)**[Table of contents](#)

Who will be the Project Coordinator for the project?

Contact Person	Name	Chris	Surname	Barnett
Institution	British Waterways			
Address	64 Clarendon Road			
Postal code	WD17 1DA			
Town	Watford			
Country	UK			
Phone (Office)	+44 1923 201163	Phone (mobile)	+44 7887 540609	
Fax	+44 1923 201163			
E-mail	chris.barnett@britishwaterways.co.uk			

Please briefly specify the person's relevant experience (max. 2000 characters)

Lead Partner Project Coordinator on the following Interreg projects:- (1) Interreg IIIB North West Europe Crosscut (2003-2008); (2) Interreg IIIB North Sea Region Canal Link (2004-2007); (3) Interreg IIIC Voies Navigables d'Europe (2005-2007); Interreg IVB North Sea Region Waterways for Growth (2009-2012). Also BW project coordinator on a number of other Interreg IIIB projects including the North West Europe projects Maya II and Trust; and BW project coordinator on the Equal project Equal Shares for All (2006-2009).

## 4. Communication Strategy

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The Communication Strategy must be prepared and budgeted for well before the Project is approved: as an imprecise science, progress is monitored in years rather than weeks. Target audiences are the people who care or should care about the project's outcomes, they need to be contacted and engaged progressively all along the Project lifecycle to ensure that they are not overwhelmed with information when the Project delivers tangible results, and can contribute to the success of the project either directly or indirectly.

All the project partners must agree on who to engage (target audiences), why to engage them (objectives) and how to engage their support (messages + actions).

For further information on communication please look at Guidance Note 11.

### Communication Strategy

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Please list the project's communication objective(s). What is communication going to help you achieve? (max. 2000 characters)

The communication objectives are to (1) communicate the Framework for the development of the social economy and the good practices / tools developed through the project to interested organisations throughout the North West Europe region. Organisations include community and special interest groups, as well as public and social sector organisations with an interest in the management & development of green & blue infrastructure; (2) Raise awareness of the framework and the associated policy recommendations to political decision makers at local & regional level, as well as EU institutions; (3) Raise awareness of the EU role in supporting and delivering actions amongst the local population in the partner regions; (4) Promote opportunities for on-going transnational exchanges between social organisations & beneficiaries; (5) Develop links and exchanges with other relevant European initiatives, including other Interreg projects.

The Communication Strategy will raise awareness of the project results and promote the practices developed, thus encouraging their take-up by other organisations throughout the region. It will also be important in promoting the policy implications of the project to decision-makers to encourage adoption at local, regional, national and European levels. With regard to project implementation, links with other Interreg projects will be useful in identifying relevant work already carried out and promoting the exchange of knowledge between projects, while the pilot actions create an opportunity to promote the role of the EU at a local level, demonstrating the value of transnational cooperation to local people.

Please list the main target audience(s) of the project. How will you solicit their input? (max. 2000 characters)

Target audiences:- (1) Public sector organisations involved in the management of green & blue infrastructure; (2) Not-for-profit organisations and social entrepreneurs with an involvement or interest in becoming involved with the sector; (3) Community & special interest groups; (4) Regional politicians; (5) European institutions and bodies involved in the administration of EU instruments at national & regional level; (6) Local people in the pilot action areas; (7) Other relevant Interreg projects (eg. Interreg IIIB North West Europe: Value; Interreg IVC Waterways Forward) and the Interreg NWE JTS. Input from these audiences will be solicited through a range of promotional approaches. These include promotional channels such as the project website (& associated promotion of the site through, for example, partner websites), direct mail, attendance at relevant events with the G&BF stand, articles / features in the media.

Opportunities will be sought to use existing platforms to reach audiences eg. the project results will be promoted via the Europarc and other networks to managers of green infrastructure and via Social Economy Europe to social organisations. Direct approaches to EU institutions will be made to promote the policy recommendations, supplemented by articles in the European media and attendance at international events (eg. the NWE annual conference; Open Days in Brussels etc.) At a local level, a key element of engagement will be through encouraging local people & stakeholders to participate directly in the project. The pilot actions will involve a wide range of participants and beneficiaries from local stakeholder organisations. Where feasible, local events will be organised round the pilot actions to raise visibility of the project & the role of EU support. Also the direct involvement of politicians in the pilot actions will be sought eg. as volunteers.

Please list the main message(s) to the different target audiences. (max. 2000 characters)

Main messages against the target audiences listed above are:- (1) Public authorities - communicating good practice & tools to support the involvement of the social economy in managing green & blue infrastructure, as set out in the Framework. This will demonstrate how management of the infrastructure via the social economy can be cost effective, while delivering wider benefits to society. (2) Not-for-profit organisations / social entrepreneurs - Promoting good practice models & tools for managing the relationships between stakeholders and delivering social outcomes, together with opportunities for on-going transnational exchanges between actors; (3) Community & special interest groups - Promoting wider stakeholder involvement and "ownership" of projects and communicating the good practice & tools through the Framework;

(4) Regional politicians - Promoting the policy recommendations to gain political support and encouraging local political involvement in the pilot actions; (5) European institutions - Promoting the policy recommendations to encourage take-up in EU policy & programmes; (6) Local people - Communicating the value of EU support & funding at a local level; (7) Other Interreg projects - Developing links for mutual exchanges and promotion of results.

Please list the main communication tools (e.g websites, conferences, leaflets) and actions planned for the different target groups during the course of the Project. Please use cross-references to the different work packages. (max. 2000 characters)

A number of tools will be developed to promote general information regarding the project to all audiences. These are (1) a project website, which will be used to set out progress with implementation of the project, and display & promote project outputs in terms of reports etc.; (2) A project brochure & newsletters to provide information about the project and its progress for circulation to interested audiences through the website and at events, conferences etc.; (3) Project panels - to form a stand for use at events & conferences, setting out the project aims & objectives. Other specific tools will be:- (1) the Final Conference (in WP4), aimed at attracting a wide participation from organisations & political institutions with an interest in the project outcomes; (2) Articles in relevant publications / news media; (3) Participation in other Interreg & other transnational events, using the project stand where appropriate;

(4) Participation of politicians at project meetings, events & the pilot actions in WPs 2 & 3; (5) Press releases concerning project actions at EU, national, regional and local levels; (6) Communication of news items via the Interreg NWE website and via participation at NWE-organised events as appropriate; (7) Direct meetings with EU policy & programme officials regarding the policy recommendations; (8) Promotion of the Framework to specific audiences via other relevant networks eg. Europarc, Social Economy Europe. Communications activity in the project will be overseen by a Communications Sub-group, led by British Waterways with participation from all partners.

Please list the evaluation tools which will be used to sustain the effectiveness and intensity of both internal and external communication (e.g. questionnaires, web-statistics, event participation levels). (max. 2000 characters)

(1) Website visits; (2) Number of publications / media products & copies distributed; (3) Number of press releases issued; (4) Instances of media coverage - TV/radio, press, magazine articles etc; (5) Number of partner workshops & participants in these; (6) Number of people & days involved in partnership exchanges; (7) Number of people attending the Final Conference; (8) Number of stakeholder organisations involved in the pilot actions & partnership events; (8) Number of politicians involved in project activity; (9) Number of beneficiaries benefiting through the pilot actions; (10) Number & type of external events attended; (11) Number of meetings / events organised to promote the policy recommendations.



5. Detailed Investment Sheet

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**PLEASE COMPLETE THIS FORM FOR EACH OF THE PROJECT'S INDIVIDUAL INVESTMENT**

**INVESTMENT 1**

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<b>Title</b>	Access, heritage & environment pilot, Staffordshire	
<b>Investment code</b>	WP311	
<b>Description - Please briefly describe the investment (max. 2000 characters)</b>		
<p>This investment relates to the materials that will be used by the beneficiaries to deliver the Staffordshire pilot action (Action 2). Part of the action relates to the delivery of an apprenticeship programme for young unemployed people, whereby they will gain training &amp; skills in access, environment &amp; heritage management to enable them to secure on-going employment. They will work with materials purchased through this investment to deliver access &amp; environment improvements on the ground. The other part of the action relates to volunteer development. Again materials are require for the volunteers to work with.</p>		
<p>Materials to be purchased for the access part of the project are:- locally-sourced stone for pathway &amp; access works; timber for bank protection; and other materials - bricks, sandstone, timber edges, tarmac, gates &amp; handrails etc. Through the project, the beneficiaries will learn how to work with these materials and acquire appropriate skills. For the volunteer part of the project, concerned with environmental &amp; vegetation management, the materials required are trees / vegetation and material for constructing habitats for animals &amp; birds (bat &amp; bird boxes etc.)</p>		
<b>Geographical scope. Please fill in the NUTS III region in which the investment is located</b>		
<b>Country</b>	UK	<a href="#">Click here to Select</a>
<b>NUTS I</b>	WEST MIDLANDS (ENGLAND)	<a href="#">Click here to Select</a>
<b>NUTS II</b>	Shropshire and Staffordshire	<a href="#">Click here to Select</a>
<b>NUTS III</b>	Staffordshire CC	<a href="#">Click here to Select</a>
<b>Name of Partner in charge</b>	British Waterways	
<b>Number of Partner in charge</b>	1	
<b>Name of Contractor</b>	n/a	
<b>WP number</b>	3	
<b>Contribution to project objectives - Please explain how this Investment contributes to achieving the overall project objectives (max. 2000 characters)</b>		
<p>The purchase of materials will allow the delivery of this action by beneficiaries &amp; volunteers. As the partner in this action will directly manage the beneficiaries itself, there is a requirement to provide materials for the beneficiaries to work with in order to deliver the action. It will allow the beneficiaries to gain experience &amp; skills in a range of fields, including woodland management, chainsaw use, boat handling, use of machinery and disability awareness.</p>		
<p>It will therefore help establish &amp; deliver the needs &amp; requirements of the target beneficiary groups, including skills training and thus help deliver the objectives of the Work Package. It will also ensure that a lasting legacy is delivered on the ground, through an improved environmental resource; and help secure local publicity and promotion of the project.</p>		

Transnational added value - What is transnational of the investment and how does it create an added value through transnational cooperation? How is the experience used after the project? (max. 2000 characters)				
The transnational value of the investment relates to its input to the objectives of WP3 and to generating publicity regarding the project.				
Innovative aspects - What is innovative about this investment? (max. 2000 characters)				
The investment is innovative in the way it involves beneficiaries in the delivery of environment & access work, particularly in terms of the delivery of training & skills.				
Timeframe (mm/yyyy)	Start date	Sep/ 2012	End date	Dec/ 2014

**Note** that there are several documents needed for carrying out investments: Feasibility Study, Environmental Impact Assessment, Planning Permission and a Memo on the tender procedure followed and its result. In case of land and real estate purchase: document explaining the direct link between the purchase and the objectives of the co-financed operation. In case of land and real estate purchase: certificate from an independent qualified valuer or duly authorised official body confirming that the purchase price does not exceed the market value. In case of works: document that specifying the ownership of land and/or buildings where the works will be carried out. Commitment to establish and maintain an inventory of all fixed assets acquired, built or improved under the ERDF grant.

Budget breakdown: e.g. Work preparation, Feasibility study, Land purchase, Construction costs, ...	
Materials	180,000 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
<b>TOTAL</b>	<b>180,000 EUR</b>

**INVESTMENT 2**

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<b>Title</b>	Materials for business development - traditional boat building, South Tipperary	
<b>Investment code</b>	WP2I2	
<b>Description - Please briefly describe the investment (max. 2000 characters)</b>		
An outcome of Action 4 is to establish a number of social enterprises related to the River Suir, based on sectors identified through the networking of stakeholders within the project. The particular focus of this investment will relate to businesses concerned with traditional skills. To kick-start the establishment of these businesses a small amount of materials will be required, primarily to support the development of businesses based on the water - timber for cot (traditional boat) building. The amount of materials required is small, with a value of Eur 19,200.		
<b>Geographical scope. Please fill in the NUTS III region in which the investment is located</b>		
<b>Country</b>	IE	<a href="#">Click here to Select</a>
<b>NUTS I</b>	IRELAND	<a href="#">Click here to Select</a>
<b>NUTS II</b>	Southern and Eastern	<a href="#">Click here to Select</a>
<b>NUTS III</b>	South-East (IRL)	<a href="#">Click here to Select</a>
<b>Name of Partner in charge</b>	South Tipperary County Council	
<b>Number of Partner in charge</b>	5	
<b>Name of Contractor</b>	n/a	
<b>WP number</b>	2	
<b>Contribution to project objectives - Please explain how this Investment contributes to achieving the overall project objectives (max. 2000 characters)</b>		
The purchase of materials will kick-start and support the delivery of social enterprises to be delivered through this Action and WP2. It will ensure that the project delivers a lasting legacy on the ground, through the creation of new social enterprises and help secure local publicity and promotion of the project. Care will be taken to ensure that the provision of the materials does not infringe EU procurement requirements.		

Transnational added value - What is transnational of the investment and how does it create an added value through transnational cooperation? How is the experience used after the project? (max. 2000 characters)				
The transnational value of the investment relates to its input to the objectives of WP2 and to generating publicity regarding the project.				
Innovative aspects - What is innovative about this investment? (max. 2000 characters)				
The investment will contribute to the innovative approach of bringing stakeholders together to facilitate the development of social enterprises.				
Timeframe (mm/yyyy)	Start date	Sep/ 2012	End date	Dec/ 2014

**Note** that there are several documents needed for carrying out investments: Feasibility Study, Environmental Impact Assessment, Planning Permission and a Memo on the tender procedure followed and its result. In case of land and real estate purchase: document explaining the direct link between the purchase and the objectives of the co-financed operation. In case of land and real estate purchase: certificate from an independent qualified valuer or duly authorised official body confirming that the purchase price does not exceed the market value. In case of works: document that specifying the ownership of land and/or buildings where the works will be carried out. Commitment to establish and maintain an inventory of all fixed assets acquired, built or improved under the ERDF grant.

Budget breakdown: e.g. Work preparation, Feasibility study, Land purchase, Construction costs, ...	
Materials	19,200 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
<b>TOTAL</b>	<b>19,200 EUR</b>

**INVESTMENT 3**

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<b>Title</b>	Materials for business development - arts & culture business, South Tipperary	
<b>Investment code</b>	WP213	
<b>Description - Please briefly describe the investment (max. 2000 characters)</b>		
As for Investment 2, an outcome of Action 4 is to establish a number of social enterprises related to the River Suir, based on sectors identified through the networking of stakeholders within the project. The particular focus of this investment will relate to businesses concerned with arts & culture. To kick-start the establishment of these businesses a small amount of investment will be required to provide materials to be worked on by the arts business to develop signage and directional information along the river. The amount of materials required is small, with a value of Eur 16,000.		
<b>Geographical scope. Please fill in the NUTS III region in which the investment is located</b>		
<b>Country</b>	IE	<a href="#">Click here to Select</a>
<b>NUTS I</b>	IRELAND	<a href="#">Click here to Select</a>
<b>NUTS II</b>	Southern and Eastern	<a href="#">Click here to Select</a>
<b>NUTS III</b>	South-East (IRL)	<a href="#">Click here to Select</a>
<b>Name of Partner in charge</b>	South Tipperary County Council	
<b>Number of Partner in charge</b>	5	
<b>Name of Contractor</b>	n/a	
<b>WP number</b>	2	
<b>Contribution to project objectives - Please explain how this Investment contributes to achieving the overall project objectives (max. 2000 characters)</b>		
The purchase of the materials will kick-start and support the delivery of the social enterprises to be delivered through this Action and WP2. It will ensure that the project delivers a lasting legacy on the ground, through the creation of new social enterprises and help secure local publicity and promotion of the project. Care will be taken to ensure that the provision of the materials does not infringe EU procurement requirements.		

Transnational added value - What is transnational of the investment and how does it create an added value through transnational cooperation? How is the experience used after the project? (max. 2000 characters)				
The transnational value of the investment relates to its input to the objectives of WP2 and to generating publicity regarding the project.				
Innovative aspects - What is innovative about this investment? (max. 2000 characters)				
The investment will contribute to the innovative approach of bringing stakeholders together to facilitate the development of social enterprises.				
Timeframe (mm/yyyy)	Start date	Jan/ 2013	End date	Jun/ 2014

**Note** that there are several documents needed for carrying out investments: Feasibility Study, Environmental Impact Assessment, Planning Permission and a Memo on the tender procedure followed and its result. In case of land and real estate purchase: document explaining the direct link between the purchase and the objectives of the co-financed operation. In case of land and real estate purchase: certificate from an independent qualified valuer or duly authorised official body confirming that the purchase price does not exceed the market value. In case of works: document that specifying the ownership of land and/or buildings where the works will be carried out. Commitment to establish and maintain an inventory of all fixed assets acquired, built or improved under the ERDF grant.

Budget breakdown: e.g. Work preparation, Feasibility study, Land purchase, Construction costs, ...	
Materials	16,000 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
<b>TOTAL</b>	<b>16,000 EUR</b>

**INVESTMENT 4**

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<b>Title</b>	Materials & equipment for Charleroi pilot action, Province de Hainaut, Belgium	
<b>Investment code</b>	WP214	
<b>Description - Please briefly describe the investment (max. 2000 characters)</b>		
<p>This pilot action is one of three being undertaken in the Province of Hainaut. The sub-partner delivering this action, Regie des Quartiers de Charleroi, already delivers training for socially disadvantaged people. This investment will allow it to extend its work to deliver activity in the green sector, through activity related to horticulture, parks &amp; gardens and bio-truck farming. The main capital investments required are purchase of (1) a greenhouse &amp; associated equipment / running costs; (2) a second-hand truck &amp; trailer plus running costs. Smaller investments relate to the purchase of seeds/plants and materials / equipment for use by the beneficiaries (compost, gardening equipment etc.)</p>		
<p>Provision of these investments will enable the delivery of training and skills to the beneficiaries. The recruitment of beneficiaries will be undertaken through partnerships that the sub-partner already works with, including organisations such as Forem Conseil (employment agents), SLSP (public housing), CPAS (Public Centre of Social Action) and the city of Charleroi.</p>		
<b>Geographical scope. Please fill in the NUTS III region in which the investment is located</b>		
<b>Country</b>	BE	<a href="#">Click here to Select</a>
<b>NUTS I</b>	RÉGION WALLONNE	<a href="#">Click here to Select</a>
<b>NUTS II</b>	Prov. Hainaut	<a href="#">Click here to Select</a>
<b>NUTS III</b>	Arr. Charleroi	<a href="#">Click here to Select</a>
<b>Name of Partner in charge</b>	Province de Hainaut	
<b>Number of Partner in charge</b>	4	
<b>Name of Contractor</b>	n/a	
<b>WP number</b>	2	
<b>Contribution to project objectives - Please explain how this Investment contributes to achieving the overall project objectives (max. 2000 characters)</b>		
<p>This investment will allow the delivery of the urban pilot action in Charleroi, related to training &amp; skills for unemployed people in organic fruit and vegetable production and other "green" activity. The action involved will demonstrate how social enterprises can deliver training to target unemployed groups, while using green infrastructure to deliver high quality organic food for local people. It will deliver extension of an existing social business and contribute to the establishment of a wider resource centre to exchange best practice / advice in this field for the wider partnership. Within the project, particular areas to be investigated include legal &amp; management structures, funding &amp; procurement, marketing, branding, standards and distribution.</p>		

<b>Transnational added value - What is transnational of the investment and how does it create an added value through transnational cooperation? How is the experience used after the project? (max. 2000 characters)</b>			
This investment will contribute to Action 5 of the project, which will include establishment of a resource centre for the whole partnership in terms of the use of green infrastructure for organic food production. It will create an additional wider benefit to society through the availability of cheap, high quality organic foodstuffs for the population in deprived areas within Hainaut. It is intended that the project and the resource centre will continue to run after the end of Green & Blue Futures and indeed an investigation will take place to see whether the activity can be extended further down the distribution chain to include the establishment of a bio-restaurant, with associated cookery training for beneficiaries.			
<b>Innovative aspects - What is innovative about this investment? (max. 2000 characters)</b>			
The action will contribute to the establishment of a resource centre for the whole G&BF partnership for exchanging best practice and expertise in the use of green infrastructure for organic food production. It brings together organic food production with training and skills for unemployed people, with the aim of furthering long-term employment opportunities. A further envisaged long-term benefit of this action will be the improved health & well-being of local people in deprived areas of Hainaut through the availability of low cost high quality food produce. Indeed an envisaged outcome from the action will be an investigation into the possibility of creating a "bio-restaurant", making use of the organic produce and delivering further training & skills opportunities through cookery.			
A particular challenge in this action is its geographical location in an industrial and heavily populated area. It will facilitate cooperation between a range of players in terms of distribution and use of the produce and exchanges of knowledge and best practices between a range of local players in different sectors - agriculture, food distribution & use, green infrastructure, training & skills and social action.			
<b>Timeframe (mm/yyyy)</b>	<b>Start date</b>	<b>Jun/ 2012</b>	<b>End date</b>
			<b>Sep/ 2014</b>

**Note** that there are several documents needed for carrying out investments: Feasibility Study, Environmental Impact Assessment, Planning Permission and a Memo on the tender procedure followed and its result. In case of land and real estate purchase: document explaining the direct link between the purchase and the objectives of the co-financed operation. In case of land and real estate purchase: certificate from an independent qualified valuer or duly authorised official body confirming that the purchase price does not exceed the market value. In case of works: document that specifying the ownership of land and/or buildings where the works will be carried out. Commitment to establish and maintain an inventory of all fixed assets acquired, built or improved under the ERDF grant.

Budget breakdown: e.g. Work preparation, Feasibility study, Land purchase, Construction costs, ...	
Greenhouse & ancillaries	12,000 EUR
Truck / trailer & ancillaries	10,000 EUR
Seeds & plants	3,000 EUR
Small-scale equipment & materials	9,000 EUR
On-going maintenance, modifications etc.	12,000 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
<b>TOTAL</b>	<b>46,000 EUR</b>



**INVESTMENT 5**

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<b>Title</b>	Materials & equipment for Delsamme pilot action, Province de Hainaut, Belgium	
<b>Investment code</b>	WP215	
<b>Description - Please briefly describe the investment (max. 2000 characters)</b>		
<p>This pilot action is one of three being undertaken in the Province de Hainaut. The investment supports the implementation of one of the rural projects related to organic market gardening. The farm at Delsamme is managed by the social enterprise Centre Public d'Action Sociale de La Louviere. These investments will allow the farm to expand the training it delivers to beneficiaries through (1) widening activity related to the production of seeds certified as produced through organic agriculture. Currently the farm can only produce seeds for its own use. This action will allow seeds to be sold to other operators, including others within the G&amp;BF partnership; (2) the production of natural compost.</p>		
<p>The investments required for this expansion of activity relate to (1) refurbishment of an existing greenhouse and the construction of a new greenhouse to deliver the additional seed production; (2) trucks to deliver the plants / seeds around the site; (3) purchase of specialised vehicles &amp; composting / handling equipment to distribute the natural composite around the farm. This will allow expansion of the training delivered to beneficiaries to include skills in operating this logistics system.</p>		
<b>Geographical scope. Please fill in the NUTS III region in which the investment is located</b>		
<b>Country</b>	BE	<a href="#">Click here to Select</a>
<b>NUTS I</b>	RÉGION WALLONNE	<a href="#">Click here to Select</a>
<b>NUTS II</b>	Prov. Hainaut	<a href="#">Click here to Select</a>
<b>NUTS III</b>	Arr. Mons	<a href="#">Click here to Select</a>
<b>Name of Partner in charge</b>	Province de Hainaut	
<b>Number of Partner in charge</b>	4	
<b>Name of Contractor</b>	n/a	
<b>WP number</b>	2	
<b>Contribution to project objectives - Please explain how this Investment contributes to achieving the overall project objectives (max. 2000 characters)</b>		
<p>This investment will facilitate the delivery of one of the rural pilot actions in Hainaut related to training &amp; skills for unemployed people in organic fruit &amp; vegetable production. The actions will concentrate on specific fields of activity related to seed production and organic compost production &amp; use. It will extend the existing social activity undertaken at the farm and establish an organic seed resource that will be available for use by the whole G&amp;BF partnership.</p>		

Transnational added value - What is transnational of the investment and how does it create an added value through transnational cooperation? How is the experience used after the project? (max. 2000 characters)			
The investment will contribute to Action 5 of the project, which will include establishment of a resource centre for the whole partnership in terms of the use of green infrastructure for organic food production. In particular it will provide an organic seed resource for the wider partnership. Experience from this activity will contribute knowledge to the resource centre in terms of the specialist fields of organic seed production and organic compost. It is envisaged that the resource centre and expanded activity at Delsamme will continue to function after the end of the G&BF project - one of the aims of the pilot resource centre activity is to look at issues concerning its on-going sustainability.			
Innovative aspects - What is innovative about this investment? (max. 2000 characters)			
The action will contribute to the establishment of a resource centre for the whole G&BF partnership for exchanging best practice and expertise in the use of green infrastructure for organic food production. The action will concentrate on the delivery of seeds for producing locally distinctive and often forgotten types of vegetables that can be exchanged with local seeds produced by other G&BF. Training will therefore be provided for beneficiaries in this specialist area. Similarly the production and distribution of organic compost employs the use of specialist composting and handling equipment. Again training will be provided for beneficiaries in this specialist area.			
Timeframe (mm/yyyy)	Start date	Jun/ 2012	End date
			Sep/ 2014

**Note** that there are several documents needed for carrying out investments: Feasibility Study, Environmental Impact Assessment, Planning Permission and a Memo on the tender procedure followed and its result. In case of land and real estate purchase: document explaining the direct link between the purchase and the objectives of the co-financed operation. In case of land and real estate purchase: certificate from an independent qualified valuer or duly authorised official body confirming that the purchase price does not exceed the market value. In case of works: document that specifying the ownership of land and/or buildings where the works will be carried out. Commitment to establish and maintain an inventory of all fixed assets acquired, built or improved under the ERDF grant.

Budget breakdown: e.g. Work preparation, Feasibility study, Land purchase, Construction costs, ...	
Greenhouse refurbishment / construction	43,000 EUR
Plant / seed / compost distribution vehicles	22,000 EUR
Composting infrastructure	10,000 EUR
Composting distribution equipment	34,000 EUR
Supporting expertise	5,000 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
<b>TOTAL</b>	<b>114,000 EUR</b>

**INVESTMENT 6**

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<b>Title</b>	Investments & equipment for Forestaille pilot action, Province de Hainaut, Belgium	
<b>Investment code</b>	WP216	
<b>Description - Please briefly describe the investment (max. 2000 characters)</b>		
<p>These investments support one of the three pilot actions related to organic food production in the Province de Hainaut. This particular action is one of the two rural pilots and is being delivered by the social enterprise sub-partner Regie d'Habitat Rural en Val de Sambre at the Forestaille farm. The investments will allow the farm to expand the training it delivers for unemployed beneficiaries into "forgotten" orchards, which form part of the heritage of the region. The investments required relate to (1) a second-hand tractor and agricultural equipment (plough, rotary cutter etc.) to support the harvesting &amp; distribution of the fruit; (2) a cold room to preserve the produce and meet legal hygiene standards; (3) a greenhouse &amp; associated equipment; (4) fruit processing equipment.</p>		
<b>Geographical scope. Please fill in the NUTS III region in which the investment is located</b>		
<b>Country</b>	BE	<a href="#">Click here to Select</a>
<b>NUTS I</b>	RÉGION WALLONNE	<a href="#">Click here to Select</a>
<b>NUTS II</b>	Prov. Hainaut	<a href="#">Click here to Select</a>
<b>NUTS III</b>	Arr. Mons	<a href="#">Click here to Select</a>
<b>Name of Partner in charge</b>	Province de Hainaut	
<b>Number of Partner in charge</b>	4	
<b>Name of Contractor</b>	n/a	
<b>WP number</b>	2	
<b>Contribution to project objectives - Please explain how this Investment contributes to achieving the overall project objectives (max. 2000 characters)</b>		
<p>The investment will facilitate one of the rural pilot actions in Hainaut related to training &amp; skills for unemployed people in organic fruit production. The action will concentrate on developing training &amp; expertise in relation to a particular type of organic farming involving the rehabilitation and management of "forgotten" orchards, which also form a valuable community and heritage resource for the locality. The equipment will allow the development of training &amp; skills in relation to fruit production, harvesting, processing, storage, hygiene &amp; distribution. This will feed into the resource centre bringing together activity from the three pilot actions in Hainaut.</p>		

Transnational added value - What is transnational of the investment and how does it create an added value through transnational cooperation? How is the experience used after the project? (max. 2000 characters)			
The investment will contribute to Action 5 of the project, which will include establishment of a resource centre for the whole partnership in terms of the use of green infrastructure for organic food production. In particular it will contribute learning in terms of fruit production and distribution. Experience from this activity will contribute knowledge to the resource centre in terms of specialist fields such a fruit processing, storage & hygiene. The pilot action will also demonstrate how organic horticulture can be brought together with both training & skills development for unemployed people and involvement of local people.			
Innovative aspects - What is innovative about this investment? (max. 2000 characters)			
The action will contribute to the establishment of a resource centre for the whole G&BF partnership for exchanging best practice and expertise in the use of green infrastructure for organic food production. It will also introduce a community involvement element to the action. The farm at Forestaille already works closely with the local community, providing a social grocery shop and a social restaurant which are used by local people. Through the project, a collaboration between the trainees and local people will be established to identify species and harvest & process the fruits in the region's "forgotten" orchards. This will encourage community cohesion and involvement of local people with their cultural heritage. In doing this, expertise and knowledge will be drawn from the more community-orientated activities being delivered within G&BF by partners in the UK and Ireland in particular.			
Timeframe (mm/yyyy)	Start date	Jun/ 2012	End date
			Sep/ 2014

**Note** that there are several documents needed for carrying out investments: Feasibility Study, Environmental Impact Assessment, Planning Permission and a Memo on the tender procedure followed and its result. In case of land and real estate purchase: document explaining the direct link between the purchase and the objectives of the co-financed operation. In case of land and real estate purchase: certificate from an independent qualified valuer or duly authorised official body confirming that the purchase price does not exceed the market value. In case of works: document that specifying the ownership of land and/or buildings where the works will be carried out. Commitment to establish and maintain an inventory of all fixed assets acquired, built or improved under the ERDF grant.

Budget breakdown: e.g. Work preparation, Feasibility study, Land purchase, Construction costs, ...	
Tractor & agricultural equipment plus advice	24,000 EUR
Greenhouse & associated equipment plus advice	39,000 EUR
Fruit processing equipment	40,000 EUR
Cold room	11,000 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
<b>TOTAL</b>	<b>114,000 EUR</b>

**INVESTMENT 7**

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<b>Title</b>		
Investment code		
Description - Please briefly describe the investment (max. 2000 characters)		
<b>Geographical scope. Please fill in the NUTS III region in which the investment is located</b>		
Country		<a href="#">Click here to Select</a>
NUTS I		<a href="#">Click here to Select</a>
NUTS II		<a href="#">Click here to Select</a>
NUTS III		<a href="#">Click here to Select</a>
Name of Partner in charge		
Number of Partner in charge		
Name of Contractor		
WP number		
Contribution to project objectives - Please explain how this Investment contributes to achieving the overall project objectives (max. 2000 characters)		

Transnational added value - What is transnational of the investment and how does it create an added value through transnational cooperation? How is the experience used after the project? (max. 2000 characters)			
Innovative aspects - What is innovative about this investment? (max. 2000 characters)			
Timeframe (mm/yyyy)	Start date	End date	

**Note** that there are several documents needed for carrying out investments: Feasibility Study, Environmental Impact Assessment, Planning Permission and a Memo on the tender procedure followed and its result. In case of land and real estate purchase: document explaining the direct link between the purchase and the objectives of the co-financed operation. In case of land and real estate purchase: certificate from an independent qualified valuer or duly authorised official body confirming that the purchase price does not exceed the market value. In case of works: document that specifying the ownership of land and/or buildings where the works will be carried out. Commitment to establish and maintain an inventory of all fixed assets acquired, built or improved under the ERDF grant.

Budget breakdown: e.g. Work preparation, Feasibility study, Land purchase, Construction costs, ...	
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
<b>TOTAL</b>	<b>0 EUR</b>

**INVESTMENT 8**

[Table of contents](#)

Title		
Investment code		
Description - Please briefly describe the investment (max. 2000 characters)		
<a href="#">Geographical scope. Please fill in the NUTS III region in which the investment is located</a>		
Country		<a href="#">Click here to Select</a>
NUTS I		<a href="#">Click here to Select</a>
NUTS II		<a href="#">Click here to Select</a>
NUTS III		<a href="#">Click here to Select</a>
Name of Partner in charge		
Number of Partner in charge		
Name of Contractor		
WP number		
Contribution to project objectives - Please explain how this Investment contributes to achieving the overall project objectives (max. 2000 characters)		

Transnational added value - What is transnational of the investment and how does it create an added value through transnational cooperation? How is the experience used after the project? (max. 2000 characters)			
Innovative aspects - What is innovative about this investment? (max. 2000 characters)			
Timeframe (mm/yyyy)	Start date	End date	

**Note** that there are several documents needed for carrying out investments: Feasibility Study, Environmental Impact Assessment, Planning Permission and a Memo on the tender procedure followed and its result. In case of land and real estate purchase: document explaining the direct link between the purchase and the objectives of the co-financed operation. In case of land and real estate purchase: certificate from an independent qualified valuer or duly authorised official body confirming that the purchase price does not exceed the market value. In case of works: document that specifying the ownership of land and/or buildings where the works will be carried out. Commitment to establish and maintain an inventory of all fixed assets acquired, built or improved under the ERDF grant.

Budget breakdown: e.g. Work preparation, Feasibility study, Land purchase, Construction costs, ...	
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
<b>TOTAL</b>	<b>0 EUR</b>



**INVESTMENT 9**

[Table of contents](#)

<b>Title</b>		
Investment code		
Description - Please briefly describe the investment (max. 2000 characters)		
<b>Geographical scope. Please fill in the NUTS III region in which the investment is located</b>		
Country		<a href="#">Click here to Select</a>
NUTS I		<a href="#">Click here to Select</a>
NUTS II		<a href="#">Click here to Select</a>
NUTS III		<a href="#">Click here to Select</a>
Name of Partner in charge		
Number of Partner in charge		
Name of Contractor		
WP number		
Contribution to project objectives - Please explain how this Investment contributes to achieving the overall project objectives (max. 2000 characters)		

Transnational added value - What is transnational of the investment and how does it create an added value through transnational cooperation? How is the experience used after the project? (max. 2000 characters)			
Innovative aspects - What is innovative about this investment? (max. 2000 characters)			
Timeframe (mm/yyyy)	Start date	End date	

**Note** that there are several documents needed for carrying out investments: Feasibility Study, Environmental Impact Assessment, Planning Permission and a Memo on the tender procedure followed and its result. In case of land and real estate purchase: document explaining the direct link between the purchase and the objectives of the co-financed operation. In case of land and real estate purchase: certificate from an independent qualified valuer or duly authorised official body confirming that the purchase price does not exceed the market value. In case of works: document that specifying the ownership of land and/or buildings where the works will be carried out. Commitment to establish and maintain an inventory of all fixed assets acquired, built or improved under the ERDF grant.

Budget breakdown: e.g. Work preparation, Feasibility study, Land purchase, Construction costs, ...	
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
<b>TOTAL</b>	<b>0 EUR</b>

**INVESTMENT 10**

[Table of contents](#)

<b>Title</b>		
Investment code		
Description - Please briefly describe the investment (max. 2000 characters)		
<b>Geographical scope. Please fill in the NUTS III region in which the investment is located</b>		
Country		<a href="#">Click here to Select</a>
NUTS I		<a href="#">Click here to Select</a>
NUTS II		<a href="#">Click here to Select</a>
NUTS III		<a href="#">Click here to Select</a>
Name of Partner in charge		
Number of Partner in charge		
Name of Contractor		
WP number		
Contribution to project objectives - Please explain how this Investment contributes to achieving the overall project objectives (max. 2000 characters)		

Transnational added value - What is transnational of the investment and how does it create an added value through transnational cooperation? How is the experience used after the project? (max. 2000 characters)			
Innovative aspects - What is innovative about this investment? (max. 2000 characters)			
Timeframe (mm/yyyy)	Start date	End date	

**Note** that there are several documents needed for carrying out investments: Feasibility Study, Environmental Impact Assessment, Planning Permission and a Memo on the tender procedure followed and its result. In case of land and real estate purchase: document explaining the direct link between the purchase and the objectives of the co-financed operation. In case of land and real estate purchase: certificate from an independent qualified valuer or duly authorised official body confirming that the purchase price does not exceed the market value. In case of works: document that specifying the ownership of land and/or buildings where the works will be carried out. Commitment to establish and maintain an inventory of all fixed assets acquired, built or improved under the ERDF grant.

Budget breakdown: e.g. Work preparation, Feasibility study, Land purchase, Construction costs, ...	
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
<b>TOTAL</b>	<b>0 EUR</b>

**INVESTMENT 11**

[Table of contents](#)

Title		
Investment code		
Description - Please briefly describe the investment (max. 2000 characters)		
<a href="#">Geographical scope. Please fill in the NUTS III region in which the investment is located</a>		
Country		<a href="#">Click here to Select</a>
NUTS I		<a href="#">Click here to Select</a>
NUTS II		<a href="#">Click here to Select</a>
NUTS III		<a href="#">Click here to Select</a>
Name of Partner in charge		
Number of Partner in charge		
Name of Contractor		
WP number		
Contribution to project objectives - Please explain how this Investment contributes to achieving the overall project objectives (max. 2000 characters)		

Transnational added value - What is transnational of the investment and how does it create an added value through transnational cooperation? How is the experience used after the project? (max. 2000 characters)			
Innovative aspects - What is innovative about this investment? (max. 2000 characters)			
Timeframe (mm/yyyy)	Start date	End date	

**Note** that there are several documents needed for carrying out investments: Feasibility Study, Environmental Impact Assessment, Planning Permission and a Memo on the tender procedure followed and its result. In case of land and real estate purchase: document explaining the direct link between the purchase and the objectives of the co-financed operation. In case of land and real estate purchase: certificate from an independent qualified valuer or duly authorised official body confirming that the purchase price does not exceed the market value. In case of works: document that specifying the ownership of land and/or buildings where the works will be carried out. Commitment to establish and maintain an inventory of all fixed assets acquired, built or improved under the ERDF grant.

Budget breakdown: e.g. Work preparation, Feasibility study, Land purchase, Construction costs, ...	
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
<b>TOTAL</b>	<b>0 EUR</b>

**INVESTMENT 12**

[Table of contents](#)

Title		
Investment code		
Description - Please briefly describe the investment (max. 2000 characters)		
<a href="#">Geographical scope. Please fill in the NUTS III region in which the investment is located</a>		
Country		<a href="#">Click here to Select</a>
NUTS I		<a href="#">Click here to Select</a>
NUTS II		<a href="#">Click here to Select</a>
NUTS III		<a href="#">Click here to Select</a>
Name of Partner in charge		
Number of Partner in charge		
Name of Contractor		
WP number		
Contribution to project objectives - Please explain how this Investment contributes to achieving the overall project objectives (max. 2000 characters)		

Transnational added value - What is transnational of the investment and how does it create an added value through transnational cooperation? How is the experience used after the project? (max. 2000 characters)			
Innovative aspects - What is innovative about this investment? (max. 2000 characters)			
Timeframe (mm/yyyy)	Start date	End date	

**Note** that there are several documents needed for carrying out investments: Feasibility Study, Environmental Impact Assessment, Planning Permission and a Memo on the tender procedure followed and its result. In case of land and real estate purchase: document explaining the direct link between the purchase and the objectives of the co-financed operation. In case of land and real estate purchase: certificate from an independent qualified valuer or duly authorised official body confirming that the purchase price does not exceed the market value. In case of works: document that specifying the ownership of land and/or buildings where the works will be carried out. Commitment to establish and maintain an inventory of all fixed assets acquired, built or improved under the ERDF grant.

Budget breakdown: e.g. Work preparation, Feasibility study, Land purchase, Construction costs, ...	
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
<b>TOTAL</b>	<b>0 EUR</b>



**INVESTMENT 13**

[Table of contents](#)

<b>Title</b>		
Investment code		
Description - Please briefly describe the investment (max. 2000 characters)		
<a href="#">Geographical scope. Please fill in the NUTS III region in which the investment is located</a>		
Country		<a href="#">Click here to Select</a>
NUTS I		<a href="#">Click here to Select</a>
NUTS II		<a href="#">Click here to Select</a>
NUTS III		<a href="#">Click here to Select</a>
Name of Partner in charge		
Number of Partner in charge		
Name of Contractor		
WP number		
Contribution to project objectives - Please explain how this Investment contributes to achieving the overall project objectives (max. 2000 characters)		

Transnational added value - What is transnational of the investment and how does it create an added value through transnational cooperation? How is the experience used after the project? (max. 2000 characters)			
Innovative aspects - What is innovative about this investment? (max. 2000 characters)			
Timeframe (mm/yyyy)	Start date	End date	

**Note** that there are several documents needed for carrying out investments: Feasibility Study, Environmental Impact Assessment, Planning Permission and a Memo on the tender procedure followed and its result. In case of land and real estate purchase: document explaining the direct link between the purchase and the objectives of the co-financed operation. In case of land and real estate purchase: certificate from an independent qualified valuer or duly authorised official body confirming that the purchase price does not exceed the market value. In case of works: document that specifying the ownership of land and/or buildings where the works will be carried out. Commitment to establish and maintain an inventory of all fixed assets acquired, built or improved under the ERDF grant.

Budget breakdown: e.g. Work preparation, Feasibility study, Land purchase, Construction costs, ...	
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
<b>TOTAL</b>	<b>0 EUR</b>

**INVESTMENT 14**

[Table of contents](#)

Title		
Investment code		
Description - Please briefly describe the investment (max. 2000 characters)		
Geographical scope. Please fill in the NUTS III region in which the investment is located		
Country		<a href="#">Click here to Select</a>
NUTS I		<a href="#">Click here to Select</a>
NUTS II		<a href="#">Click here to Select</a>
NUTS III		<a href="#">Click here to Select</a>
Name of Partner in charge		
Number of Partner in charge		
Name of Contractor		
WP number		
Contribution to project objectives - Please explain how this Investment contributes to achieving the overall project objectives (max. 2000 characters)		

Transnational added value - What is transnational of the investment and how does it create an added value through transnational cooperation? How is the experience used after the project? (max. 2000 characters)			
Innovative aspects - What is innovative about this investment? (max. 2000 characters)			
Timeframe (mm/yyyy)	Start date	End date	

**Note** that there are several documents needed for carrying out investments: Feasibility Study, Environmental Impact Assessment, Planning Permission and a Memo on the tender procedure followed and its result. In case of land and real estate purchase: document explaining the direct link between the purchase and the objectives of the co-financed operation. In case of land and real estate purchase: certificate from an independent qualified valuer or duly authorised official body confirming that the purchase price does not exceed the market value. In case of works: document that specifying the ownership of land and/or buildings where the works will be carried out. Commitment to establish and maintain an inventory of all fixed assets acquired, built or improved under the ERDF grant.

Budget breakdown: e.g. Work preparation, Feasibility study, Land purchase, Construction costs, ...	
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
<b>TOTAL</b>	<b>0 EUR</b>

**INVESTMENT 15**

[Table of contents](#)

<b>Title</b>		
Investment code		
Description - Please briefly describe the investment (max. 2000 characters)		
<b>Geographical scope. Please fill in the NUTS III region in which the investment is located</b>		
Country		<a href="#">Click here to Select</a>
NUTS I		<a href="#">Click here to Select</a>
NUTS II		<a href="#">Click here to Select</a>
NUTS III		<a href="#">Click here to Select</a>
Name of Partner in charge		
Number of Partner in charge		
Name of Contractor		
WP number		
Contribution to project objectives - Please explain how this Investment contributes to achieving the overall project objectives (max. 2000 characters)		

Transnational added value - What is transnational of the investment and how does it create an added value through transnational cooperation? How is the experience used after the project? (max. 2000 characters)			
Innovative aspects - What is innovative about this investment? (max. 2000 characters)			
Timeframe (mm/yyyy)	Start date	End date	

**Note** that there are several documents needed for carrying out investments: Feasibility Study, Environmental Impact Assessment, Planning Permission and a Memo on the tender procedure followed and its result. In case of land and real estate purchase: document explaining the direct link between the purchase and the objectives of the co-financed operation. In case of land and real estate purchase: certificate from an independent qualified valuer or duly authorised official body confirming that the purchase price does not exceed the market value. In case of works: document that specifying the ownership of land and/or buildings where the works will be carried out. Commitment to establish and maintain an inventory of all fixed assets acquired, built or improved under the ERDF grant.

Budget breakdown: e.g. Work preparation, Feasibility study, Land purchase, Construction costs, ...	
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
<b>TOTAL</b>	<b>0 EUR</b>

**INVESTMENT 16**

[Table of contents](#)

Title		
Investment code		
Description - Please briefly describe the investment (max. 2000 characters)		
Geographical scope. Please fill in the NUTS III region in which the investment is located		
Country		<a href="#">Click here to Select</a>
NUTS I		<a href="#">Click here to Select</a>
NUTS II		<a href="#">Click here to Select</a>
NUTS III		<a href="#">Click here to Select</a>
Name of Partner in charge		
Number of Partner in charge		
Name of Contractor		
WP number		
Contribution to project objectives - Please explain how this Investment contributes to achieving the overall project objectives (max. 2000 characters)		

Transnational added value - What is transnational of the investment and how does it create an added value through transnational cooperation? How is the experience used after the project? (max. 2000 characters)			
Innovative aspects - What is innovative about this investment? (max. 2000 characters)			
Timeframe (mm/yyyy)	Start date	End date	

**Note** that there are several documents needed for carrying out investments: Feasibility Study, Environmental Impact Assessment, Planning Permission and a Memo on the tender procedure followed and its result. In case of land and real estate purchase: document explaining the direct link between the purchase and the objectives of the co-financed operation. In case of land and real estate purchase: certificate from an independent qualified valuer or duly authorised official body confirming that the purchase price does not exceed the market value. In case of works: document that specifying the ownership of land and/or buildings where the works will be carried out. Commitment to establish and maintain an inventory of all fixed assets acquired, built or improved under the ERDF grant.

Budget breakdown: e.g. Work preparation, Feasibility study, Land purchase, Construction costs, ...	
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
<b>TOTAL</b>	<b>0 EUR</b>



**INVESTMENT 17**

[Table of contents](#)

Title		
Investment code		
Description - Please briefly describe the investment (max. 2000 characters)		
<a href="#">Geographical scope. Please fill in the NUTS III region in which the investment is located</a>		
Country		<a href="#">Click here to Select</a>
NUTS I		<a href="#">Click here to Select</a>
NUTS II		<a href="#">Click here to Select</a>
NUTS III		<a href="#">Click here to Select</a>
Name of Partner in charge		
Number of Partner in charge		
Name of Contractor		
WP number		
Contribution to project objectives - Please explain how this Investment contributes to achieving the overall project objectives (max. 2000 characters)		

Transnational added value - What is transnational of the investment and how does it create an added value through transnational cooperation? How is the experience used after the project? (max. 2000 characters)			
Innovative aspects - What is innovative about this investment? (max. 2000 characters)			
Timeframe (mm/yyyy)	Start date	End date	

**Note** that there are several documents needed for carrying out investments: Feasibility Study, Environmental Impact Assessment, Planning Permission and a Memo on the tender procedure followed and its result. In case of land and real estate purchase: document explaining the direct link between the purchase and the objectives of the co-financed operation. In case of land and real estate purchase: certificate from an independent qualified valuer or duly authorised official body confirming that the purchase price does not exceed the market value. In case of works: document that specifying the ownership of land and/or buildings where the works will be carried out. Commitment to establish and maintain an inventory of all fixed assets acquired, built or improved under the ERDF grant.

Budget breakdown: e.g. Work preparation, Feasibility study, Land purchase, Construction costs, ...	
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
<b>TOTAL</b>	<b>0 EUR</b>

**INVESTMENT 18**

[Table of contents](#)

<b>Title</b>		
Investment code		
Description - Please briefly describe the investment (max. 2000 characters)		
<b>Geographical scope. Please fill in the NUTS III region in which the investment is located</b>		
Country		<a href="#">Click here to Select</a>
NUTS I		<a href="#">Click here to Select</a>
NUTS II		<a href="#">Click here to Select</a>
NUTS III		<a href="#">Click here to Select</a>
Name of Partner in charge		
Number of Partner in charge		
Name of Contractor		
WP number		
Contribution to project objectives - Please explain how this Investment contributes to achieving the overall project objectives (max. 2000 characters)		

Transnational added value - What is transnational of the investment and how does it create an added value through transnational cooperation? How is the experience used after the project? (max. 2000 characters)			
Innovative aspects - What is innovative about this investment? (max. 2000 characters)			
Timeframe (mm/yyyy)	Start date	End date	

**Note** that there are several documents needed for carrying out investments: Feasibility Study, Environmental Impact Assessment, Planning Permission and a Memo on the tender procedure followed and its result. In case of land and real estate purchase: document explaining the direct link between the purchase and the objectives of the co-financed operation. In case of land and real estate purchase: certificate from an independent qualified valuer or duly authorised official body confirming that the purchase price does not exceed the market value. In case of works: document that specifying the ownership of land and/or buildings where the works will be carried out. Commitment to establish and maintain an inventory of all fixed assets acquired, built or improved under the ERDF grant.

Budget breakdown: e.g. Work preparation, Feasibility study, Land purchase, Construction costs, ...	
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
<b>TOTAL</b>	<b>0 EUR</b>

**INVESTMENT 19**

[Table of contents](#)

Title		
Investment code		
Description - Please briefly describe the investment (max. 2000 characters)		
Geographical scope. Please fill in the NUTS III region in which the investment is located		
Country		Click here to Select
NUTS I		Click here to Select
NUTS II		Click here to Select
NUTS III		Click here to Select
Name of Partner in charge		
Number of Partner in charge		
Name of Contractor		
WP number		
Contribution to project objectives - Please explain how this Investment contributes to achieving the overall project objectives (max. 2000 characters)		

Transnational added value - What is transnational of the investment and how does it create an added value through transnational cooperation? How is the experience used after the project? (max. 2000 characters)			
Innovative aspects - What is innovative about this investment? (max. 2000 characters)			
Timeframe (mm/yyyy)	Start date	End date	

**Note** that there are several documents needed for carrying out investments: Feasibility Study, Environmental Impact Assessment, Planning Permission and a Memo on the tender procedure followed and its result. In case of land and real estate purchase: document explaining the direct link between the purchase and the objectives of the co-financed operation. In case of land and real estate purchase: certificate from an independent qualified valuer or duly authorised official body confirming that the purchase price does not exceed the market value. In case of works: document that specifying the ownership of land and/or buildings where the works will be carried out. Commitment to establish and maintain an inventory of all fixed assets acquired, built or improved under the ERDF grant.

Budget breakdown: e.g. Work preparation, Feasibility study, Land purchase, Construction costs, ...	
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
<b>TOTAL</b>	<b>0 EUR</b>

**INVESTMENT 20**

[Table of contents](#)

<b>Title</b>		
Investment code		
Description - Please briefly describe the investment (max. 2000 characters)		
<b>Geographical scope. Please fill in the NUTS III region in which the investment is located</b>		
Country		<a href="#">Click here to Select</a>
NUTS I		<a href="#">Click here to Select</a>
NUTS II		<a href="#">Click here to Select</a>
NUTS III		<a href="#">Click here to Select</a>
Name of Partner in charge		
Number of Partner in charge		
Name of Contractor		
WP number		
Contribution to project objectives - Please explain how this Investment contributes to achieving the overall project objectives (max. 2000 characters)		

Transnational added value - What is transnational of the investment and how does it create an added value through transnational cooperation? How is the experience used after the project? (max. 2000 characters)			
Innovative aspects - What is innovative about this investment? (max. 2000 characters)			
Timeframe (mm/yyyy)	Start date	End date	

**Note** that there are several documents needed for carrying out investments: Feasibility Study, Environmental Impact Assessment, Planning Permission and a Memo on the tender procedure followed and its result. In case of land and real estate purchase: document explaining the direct link between the purchase and the objectives of the co-financed operation. In case of land and real estate purchase: certificate from an independent qualified valuer or duly authorised official body confirming that the purchase price does not exceed the market value. In case of works: document that specifying the ownership of land and/or buildings where the works will be carried out. Commitment to establish and maintain an inventory of all fixed assets acquired, built or improved under the ERDF grant.

Budget breakdown: e.g. Work preparation, Feasibility study, Land purchase, Construction costs, ...	
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
<b>TOTAL</b>	<b>0 EUR</b>



**INVESTMENT 21**

[Table of contents](#)

Title		
Investment code		
Description - Please briefly describe the investment (max. 2000 characters)		
Geographical scope. Please fill in the NUTS III region in which the investment is located		
Country		<a href="#">Click here to Select</a>
NUTS I		<a href="#">Click here to Select</a>
NUTS II		<a href="#">Click here to Select</a>
NUTS III		<a href="#">Click here to Select</a>
Name of Partner in charge		
Number of Partner in charge		
Name of Contractor		
WP number		
Contribution to project objectives - Please explain how this Investment contributes to achieving the overall project objectives (max. 2000 characters)		

Transnational added value - What is transnational of the investment and how does it create an added value through transnational cooperation? How is the experience used after the project? (max. 2000 characters)			
Innovative aspects - What is innovative about this investment? (max. 2000 characters)			
Timeframe (mm/yyyy)	Start date	End date	

**Note** that there are several documents needed for carrying out investments: Feasibility Study, Environmental Impact Assessment, Planning Permission and a Memo on the tender procedure followed and its result. In case of land and real estate purchase: document explaining the direct link between the purchase and the objectives of the co-financed operation. In case of land and real estate purchase: certificate from an independent qualified valuer or duly authorised official body confirming that the purchase price does not exceed the market value. In case of works: document that specifying the ownership of land and/or buildings where the works will be carried out. Commitment to establish and maintain an inventory of all fixed assets acquired, built or improved under the ERDF grant.

Budget breakdown: e.g. Work preparation, Feasibility study, Land purchase, Construction costs, ...	
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
<b>TOTAL</b>	<b>0 EUR</b>

**INVESTMENT 22**

[Table of contents](#)

Title		
Investment code		
Description - Please briefly describe the investment (max. 2000 characters)		
<a href="#">Geographical scope. Please fill in the NUTS III region in which the investment is located</a>		
Country		<a href="#">Click here to Select</a>
NUTS I		<a href="#">Click here to Select</a>
NUTS II		<a href="#">Click here to Select</a>
NUTS III		<a href="#">Click here to Select</a>
Name of Partner in charge		
Number of Partner in charge		
Name of Contractor		
WP number		
Contribution to project objectives - Please explain how this Investment contributes to achieving the overall project objectives (max. 2000 characters)		

Transnational added value - What is transnational of the investment and how does it create an added value through transnational cooperation? How is the experience used after the project? (max. 2000 characters)			
Innovative aspects - What is innovative about this investment? (max. 2000 characters)			
Timeframe (mm/yyyy)	Start date	End date	

**Note** that there are several documents needed for carrying out investments: Feasibility Study, Environmental Impact Assessment, Planning Permission and a Memo on the tender procedure followed and its result. In case of land and real estate purchase: document explaining the direct link between the purchase and the objectives of the co-financed operation. In case of land and real estate purchase: certificate from an independent qualified valuer or duly authorised official body confirming that the purchase price does not exceed the market value. In case of works: document that specifying the ownership of land and/or buildings where the works will be carried out. Commitment to establish and maintain an inventory of all fixed assets acquired, built or improved under the ERDF grant.

Budget breakdown: e.g. Work preparation, Feasibility study, Land purchase, Construction costs, ...	
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
<b>TOTAL</b>	<b>0 EUR</b>

**INVESTMENT 23**

[Table of contents](#)

<b>Title</b>		
Investment code		
Description - Please briefly describe the investment (max. 2000 characters)		
<b>Geographical scope. Please fill in the NUTS III region in which the investment is located</b>		
Country		<a href="#">Click here to Select</a>
NUTS I		<a href="#">Click here to Select</a>
NUTS II		<a href="#">Click here to Select</a>
NUTS III		<a href="#">Click here to Select</a>
Name of Partner in charge		
Number of Partner in charge		
Name of Contractor		
WP number		
Contribution to project objectives - Please explain how this Investment contributes to achieving the overall project objectives (max. 2000 characters)		

Transnational added value - What is transnational of the investment and how does it create an added value through transnational cooperation? How is the experience used after the project? (max. 2000 characters)			
Innovative aspects - What is innovative about this investment? (max. 2000 characters)			
Timeframe (mm/yyyy)	Start date	End date	

**Note** that there are several documents needed for carrying out investments: Feasibility Study, Environmental Impact Assessment, Planning Permission and a Memo on the tender procedure followed and its result. In case of land and real estate purchase: document explaining the direct link between the purchase and the objectives of the co-financed operation. In case of land and real estate purchase: certificate from an independent qualified valuer or duly authorised official body confirming that the purchase price does not exceed the market value. In case of works: document that specifying the ownership of land and/or buildings where the works will be carried out. Commitment to establish and maintain an inventory of all fixed assets acquired, built or improved under the ERDF grant.

Budget breakdown: e.g. Work preparation, Feasibility study, Land purchase, Construction costs, ...	
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
<b>TOTAL</b>	<b>0 EUR</b>

**INVESTMENT 24**

[Table of contents](#)

<b>Title</b>		
Investment code		
Description - Please briefly describe the investment (max. 2000 characters)		
<a href="#">Geographical scope. Please fill in the NUTS III region in which the investment is located</a>		
Country		<a href="#">Click here to Select</a>
NUTS I		<a href="#">Click here to Select</a>
NUTS II		<a href="#">Click here to Select</a>
NUTS III		<a href="#">Click here to Select</a>
Name of Partner in charge		
Number of Partner in charge		
Name of Contractor		
WP number		
Contribution to project objectives - Please explain how this Investment contributes to achieving the overall project objectives (max. 2000 characters)		

Transnational added value - What is transnational of the investment and how does it create an added value through transnational cooperation? How is the experience used after the project? (max. 2000 characters)			
Innovative aspects - What is innovative about this investment? (max. 2000 characters)			
Timeframe (mm/yyyy)	Start date	End date	

**Note** that there are several documents needed for carrying out investments: Feasibility Study, Environmental Impact Assessment, Planning Permission and a Memo on the tender procedure followed and its result. In case of land and real estate purchase: document explaining the direct link between the purchase and the objectives of the co-financed operation. In case of land and real estate purchase: certificate from an independent qualified valuer or duly authorised official body confirming that the purchase price does not exceed the market value. In case of works: document that specifying the ownership of land and/or buildings where the works will be carried out. Commitment to establish and maintain an inventory of all fixed assets acquired, built or improved under the ERDF grant.

Budget breakdown: e.g. Work preparation, Feasibility study, Land purchase, Construction costs, ...	
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
<b>TOTAL</b>	<b>0 EUR</b>



**INVESTMENT 25**

[Table of contents](#)

Title		
Investment code		
Description - Please briefly describe the investment (max. 2000 characters)		
<a href="#">Geographical scope. Please fill in the NUTS III region in which the investment is located</a>		
Country		<a href="#">Click here to Select</a>
NUTS I		<a href="#">Click here to Select</a>
NUTS II		<a href="#">Click here to Select</a>
NUTS III		<a href="#">Click here to Select</a>
Name of Partner in charge		
Number of Partner in charge		
Name of Contractor		
WP number		
Contribution to project objectives - Please explain how this Investment contributes to achieving the overall project objectives (max. 2000 characters)		

Transnational added value - What is transnational of the investment and how does it create an added value through transnational cooperation? How is the experience used after the project? (max. 2000 characters)			
Innovative aspects - What is innovative about this investment? (max. 2000 characters)			
Timeframe (mm/yyyy)	Start date	End date	

**Note** that there are several documents needed for carrying out investments: Feasibility Study, Environmental Impact Assessment, Planning Permission and a Memo on the tender procedure followed and its result. In case of land and real estate purchase: document explaining the direct link between the purchase and the objectives of the co-financed operation. In case of land and real estate purchase: certificate from an independent qualified valuer or duly authorised official body confirming that the purchase price does not exceed the market value. In case of works: document that specifying the ownership of land and/or buildings where the works will be carried out. Commitment to establish and maintain an inventory of all fixed assets acquired, built or improved under the ERDF grant.

Budget breakdown: e.g. Work preparation, Feasibility study, Land purchase, Construction costs, ...	
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
<b>TOTAL</b>	<b>0 EUR</b>

**INVESTMENT 26**

[Table of contents](#)

<b>Title</b>		
Investment code		
Description - Please briefly describe the investment (max. 2000 characters)		
<b>Geographical scope. Please fill in the NUTS III region in which the investment is located</b>		
Country		<a href="#">Click here to Select</a>
NUTS I		<a href="#">Click here to Select</a>
NUTS II		<a href="#">Click here to Select</a>
NUTS III		<a href="#">Click here to Select</a>
Name of Partner in charge		
Number of Partner in charge		
Name of Contractor		
WP number		
Contribution to project objectives - Please explain how this Investment contributes to achieving the overall project objectives (max. 2000 characters)		

Transnational added value - What is transnational of the investment and how does it create an added value through transnational cooperation? How is the experience used after the project? (max. 2000 characters)			
Innovative aspects - What is innovative about this investment? (max. 2000 characters)			
Timeframe (mm/yyyy)	Start date	End date	

**Note** that there are several documents needed for carrying out investments: Feasibility Study, Environmental Impact Assessment, Planning Permission and a Memo on the tender procedure followed and its result. In case of land and real estate purchase: document explaining the direct link between the purchase and the objectives of the co-financed operation. In case of land and real estate purchase: certificate from an independent qualified valuer or duly authorised official body confirming that the purchase price does not exceed the market value. In case of works: document that specifying the ownership of land and/or buildings where the works will be carried out. Commitment to establish and maintain an inventory of all fixed assets acquired, built or improved under the ERDF grant.

Budget breakdown: e.g. Work preparation, Feasibility study, Land purchase, Construction costs, ...	
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
<b>TOTAL</b>	<b>0 EUR</b>

**INVESTMENT 27**

[Table of contents](#)

<b>Title</b>		
Investment code		
Description - Please briefly describe the investment (max. 2000 characters)		
<b>Geographical scope. Please fill in the NUTS III region in which the investment is located</b>		
Country		<a href="#">Click here to Select</a>
NUTS I		<a href="#">Click here to Select</a>
NUTS II		<a href="#">Click here to Select</a>
NUTS III		<a href="#">Click here to Select</a>
Name of Partner in charge		
Number of Partner in charge		
Name of Contractor		
WP number		
Contribution to project objectives - Please explain how this Investment contributes to achieving the overall project objectives (max. 2000 characters)		

Transnational added value - What is transnational of the investment and how does it create an added value through transnational cooperation? How is the experience used after the project? (max. 2000 characters)			
Innovative aspects - What is innovative about this investment? (max. 2000 characters)			
Timeframe (mm/yyyy)	Start date	End date	

**Note** that there are several documents needed for carrying out investments: Feasibility Study, Environmental Impact Assessment, Planning Permission and a Memo on the tender procedure followed and its result. In case of land and real estate purchase: document explaining the direct link between the purchase and the objectives of the co-financed operation. In case of land and real estate purchase: certificate from an independent qualified valuer or duly authorised official body confirming that the purchase price does not exceed the market value. In case of works: document that specifying the ownership of land and/or buildings where the works will be carried out. Commitment to establish and maintain an inventory of all fixed assets acquired, built or improved under the ERDF grant.

Budget breakdown: e.g. Work preparation, Feasibility study, Land purchase, Construction costs, ...	
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
<b>TOTAL</b>	<b>0 EUR</b>

**INVESTMENT 28**

[Table of contents](#)

Title		
Investment code		
Description - Please briefly describe the investment (max. 2000 characters)		
<a href="#">Geographical scope. Please fill in the NUTS III region in which the investment is located</a>		
Country		<a href="#">Click here to Select</a>
NUTS I		<a href="#">Click here to Select</a>
NUTS II		<a href="#">Click here to Select</a>
NUTS III		<a href="#">Click here to Select</a>
Name of Partner in charge		
Number of Partner in charge		
Name of Contractor		
WP number		
Contribution to project objectives - Please explain how this Investment contributes to achieving the overall project objectives (max. 2000 characters)		

Transnational added value - What is transnational of the investment and how does it create an added value through transnational cooperation? How is the experience used after the project? (max. 2000 characters)			
Innovative aspects - What is innovative about this investment? (max. 2000 characters)			
Timeframe (mm/yyyy)	Start date	End date	

**Note** that there are several documents needed for carrying out investments: Feasibility Study, Environmental Impact Assessment, Planning Permission and a Memo on the tender procedure followed and its result. In case of land and real estate purchase: document explaining the direct link between the purchase and the objectives of the co-financed operation. In case of land and real estate purchase: certificate from an independent qualified valuer or duly authorised official body confirming that the purchase price does not exceed the market value. In case of works: document that specifying the ownership of land and/or buildings where the works will be carried out. Commitment to establish and maintain an inventory of all fixed assets acquired, built or improved under the ERDF grant.

Budget breakdown: e.g. Work preparation, Feasibility study, Land purchase, Construction costs, ...	
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
<b>TOTAL</b>	<b>0 EUR</b>



**INVESTMENT 29**

[Table of contents](#)

<b>Title</b>		
Investment code		
Description - Please briefly describe the investment (max. 2000 characters)		
<b>Geographical scope. Please fill in the NUTS III region in which the investment is located</b>		
Country		<a href="#">Click here to Select</a>
NUTS I		<a href="#">Click here to Select</a>
NUTS II		<a href="#">Click here to Select</a>
NUTS III		<a href="#">Click here to Select</a>
Name of Partner in charge		
Number of Partner in charge		
Name of Contractor		
WP number		
Contribution to project objectives - Please explain how this Investment contributes to achieving the overall project objectives (max. 2000 characters)		

Transnational added value - What is transnational of the investment and how does it create an added value through transnational cooperation? How is the experience used after the project? (max. 2000 characters)			
Innovative aspects - What is innovative about this investment? (max. 2000 characters)			
Timeframe (mm/yyyy)	Start date	End date	

**Note** that there are several documents needed for carrying out investments: Feasibility Study, Environmental Impact Assessment, Planning Permission and a Memo on the tender procedure followed and its result. In case of land and real estate purchase: document explaining the direct link between the purchase and the objectives of the co-financed operation. In case of land and real estate purchase: certificate from an independent qualified valuer or duly authorised official body confirming that the purchase price does not exceed the market value. In case of works: document that specifying the ownership of land and/or buildings where the works will be carried out. Commitment to establish and maintain an inventory of all fixed assets acquired, built or improved under the ERDF grant.

Budget breakdown: e.g. Work preparation, Feasibility study, Land purchase, Construction costs, ...	
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
<b>TOTAL</b>	<b>0 EUR</b>

**INVESTMENT 30**

[Table of contents](#)

Title		
Investment code		
Description - Please briefly describe the investment (max. 2000 characters)		
<a href="#">Geographical scope. Please fill in the NUTS III region in which the investment is located</a>		
Country		<a href="#">Click here to Select</a>
NUTS I		<a href="#">Click here to Select</a>
NUTS II		<a href="#">Click here to Select</a>
NUTS III		<a href="#">Click here to Select</a>
Name of Partner in charge		
Number of Partner in charge		
Name of Contractor		
WP number		
Contribution to project objectives - Please explain how this Investment contributes to achieving the overall project objectives (max. 2000 characters)		

Transnational added value - What is transnational of the investment and how does it create an added value through transnational cooperation? How is the experience used after the project? (max. 2000 characters)			
Innovative aspects - What is innovative about this investment? (max. 2000 characters)			
Timeframe (mm/yyyy)	Start date	End date	

**Note** that there are several documents needed for carrying out investments: Feasibility Study, Environmental Impact Assessment, Planning Permission and a Memo on the tender procedure followed and its result. In case of land and real estate purchase: document explaining the direct link between the purchase and the objectives of the co-financed operation. In case of land and real estate purchase: certificate from an independent qualified valuer or duly authorised official body confirming that the purchase price does not exceed the market value. In case of works: document that specifying the ownership of land and/or buildings where the works will be carried out. Commitment to establish and maintain an inventory of all fixed assets acquired, built or improved under the ERDF grant.

Budget breakdown: e.g. Work preparation, Feasibility study, Land purchase, Construction costs, ...	
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
Description	0 EUR
<b>TOTAL</b>	<b>0 EUR</b>

## 6. Project partnership

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In this section, you are asked to describe your project partnership in detail. In order to reflect a fully functioning partnership, please ensure that a Partnership Agreement is negotiated between project partners and tailored to the project's needs. At least a draft copy of the Partnership Agreement must be submitted with this application form as annex 1 (see CHECKLIST). The final Partnership Agreement will have to be signed and sent to the JTS before the first payment claim. Please find further information on project partnerships in Guidance Note 4.

### 6.1 Description of the partnership

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Why is the partnership relevant to the project? Please demonstrate how the partners have the expertise to fulfil the project objectives. (max. 2000 characters)

The partnership brings together a range of actors from within the partner countries, with experience in managing green and/or blue infrastructure and delivering social outcomes through their work. Most partners are national or regional authorities with responsibility for green infrastructure (eg. British Waterways, West Flanders, Hainaut, S.Tipperary). However some third sector organisations, with a prime aim of delivering social outcomes are directly involved in the partnership (eg. The Waterways Trust, Succ  ed in Sambre). Other third sector organisations (social enterprises, charitable trusts, community & voluntary groups) will assist with the delivery of actions, as outlined in the Action Plan and will contribute to the delivery of the overall project objectives through working in conjunction with the formal project partners. This arrangement has been chosen with the aim of keeping the formal partnership structure as simple as possible.

Other relevant sectors will be involved in the project through the pilot actions as appropriate - particularly the learning & skills sector and beneficiary provider organisations. British Waterways, as Lead Partner, has wide experience in managing and delivering Interreg projects and will draw upon specialist support from external experts in relevant fields as required.

How are the partners going to work with each other? What methods will you use to ensure cooperation? (max. 2000 characters)

A partnership agreement will be drawn up between all the partners to ensure that each partner is aware of their responsibilities in the project. To ensure effective cooperation, a Project Steering Group (SG) will be established, with a member from each partner organisation. The SG will meet 6 times during the course of the 3-year project. The SG will ensure that the project remains on course, both in terms of budget and activity, and suggest corrective measures as necessary. A partner has been nominated a leader for each WP and they will report on progress at the SG meetings. Requests for budget line changes or other alterations to the project will be made to the JTS if required, following the SG meetings.

The Lead Partner will appoint a First Level Controller early in the project, who will set audit guidelines and checks for the partner First Level Controllers to ensure good financial management of the project. Each partner will ensure that their First Level Controller complies with national requirements regarding auditing. Day-to-day contact will be maintained through regular communications between the Lead Partner Project Coordinator and the other project partners.

## 6.2 Partnership details

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### Lead Partner

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1	Institution (Official name)	British Waterways	
	Institution (Official English translation)	British Waterways	
	Legal Status	National Public Authority	
	Typology	Providers of public services	
	Other:		
	Homepage	www.britishwaterways.co.uk	
	Address	64 Clarendon Road	
	Postal Code	WD17 1DA	
	Town	Watford	
	<a href="#">Please fill in the NUTS region (see Guidance Note 25) or click the hyperlink</a>		
	Country	UK	<a href="#">Click here to Select</a>
	NUTS I	EAST OF ENGLAND	<a href="#">Click here to Select</a>
	NUTS II	Bedfordshire and Hertfordshire	<a href="#">Click here to Select</a>
	NUTS III	Hertfordshire	<a href="#">Click here to Select</a>
	Phone (office)	0044 1923 201356	
	Contact person	Glenn Millar	
	E-mail	glenn.millar@britishwaterways.co.uk	
	Name of the first level controller	TBA	
	Name of controller's organisation	British Waterways	
	ERDF grant rate to be applied	50.00%	
	Is the VAT recoverable?	Yes	
	Contribution (max. 2000 characters)		
	<p>BW is Lead Partner for the project, responsible for the overall delivery of its objectives. BW will maintain contact with the JTS in Lille and be responsible for the submission of the periodic reports and payment claims and the financial management of the ERDF funds. BW will provide the Chair of the project Steering Group and oversee the work of the Working Groups, maintaining regular contact with the Work Package leaders. BW will lead on the delivery of WPs 1 &amp; 4.</p>		
	<p>BW will also (1) Lead on delivering Pilot Actions 2 and 8; (2) Contribute general support and advice regarding the implementation of the Work Packages; (3) Supply specific expertise and knowledge regarding involvement of the third sector with other partner organisations &amp; on use of socio-economic evaluation tools; (4) Oversee &amp; manage the delivery of the Communication Plan, including delivery of actions as set out in the Budget Breakdown.</p>		
	<b>Bank details - Note that the Lead Partner must open a separate account for the project</b>		
	Bank Name	Natwest Bank PLC	
	Address	City of London Office, PO Box 12258, 1 Princes Street	
	Postal Code	EC2R 8PA	
	Town	London	
	Country	UK	
	Account N°/IBAN	GB14 NWBK 6000 0136 1333 10	
	SWIFT Code	NWBK GB 2L	
	National Bank Code	Included in above	
	Holder of account	British Waterways	

**List of sub-partners, if any**

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**Indicative budget per budget line**

Budget Line		
1	Partner Staff	<b>238,000</b>
2	External Experts & Consultants	<b>129,000</b>
3	Travel & Accommodation	<b>9,760</b>
4	Meetings & Seminars	<b>5,000</b>
5	Publicity	<b>20,000</b>
6	Equipment	<b>60,000</b>
7	Investment	<b>180,000</b>
8	Audit costs/First level control	<b>18,200</b>
9	Administration Costs	<b>26,180</b>
	<b>Sub-Total Eligible Cost</b>	<b>686,140</b>
10	Revenues	<b>0</b>
	<b>Total Eligible Cost</b>	<b>686,140</b>

**Origin of the match-funding (indicative)**

	Name of organisation	Legal status	Amount
1	British Waterways	National Public Authority	382,790.00
2			
3			
4			

**Partner 2**

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2	Institution (Official name)	Provincie West-Vlaanderen	
	Institution (Official English translation)	Province of West Flanders	
	Legal Status	Regional Public Authority	
	Typology	Regional authorities	
	Other:		
	Homepage	www.west-vlaanderen.be	
	Address	Streekhuis Midden West-Vlaanderen, Peter Benoitstraat 13	
	Postal Code	8800	
	Town	Roeselare	
	<a href="#">Please fill in the NUTS region (see Guidance Note 25) or click the hyperlink</a>		
	Country	BE	<a href="#">Click here to Select</a>
	NUTS I	VLAAMS GEWEST	<a href="#">Click here to Select</a>
	NUTS II	Prov. West-Vlaanderen	<a href="#">Click here to Select</a>
	NUTS III	Arr. Roeselare	<a href="#">Click here to Select</a>
	Phone (office)	+32 5127 5554	
	Contact person	Jasper Dugardeyn	
	E-mail	jasper.dugardeyn@west-vlaanderen.be	
	Name of the first level controller	n/a	
	Name of controller's organisation	Province of West Flanders	
	ERDF grant rate to be applied	50.00%	
	Is the VAT recoverable?	Yes	
	<p><b>Contribution (max. 2000 characters)</b></p> <p>The Province of West Flanders will participate in all Work Packages. In WP1, W.Flanders will input to the joint elaboration of the pilot actions to be carried out through WPs2 &amp; 3. Within WP2, the Province will lead on the development of a Resource Centre for green infrastructure, which will feed into the Social Enterprise Zone concept. It will also lead on pilot action 6, which will contribute to the delivery of WP2 in particular. Staff from the Province will participate in the staff exchanges between pilot actions, thus assisting with the joint implementation of activity. Finally the partner will participate in the working group to take forward WP4.</p>		
	<p>The Province of West Flanders will be responsible for delivering local communications &amp; publicity activity in Flanders and contribute to overall communications activity as agreed through the Communications Sub-group. The Province will lead on the development of links between the project and European institutions in Brussels. In this context it will organise the final conference in Belgium to encourage participation from EU institutions.</p>		



**List of sub-partners, if any**

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**Indicative budget per budget line**

Budget Line		
1	Partner Staff	99,831
2	External Experts & Consultants	270,320
3	Travel & Accommodation	9,600
4	Meetings & Seminars	17,000
5	Publicity	16,863
6	Equipment	0
7	Investment	0
8	Audit costs/First level control	8,728
9	Administration Costs	10,981
	<b>Sub-Total Eligible Cost</b>	<b>433,323</b>
10	Revenues	0
	<b>Total Eligible Cost</b>	<b>433,323</b>

**Origin of the match-funding (indicative)**

	Name of organisation	Legal status	Amount
1	Province of West Flanders	Regional Public Authority	216.661.50
2			
3			
4			

**Partner 3**

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3	Institution ( <i>Official name</i> )	The Waterways Trust	
	Institution ( <i>Official English translation</i> )	The Waterways Trust	
	Legal Status	Non-Profit Organisation	
	Typology	Other (to be specified below)	
	<i>Other:</i>	Charitable Trust	
	Homepage	www.thewaterwaystrust.org.uk	
	Address	New Port Downie, Lime Road	
	Postal Code	FK1 4RS	
	Town	Falkirk	
	<a href="#">Please fill in the NUTS region (see Guidance Note 25) or click the hyperlink</a>		
	Country	UK	<a href="#">Click here to Select</a>
	NUTS I	SCOTLAND	<a href="#">Click here to Select</a>
	NUTS II	Eastern Scotland	<a href="#">Click here to Select</a>
	NUTS III	Falkirk	<a href="#">Click here to Select</a>
	Phone (office)	0044 1324 677822	
	Contact person	Karen Moore	
	E-mail	karen.moore@thewaterwaystrust.org.uk	
	Name of the first level controller	n/a	
	Name of controller's organisation	The Waterways Trust	
	ERDF grant rate to be applied	50.00%	
	Is the VAT recoverable?	No	
	Contribution (max. 2000 characters)		
	<p>TWT will participate in all Work Packages. In WP1, TWT will input to the joint elaboration of the pilot actions to be carried out through WPs2 &amp; 3. TWT will be responsible for the delivery of WP3, as leader of the working group on this topic. It will also lead on pilot action 3, which will contribute to the delivery of WP3 in particular. Staff from the TWT will participate in the staff exchanges between pilot actions, thus assisting with the joint implementation of activity. Finally the partner will participate in the working group to take forward WP4.</p>		
	<p>TWT will be responsible for delivering local communications &amp; publicity activity in Scotland regarding the project and contribute to overall communications activity as agreed through the Communications Sub-group. TWT, as one of the not-for-profit organisations within the partnership, will bring particular expertise from their perspective to the partnership.</p>		

**List of sub-partners, if any**

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**Indicative budget per budget line**

Budget Line		
1	Partner Staff	150,400
2	External Experts & Consultants	357,800
3	Travel & Accommodation	12,120
4	Meetings & Seminars	5,720
5	Publicity	9,600
6	Equipment	3,300
7	Investment	0
8	Audit costs/First level control	3,000
9	Administration Costs	16,544
	<b>Sub-Total Eligible Cost</b>	<b>558,484</b>
10	Revenues	0
	<b>Total Eligible Cost</b>	<b>558,484</b>

**Origin of the match-funding (indicative)**

	Name of organisation	Legal status	Amount
1	The Waterways Trust	Non-Profit Organisation	279,242.00
2			
3			
4			

**Partner 4**

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4	Institution (Official name)	Province de Hainaut	
	Institution (Official English translation)	Province of Hainaut	
	Legal Status	Local Public Authority	
	Typology	Local authorities	
	Other:		
	Homepage	www.hainaut.be	
	Address	Delta Hainaut, Avenue de Gaulle 102	
	Postal Code	7000	
	Town	Mons	
	<a href="#">Please fill in the NUTS region (see Guidance Note 25) or click the hyperlink</a>		
	Country	BE	<a href="#">Click here to Select</a>
	NUTS I	RÉGION WALLONNE	<a href="#">Click here to Select</a>
	NUTS II	Prov. Hainaut	<a href="#">Click here to Select</a>
	NUTS III	Arr. Mons	<a href="#">Click here to Select</a>
	Phone (office)	0032 476 25 64 89	
	Contact person	Claudine Stuaert	
	E-mail	claudine.stuaert@hainaut.be	
	Name of the first level controller	n/a	
	Name of controller's organisation	Province de Hainaut	
	ERDF grant rate to be applied	50.00%	
	Is the VAT recoverable?	Yes	
	Contribution (max. 2000 characters)		
	<p>Province of Hainaut will participate in all Work Packages. In WP1, the Province will input to the joint elaboration of the pilot actions to be carried out through WPs2 &amp; 3. The Province of Hainaut will be responsible for the delivery of WP2, as leader of the Working Group on this topic. It will also lead on pilot action 5, in conjunction with partner Succeed in Sambre, which will contribute to the delivery of WP2 in particular. It will lead on the development of the resource centre for organic produce, which will feed into the development of the transnational Social Enterprise Zone in WP4. Staff from the Province will take part in the staff exchanges between pilot actions, thus assisting with the joint implementation of activity. Finally the partner will participate in the Working Group for WP4.</p>		
	<p>The Province will be responsible for delivering local communications &amp; publicity activity in Wallonia regarding the project and contribute to overall communications activity as agreed through the Communications Sub-group. The partner will also draw in expertise and advice from the social sector through the range of organisations involved within the local partnership. This includes organisations such as CPAS de La Louviere, Regie des Quartiers de Jemappes, Frameriesm Colfontaine asbl, Regie des Quartiers de Charleroi asbl, Regie d'Habitat Rural en Val de Sambre asbl, Le Relais de Haute Sambre asbl, Le CARAH asbl, L'Universite de Mons &amp; PROGRESS asbl.</p>		

**List of sub-partners, if any**

1. ASBL Regie des Quartiers de Charleroi
2. Centre Public d'Action Sociale de la Louviere
3. Regie d'Habitat Rural en Val de Sambre ASBL

**Indicative budget per budget line**

Budget Line		
1	Partner Staff	230,400
2	External Experts & Consultants	53,500
3	Travel & Accommodation	11,400
4	Meetings & Seminars	11,500
5	Publicity	5,550
6	Equipment	7,900
7	Investment	274,000
8	Audit costs/First level control	0
9	Administration Costs	25,344
	Sub-Total Eligible Cost	619,594
10	Revenues	0
	Total Eligible Cost	619,594

**Origin of the match-funding (indicative)**

	Name of organisation	Legal status	Amount
1	Province of Hainaut	Regional Public Authority	309,797.00
2			
3			
4			

**Partner 5**

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5	Institution ( <i>Official name</i> )	South Tipperary County Council	
	Institution ( <i>Official English translation</i> )	South Tipperary County Council	
	Legal Status	Local Public Authority	
	Typology	Local authorities	
	<i>Other:</i>		
	Homepage	www.southtippcoco.ie	
	Address	County Hall	
	Postal Code	n/a	
	Town	Clonmel, County Tipperary	
	<a href="#">Please fill in the NUTS region (see Guidance Note 25) or click the hyperlink</a>		
	Country	IE	<a href="#">Click here to Select</a>
	NUTS I	IRELAND	<a href="#">Click here to Select</a>
	NUTS II	Southern and Eastern	<a href="#">Click here to Select</a>
	NUTS III	South-East (IRL)	<a href="#">Click here to Select</a>
	Phone (office)	+353 5261 34650	
	Contact person	Labhaoise McKenna	
	E-mail	labhaoise.mckenna@southtippcoco.ie	
	Name of the first level controller	Michael Buckley	
	Name of controller's organisation	Southern & Eastern Regional Assembly	
	ERDF grant rate to be applied	50.00%	
	Is the VAT recoverable?	Yes	
	Contribution (max. 2000 characters)		
	<p>Partner South Tipperary CC will participate in all Work Packages. In WP1, the Council will input to the joint elaboration of the pilot actions to be carried out through WPs2 &amp; 3. In WP2, STCC will participate in the working group, with a specific role to develop a stakeholder network for the project. It will also lead on pilot action 4, which will contribute to the delivery of WP2 in particular. Staff from the County will participate in the staff exchanges between pilot actions, thus assisting with the joint implementation of activity. Finally the partner will participate in the working group to take forward WP4.</p>		
	<p>STCC will be responsible for delivering local communications &amp; publicity activity in Ireland regarding the project, and contribute to overall communications activity as agreed through the Communications Sub-group. It will bring in particular expertise to the partnership in terms of the involvement &amp; participation of community and interest groups within the local partnership, together with support from other public agencies, including Clonmel Borough Council, Carrick-on-Suir Town Council &amp; the Heritage Council.</p>		

**List of sub-partners, if any**

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**Indicative budget per budget line**

Budget Line		
1	Partner Staff	<b>248,700</b>
2	External Experts & Consultants	<b>77,000</b>
3	Travel & Accommodation	<b>26,400</b>
4	Meetings & Seminars	<b>20,000</b>
5	Publicity	<b>9,250</b>
6	Equipment	<b>0</b>
7	Investment	<b>35,200</b>
8	Audit costs/First level control	<b>3,000</b>
9	Administration Costs	<b>27,357</b>
	<b>Sub-Total Eligible Cost</b>	<b>446,907</b>
10	Revenues	<b>0</b>
	<b>Total Eligible Cost</b>	<b>446,907</b>

**Origin of the match-funding (indicative)**

	Name of organisation	Legal status	Amount
1	South Tipperary County Council	Local Public Authority	223,453.50
2			
3			
4			

**Partner 6**

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6	Institution ( <i>Official name</i> )	Groupement d'Interet Public Reussir en Sambre	
	Institution ( <i>Official English translation</i> )	Public Interest Group - Succeed in Sambre	
	Legal Status	Non-Profit Organisation	
	Typology	Other (to be specified below)	
	<i>Other:</i>	Social integration & employment	
	Homepage		
	Address	13 Rue du Progres - BP 40247	
	Postal Code	59600	
	Town	Maubeuge	
	<a href="#">Please fill in the NUTS region (see Guidance Note 25) or click the hyperlink</a>		
	Country	FR	<a href="#">Click here to Select</a>
	NUTS I	NORD - PAS-DE-CALAIS	<a href="#">Click here to Select</a>
	NUTS II	Nord - Pas-de-Calais	<a href="#">Click here to Select</a>
	NUTS III	Nord	<a href="#">Click here to Select</a>
	Phone (office)	+33 3663 23200	
	Contact person	Thierry Herbet	
	E-mail		
	Name of the first level controller	n/a	
	Name of controller's organisation		
	ERDF grant rate to be applied	50.00%	
	Is the VAT recoverable?	No	
	<b>Contribution (max. 2000 characters)</b>		
	<p>Succeed in Sambre is a public interest group, which delivers French national plans &amp; policies concerning social integration &amp; employment within the region. It therefore brings experience to the partnership regarding these areas in the context of national &amp; EU priorities. In WP1, Succeed in Sambre will input to the joint elaboration of actions to be carried out through WPs 2 &amp; 3. participate in the development of the resource centre for organic produce through Action 5, in conjunction with Province of Hainaut (Partner 6) and lead on one of the pilots to be carried out through this Action. Staff from Succeed in Sambre will participate in the staff exchanges between pilot actions, thus assisting with the joint implementation of activity. Finally the partner will take part in the working group to take forward WP4, bringing in particular knowledge regarding beneficiary &amp; employment issues.</p>		
	<p>Succeed in Sambre will be responsible for delivering local communication activity in France regarding the project and contribute to the overall communications activity as agreed by the Communications Sub-Group. It will coordinate support from other organisations for the delivery of Action 5, including Region Nord - Pas de Calais, Council for the Development of Sambre-Avesnois &amp; School of Genest.</p>		



**List of sub-partners, if any**

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**Indicative budget per budget line**

Budget Line		
1	Partner Staff	90,000
2	External Experts & Consultants	280,600
3	Travel & Accommodation	19,300
4	Meetings & Seminars	9,800
5	Publicity	0
6	Equipment	0
7	Investment	0
8	Audit costs/First level control	7,800
9	Administration Costs	9,900
	Sub-Total Eligible Cost	417,400
10	Revenues	0
	Total Eligible Cost	417,400

**Origin of the match-funding (indicative)**

	Name of organisation	Legal status	Amount
1	Succeed in Sambre	Non-Profit Organisation	208,700.00
2			
3			
4			

**Partner 7**

[Table of contents](#)

7	Institution ( <i>Official name</i> )	British Waterways Scotland	
	Institution ( <i>Official English translation</i> )	British Waterways Scotland	
	Legal Status	Regional Public Authority	
	Typology	Water agencies	
	<i>Other:</i>		
	Homepage	www.scottishcanals.co.uk	
	Address	Canal House, Applecross Street	
	Postal Code	G4 9SP	
	Town	Glasgow	
	<a href="#">Please fill in the NUTS region (see Guidance Note 25) or click the hyperlink</a>		
	Country	UK	<a href="#">Click here to Select</a>
	NUTS I	SCOTLAND	<a href="#">Click here to Select</a>
	NUTS II	South Western Scotland	<a href="#">Click here to Select</a>
	NUTS III	Glasgow City	<a href="#">Click here to Select</a>
	Phone (office)	+44 141 331 1688	
	Contact person	Richard Millar	
	E-mail	richard.millar@britishwaterways.co.uk	
	Name of the first level controller	tba	
	Name of controller's organisation		
	ERDF grant rate to be applied	50.00%	
	Is the VAT recoverable?	Yes	
	Contribution (max. 2000 characters)		
	<p>British Waterways Scotland will participate in all WPs 1,2 &amp; 4. In WP1, BWS will input to the joint elaboration of the pilot actions to be carried out through WPs 2 &amp; 3, particularly in terms of the definition of the virtual Social Enterprise Zone. In WP2, BWS will lead on the delivery of pilot action 2 and will assist with the delivery of the on-going virtual Social Enterprise Zone through WP4. BWS will participate in the staff exchanges between pilot actions. BWS will contribute to overall communications activity as agreed through the Communications Sub-group.</p>		
	<p>Note: At the time of application, British Waterways Scotland formed part of the Lead Partner, British Waterways. However it will become a separate organisation during 2012.</p>		

**List of sub-partners, if any**

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**Indicative budget per budget line**

Budget Line		
1	Partner Staff	24,000
2	External Experts & Consultants	41,000
3	Travel & Accommodation	3,000
4	Meetings & Seminars	4,500
5	Publicity	1,500
6	Equipment	0
7	Investment	0
8	Audit costs/First level control	2,800
9	Administration Costs	2,640
	Sub-Total Eligible Cost	79,440
10	Revenues	0
	Total Eligible Cost	79,440

**Origin of the match-funding (indicative)**

	Name of organisation	Legal status	Amount
1	British Waterways Scotland	Regional Public Authority	39,720.00
2			
3			
4			

**Partner 8**

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8	Institution ( <i>Official name</i> )	
	Institution ( <i>Official English translation</i> )	
	Legal Status	
	Typology	
	<i>Other:</i>	
	Homepage	
	Address	
	Postal Code	
	Town	
	<a href="#">Please fill in the NUTS region (see Guidance Note 25) or click the hyperlink</a>	
	Country	<a href="#">Click here to Select</a>
	NUTS I	<a href="#">Click here to Select</a>
	NUTS II	<a href="#">Click here to Select</a>
	NUTS III	<a href="#">Click here to Select</a>
	Phone (office)	
	Contact person	
	E-mail	
	Name of the first level controller	
	Name of controller's organisation	
	ERDF grant rate to be applied	
	Is the VAT recoverable?	
	Contribution (max. 2000 characters)	

**List of sub-partners, if any**

--

**Indicative budget per budget line**

Budget Line		
1	Partner Staff	0
2	External Experts & Consultants	0
3	Travel & Accommodation	0
4	Meetings & Seminars	0
5	Publicity	0
6	Equipment	0
7	Investment	0
8	Audit costs/First level control	0
9	Administration Costs	0
	Sub-Total Eligible Cost	0
10	Revenues	0
	Total Eligible Cost	0

**Origin of the match-funding (indicative)**

	Name of organisation	Legal status	Amount
1			
2			
3			
4			

**Partner 9**

[Table of contents](#)

9	Institution ( <i>Official name</i> )	
	Institution ( <i>Official English translation</i> )	
	Legal Status	
	Typology	
	<i>Other:</i>	
	Homepage	
	Address	
	Postal Code	
	Town	
	<a href="#">Please fill in the NUTS region (see Guidance Note 25) or click the hyperlink</a>	
	Country	<a href="#">Click here to Select</a>
	NUTS I	<a href="#">Click here to Select</a>
	NUTS II	<a href="#">Click here to Select</a>
	NUTS III	<a href="#">Click here to Select</a>
	Phone (office)	
	Contact person	
	E-mail	
	Name of the first level controller	
	Name of controller's organisation	
	ERDF grant rate to be applied	
	Is the VAT recoverable?	
	Contribution (max. 2000 characters)	

**List of sub-partners, if any**

--

**Indicative budget per budget line**

Budget Line		
1	Partner Staff	0
2	External Experts & Consultants	0
3	Travel & Accommodation	0
4	Meetings & Seminars	0
5	Publicity	0
6	Equipment	0
7	Investment	0
8	Audit costs/First level control	0
9	Administration Costs	0
	Sub-Total Eligible Cost	0
10	Revenues	0
	Total Eligible Cost	0

**Origin of the match-funding (indicative)**

	Name of organisation	Legal status	Amount
1			
2			
3			
4			

**Partner 10**

[Table of contents](#)

10	Institution ( <i>Official name</i> )		
	Institution ( <i>Official English translation</i> )		
	Legal Status		
	Typology		
	<i>Other:</i>		
	Homepage		
	Address		
	Postal Code		
	Town		
	<a href="#">Please fill in the NUTS region (see Guidance Note 25) or click the hyperlink</a>		
	Country		<a href="#">Click here to Select</a>
	NUTS I		<a href="#">Click here to Select</a>
	NUTS II		<a href="#">Click here to Select</a>
	NUTS III		<a href="#">Click here to Select</a>
	Phone (office)		
	Contact person		
	E-mail		
	Name of the first level controller		
	Name of controller's organisation		
	ERDF grant rate to be applied		
	Is the VAT recoverable?		
	Contribution (max. 2000 characters)		



**List of sub-partners, if any**

--

**Indicative budget per budget line**

Budget Line		
1	Partner Staff	0
2	External Experts & Consultants	0
3	Travel & Accommodation	0
4	Meetings & Seminars	0
5	Publicity	0
6	Equipment	0
7	Investment	0
8	Audit costs/First level control	0
9	Administration Costs	0
	Sub-Total Eligible Cost	0
10	Revenues	0
	Total Eligible Cost	0

**Origin of the match-funding (indicative)**

	Name of organisation	Legal status	Amount
1			
2			
3			
4			

**Partner 11**

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11	Institution ( <i>Official name</i> )		
	Institution ( <i>Official English translation</i> )		
	Legal Status		
	Typology		
	<i>Other:</i>		
	Homepage		
	Address		
	Postal Code		
	Town		
	<a href="#">Please fill in the NUTS region (see Guidance Note 25) or click the hyperlink</a>		
	Country		<a href="#">Click here to Select</a>
	NUTS I		<a href="#">Click here to Select</a>
	NUTS II		<a href="#">Click here to Select</a>
	NUTS III		<a href="#">Click here to Select</a>
	Phone (office)		
	Contact person		
	E-mail		
	Name of the first level controller		
	Name of controller's organisation		
	ERDF grant rate to be applied		
	Is the VAT recoverable?		
	Contribution (max. 2000 characters)		

**List of sub-partners, if any**

--

**Indicative budget per budget line**

Budget Line		
1	Partner Staff	0
2	External Experts & Consultants	0
3	Travel & Accommodation	0
4	Meetings & Seminars	0
5	Publicity	0
6	Equipment	0
7	Investment	0
8	Audit costs/First level control	0
9	Administration Costs	0
	Sub-Total Eligible Cost	0
10	Revenues	0
	Total Eligible Cost	0

**Origin of the match-funding (indicative)**

	Name of organisation	Legal status	Amount
1			
2			
3			
4			

**Partner 12**

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12	Institution ( <i>Official name</i> )		
	Institution ( <i>Official English translation</i> )		
	Legal Status		
	Typology		
	<i>Other:</i>		
	Homepage		
	Address		
	Postal Code		
	Town		
	<a href="#">Please fill in the NUTS region (see Guidance Note 25) or click the hyperlink</a>		
	Country		<a href="#">Click here to Select</a>
	NUTS I		<a href="#">Click here to Select</a>
	NUTS II		<a href="#">Click here to Select</a>
	NUTS III		<a href="#">Click here to Select</a>
	Phone (office)		
	Contact person		
	E-mail		
	Name of the first level controller		
	Name of controller's organisation		
	ERDF grant rate to be applied		
	Is the VAT recoverable?		
	Contribution (max. 2000 characters)		

**List of sub-partners, if any**

--

**Indicative budget per budget line**

Budget Line		
1	Partner Staff	0
2	External Experts & Consultants	0
3	Travel & Accommodation	0
4	Meetings & Seminars	0
5	Publicity	0
6	Equipment	0
7	Investment	0
8	Audit costs/First level control	0
9	Administration Costs	0
	Sub-Total Eligible Cost	0
10	Revenues	0
	Total Eligible Cost	0

**Origin of the match-funding (indicative)**

	Name of organisation	Legal status	Amount
1			
2			
3			
4			

**Partner 13**

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13	Institution ( <i>Official name</i> )	
	Institution ( <i>Official English translation</i> )	
	Legal Status	
	Typology	
	<i>Other:</i>	
	Homepage	
	Address	
	Postal Code	
	Town	
	<a href="#">Please fill in the NUTS region (see Guidance Note 25) or click the hyperlink</a>	
	Country	<a href="#">Click here to Select</a>
	NUTS I	<a href="#">Click here to Select</a>
	NUTS II	<a href="#">Click here to Select</a>
	NUTS III	<a href="#">Click here to Select</a>
	Phone (office)	
	Contact person	
	E-mail	
	Name of the first level controller	
	Name of controller's organisation	
	ERDF grant rate to be applied	
	Is the VAT recoverable?	
	Contribution (max. 2000 characters)	

**List of sub-partners, if any**

--

**Indicative budget per budget line**

Budget Line		
1	Partner Staff	0
2	External Experts & Consultants	0
3	Travel & Accommodation	0
4	Meetings & Seminars	0
5	Publicity	0
6	Equipment	0
7	Investment	0
8	Audit costs/First level control	0
9	Administration Costs	0
	Sub-Total Eligible Cost	0
10	Revenues	0
	Total Eligible Cost	0

**Origin of the match-funding (indicative)**

	Name of organisation	Legal status	Amount
1			
2			
3			
4			

**Partner 14**

[Table of contents](#)

14	Institution ( <i>Official name</i> )	
	Institution ( <i>Official English translation</i> )	
	Legal Status	
	Typology	
	<i>Other:</i>	
	Homepage	
	Address	
	Postal Code	
	Town	
	<a href="#">Please fill in the NUTS region (see Guidance Note 25) or click the hyperlink</a>	
	Country	<a href="#">Click here to Select</a>
	NUTS I	<a href="#">Click here to Select</a>
	NUTS II	<a href="#">Click here to Select</a>
	NUTS III	<a href="#">Click here to Select</a>
	Phone (office)	
	Contact person	
	E-mail	
	Name of the first level controller	
	Name of controller's organisation	
	ERDF grant rate to be applied	
	Is the VAT recoverable?	
	Contribution (max. 2000 characters)	



**List of sub-partners, if any**

--

**Indicative budget per budget line**

Budget Line		
1	Partner Staff	0
2	External Experts & Consultants	0
3	Travel & Accommodation	0
4	Meetings & Seminars	0
5	Publicity	0
6	Equipment	0
7	Investment	0
8	Audit costs/First level control	0
9	Administration Costs	0
	Sub-Total Eligible Cost	0
10	Revenues	0
	Total Eligible Cost	0

**Origin of the match-funding (indicative)**

	Name of organisation	Legal status	Amount
1			
2			
3			
4			

**Partner 15**

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15	Institution ( <i>Official name</i> )		
	Institution ( <i>Official English translation</i> )		
	Legal Status		
	Typology		
	<i>Other:</i>		
	Homepage		
	Address		
	Postal Code		
	Town		
	<a href="#">Please fill in the NUTS region (see Guidance Note 25) or click the hyperlink</a>		
	Country		<a href="#">Click here to Select</a>
	NUTS I		<a href="#">Click here to Select</a>
	NUTS II		<a href="#">Click here to Select</a>
	NUTS III		<a href="#">Click here to Select</a>
	Phone (office)		
	Contact person		
	E-mail		
	Name of the first level controller		
	Name of controller's organisation		
	ERDF grant rate to be applied		
	Is the VAT recoverable?		
	Contribution (max. 2000 characters)		

**List of sub-partners, if any**

--

**Indicative budget per budget line**

Budget Line		
1	Partner Staff	0
2	External Experts & Consultants	0
3	Travel & Accommodation	0
4	Meetings & Seminars	0
5	Publicity	0
6	Equipment	0
7	Investment	0
8	Audit costs/First level control	0
9	Administration Costs	0
	Sub-Total Eligible Cost	0
10	Revenues	0
	Total Eligible Cost	0

**Origin of the match-funding (indicative)**

	Name of organisation	Legal status	Amount
1			
2			
3			
4			

**Partner 16**

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16	Institution ( <i>Official name</i> )	
	Institution ( <i>Official English translation</i> )	
	Legal Status	
	Typology	
	<i>Other:</i>	
	Homepage	
	Address	
	Postal Code	
	Town	
	<a href="#">Please fill in the NUTS region (see Guidance Note 25) or click the hyperlink</a>	
	Country	<a href="#">Click here to Select</a>
	NUTS I	<a href="#">Click here to Select</a>
	NUTS II	<a href="#">Click here to Select</a>
	NUTS III	<a href="#">Click here to Select</a>
	Phone (office)	
	Contact person	
	E-mail	
	Name of the first level controller	
	Name of controller's organisation	
	ERDF grant rate to be applied	
	Is the VAT recoverable?	
	Contribution (max. 2000 characters)	

**List of sub-partners, if any**

--

**Indicative budget per budget line**

Budget Line		
1	Partner Staff	0
2	External Experts & Consultants	0
3	Travel & Accommodation	0
4	Meetings & Seminars	0
5	Publicity	0
6	Equipment	0
7	Investment	0
8	Audit costs/First level control	0
9	Administration Costs	0
	Sub-Total Eligible Cost	0
10	Revenues	0
	Total Eligible Cost	0

**Origin of the match-funding (indicative)**

	Name of organisation	Legal status	Amount
1			
2			
3			
4			

**Partner 17**

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17	Institution ( <i>Official name</i> )	
	Institution ( <i>Official English translation</i> )	
	Legal Status	
	Typology	
	<i>Other:</i>	
	Homepage	
	Address	
	Postal Code	
	Town	
	<a href="#">Please fill in the NUTS region (see Guidance Note 25) or click the hyperlink</a>	
	Country	<a href="#">Click here to Select</a>
	NUTS I	<a href="#">Click here to Select</a>
	NUTS II	<a href="#">Click here to Select</a>
	NUTS III	<a href="#">Click here to Select</a>
	Phone (office)	
	Contact person	
	E-mail	
	Name of the first level controller	
	Name of controller's organisation	
	ERDF grant rate to be applied	
	Is the VAT recoverable?	
	Contribution (max. 2000 characters)	

**List of sub-partners, if any**

--

**Indicative budget per budget line**

Budget Line		
1	Partner Staff	0
2	External Experts & Consultants	0
3	Travel & Accommodation	0
4	Meetings & Seminars	0
5	Publicity	0
6	Equipment	0
7	Investment	0
8	Audit costs/First level control	0
9	Administration Costs	0
	Sub-Total Eligible Cost	0
10	Revenues	0
	Total Eligible Cost	0

**Origin of the match-funding (indicative)**

	Name of organisation	Legal status	Amount
1			
2			
3			
4			

**Partner 18**

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18	Institution ( <i>Official name</i> )	
	Institution ( <i>Official English translation</i> )	
	Legal Status	
	Typology	
	<i>Other:</i>	
	Homepage	
	Address	
	Postal Code	
	Town	
	<a href="#">Please fill in the NUTS region (see Guidance Note 25) or click the hyperlink</a>	
	Country	<a href="#">Click here to Select</a>
	NUTS I	<a href="#">Click here to Select</a>
	NUTS II	<a href="#">Click here to Select</a>
	NUTS III	<a href="#">Click here to Select</a>
	Phone (office)	
	Contact person	
	E-mail	
	Name of the first level controller	
	Name of controller's organisation	
	ERDF grant rate to be applied	
	Is the VAT recoverable?	
	Contribution (max. 2000 characters)	



**List of sub-partners, if any**

--

**Indicative budget per budget line**

Budget Line		
1	Partner Staff	0
2	External Experts & Consultants	0
3	Travel & Accommodation	0
4	Meetings & Seminars	0
5	Publicity	0
6	Equipment	0
7	Investment	0
8	Audit costs/First level control	0
9	Administration Costs	0
	Sub-Total Eligible Cost	0
10	Revenues	0
	Total Eligible Cost	0

**Origin of the match-funding (indicative)**

	Name of organisation	Legal status	Amount
1			
2			
3			
4			

**Partner 19**

[Table of contents](#)

19	Institution ( <i>Official name</i> )	
	Institution ( <i>Official English translation</i> )	
	Legal Status	
	Typology	
	<i>Other:</i>	
	Homepage	
	Address	
	Postal Code	
	Town	
	<a href="#">Please fill in the NUTS region (see Guidance Note 25) or click the hyperlink</a>	
	Country	<a href="#">Click here to Select</a>
	NUTS I	<a href="#">Click here to Select</a>
	NUTS II	<a href="#">Click here to Select</a>
	NUTS III	<a href="#">Click here to Select</a>
	Phone (office)	
	Contact person	
	E-mail	
	Name of the first level controller	
	Name of controller's organisation	
	ERDF grant rate to be applied	
	Is the VAT recoverable?	
	Contribution (max. 2000 characters)	

**List of sub-partners, if any**

--

**Indicative budget per budget line**

Budget Line		
1	Partner Staff	0
2	External Experts & Consultants	0
3	Travel & Accommodation	0
4	Meetings & Seminars	0
5	Publicity	0
6	Equipment	0
7	Investment	0
8	Audit costs/First level control	0
9	Administration Costs	0
	Sub-Total Eligible Cost	0
10	Revenues	0
	Total Eligible Cost	0

**Origin of the match-funding (indicative)**

	Name of organisation	Legal status	Amount
1			
2			
3			
4			

**Partner 20**

[Table of contents](#)

20	Institution ( <i>Official name</i> )	
	Institution ( <i>Official English translation</i> )	
	Legal Status	
	Typology	
	<i>Other:</i>	
	Homepage	
	Address	
	Postal Code	
	Town	
	<a href="#">Please fill in the NUTS region (see Guidance Note 25) or click the hyperlink</a>	
	Country	<a href="#">Click here to Select</a>
	NUTS I	<a href="#">Click here to Select</a>
	NUTS II	<a href="#">Click here to Select</a>
	NUTS III	<a href="#">Click here to Select</a>
	Phone (office)	
	Contact person	
	E-mail	
	Name of the first level controller	
	Name of controller's organisation	
	ERDF grant rate to be applied	
	Is the VAT recoverable?	
	Contribution (max. 2000 characters)	

**List of sub-partners, if any**

--

**Indicative budget per budget line**

Budget Line		
1	Partner Staff	0
2	External Experts & Consultants	0
3	Travel & Accommodation	0
4	Meetings & Seminars	0
5	Publicity	0
6	Equipment	0
7	Investment	0
8	Audit costs/First level control	0
9	Administration Costs	0
	Sub-Total Eligible Cost	0
10	Revenues	0
	Total Eligible Cost	0

**Origin of the match-funding (indicative)**

	Name of organisation	Legal status	Amount
1			
2			
3			
4			

**Partner 21**

[Table of contents](#)

21	Institution ( <i>Official name</i> )	
	Institution ( <i>Official English translation</i> )	
	Legal Status	
	Typology	
	<i>Other:</i>	
	Homepage	
	Address	
	Postal Code	
	Town	
	<a href="#">Please fill in the NUTS region (see Guidance Note 25) or click the hyperlink</a>	
	Country	<a href="#">Click here to Select</a>
	NUTS I	<a href="#">Click here to Select</a>
	NUTS II	<a href="#">Click here to Select</a>
	NUTS III	<a href="#">Click here to Select</a>
	Phone (office)	
	Contact person	
	E-mail	
	Name of the first level controller	
	Name of controller's organisation	
	ERDF grant rate to be applied	
	Is the VAT recoverable?	
	Contribution (max. 2000 characters)	

**List of sub-partners, if any**

--

**Indicative budget per budget line**

Budget Line		
1	Partner Staff	0
2	External Experts & Consultants	0
3	Travel & Accommodation	0
4	Meetings & Seminars	0
5	Publicity	0
6	Equipment	0
7	Investment	0
8	Audit costs/First level control	0
9	Administration Costs	0
	Sub-Total Eligible Cost	0
10	Revenues	0
	Total Eligible Cost	0

**Origin of the match-funding (indicative)**

	Name of organisation	Legal status	Amount
1			
2			
3			
4			

**Partner 22**

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22	Institution ( <i>Official name</i> )	
	Institution ( <i>Official English translation</i> )	
	Legal Status	
	Typology	
	<i>Other:</i>	
	Homepage	
	Address	
	Postal Code	
	Town	
	<a href="#">Please fill in the NUTS region (see Guidance Note 25) or click the hyperlink</a>	
	Country	<a href="#">Click here to Select</a>
	NUTS I	<a href="#">Click here to Select</a>
	NUTS II	<a href="#">Click here to Select</a>
	NUTS III	<a href="#">Click here to Select</a>
	Phone (office)	
	Contact person	
	E-mail	
	Name of the first level controller	
	Name of controller's organisation	
	ERDF grant rate to be applied	
	Is the VAT recoverable?	
	Contribution (max. 2000 characters)	



**List of sub-partners, if any**

--

**Indicative budget per budget line**

Budget Line		
1	Partner Staff	0
2	External Experts & Consultants	0
3	Travel & Accommodation	0
4	Meetings & Seminars	0
5	Publicity	0
6	Equipment	0
7	Investment	0
8	Audit costs/First level control	0
9	Administration Costs	0
	Sub-Total Eligible Cost	0
10	Revenues	0
	Total Eligible Cost	0

**Origin of the match-funding (indicative)**

	Name of organisation	Legal status	Amount
1			
2			
3			
4			

**Partner 23**

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23	Institution ( <i>Official name</i> )	
	Institution ( <i>Official English translation</i> )	
	Legal Status	
	Typology	
	<i>Other:</i>	
	Homepage	
	Address	
	Postal Code	
	Town	
	<a href="#">Please fill in the NUTS region (see Guidance Note 25) or click the hyperlink</a>	
	Country	<a href="#">Click here to Select</a>
	NUTS I	<a href="#">Click here to Select</a>
	NUTS II	<a href="#">Click here to Select</a>
	NUTS III	<a href="#">Click here to Select</a>
	Phone (office)	
	Contact person	
	E-mail	
	Name of the first level controller	
	Name of controller's organisation	
	ERDF grant rate to be applied	
	Is the VAT recoverable?	
	Contribution (max. 2000 characters)	

**List of sub-partners, if any**

--

**Indicative budget per budget line**

Budget Line		
1	Partner Staff	0
2	External Experts & Consultants	0
3	Travel & Accommodation	0
4	Meetings & Seminars	0
5	Publicity	0
6	Equipment	0
7	Investment	0
8	Audit costs/First level control	0
9	Administration Costs	0
	Sub-Total Eligible Cost	0
10	Revenues	0
	Total Eligible Cost	0

**Origin of the match-funding (indicative)**

	Name of organisation	Legal status	Amount
1			
2			
3			
4			

**Partner 24**

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24	Institution ( <i>Official name</i> )	
	Institution ( <i>Official English translation</i> )	
	Legal Status	
	Typology	
	<i>Other:</i>	
	Homepage	
	Address	
	Postal Code	
	Town	
	<a href="#">Please fill in the NUTS region (see Guidance Note 25) or click the hyperlink</a>	
	Country	<a href="#">Click here to Select</a>
	NUTS I	<a href="#">Click here to Select</a>
	NUTS II	<a href="#">Click here to Select</a>
	NUTS III	<a href="#">Click here to Select</a>
	Phone (office)	
	Contact person	
	E-mail	
	Name of the first level controller	
	Name of controller's organisation	
	ERDF grant rate to be applied	
	Is the VAT recoverable?	
	Contribution (max. 2000 characters)	

**List of sub-partners, if any**

--

**Indicative budget per budget line**

Budget Line		
1	Partner Staff	0
2	External Experts & Consultants	0
3	Travel & Accommodation	0
4	Meetings & Seminars	0
5	Publicity	0
6	Equipment	0
7	Investment	0
8	Audit costs/First level control	0
9	Administration Costs	0
	Sub-Total Eligible Cost	0
10	Revenues	0
	Total Eligible Cost	0

**Origin of the match-funding (indicative)**

	Name of organisation	Legal status	Amount
1			
2			
3			
4			

**Partner 25**

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25	Institution ( <i>Official name</i> )	
	Institution ( <i>Official English translation</i> )	
	Legal Status	
	Typology	
	<i>Other:</i>	
	Homepage	
	Address	
	Postal Code	
	Town	
	<a href="#">Please fill in the NUTS region (see Guidance Note 25) or click the hyperlink</a>	
	Country	<a href="#">Click here to Select</a>
	NUTS I	<a href="#">Click here to Select</a>
	NUTS II	<a href="#">Click here to Select</a>
	NUTS III	<a href="#">Click here to Select</a>
	Phone (office)	
	Contact person	
	E-mail	
	Name of the first level controller	
	Name of controller's organisation	
	ERDF grant rate to be applied	
	Is the VAT recoverable?	
	Contribution (max. 2000 characters)	

**List of sub-partners, if any**

--

**Indicative budget per budget line**

Budget Line		
1	Partner Staff	0
2	External Experts & Consultants	0
3	Travel & Accommodation	0
4	Meetings & Seminars	0
5	Publicity	0
6	Equipment	0
7	Investment	0
8	Audit costs/First level control	0
9	Administration Costs	0
	Sub-Total Eligible Cost	0
10	Revenues	0
	Total Eligible Cost	0

**Origin of the match-funding (indicative)**

	Name of organisation	Legal status	Amount
1			
2			
3			
4			

**Partner 26**

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26	Institution ( <i>Official name</i> )	
	Institution ( <i>Official English translation</i> )	
	Legal Status	
	Typology	
	<i>Other:</i>	
	Homepage	
	Address	
	Postal Code	
	Town	
	<a href="#">Please fill in the NUTS region (see Guidance Note 25) or click the hyperlink</a>	
	Country	<a href="#">Click here to Select</a>
	NUTS I	<a href="#">Click here to Select</a>
	NUTS II	<a href="#">Click here to Select</a>
	NUTS III	<a href="#">Click here to Select</a>
	Phone (office)	
	Contact person	
	E-mail	
	Name of the first level controller	
	Name of controller's organisation	
	ERDF grant rate to be applied	
	Is the VAT recoverable?	
	Contribution (max. 2000 characters)	



**List of sub-partners, if any**

--

**Indicative budget per budget line**

Budget Line		
1	Partner Staff	0
2	External Experts & Consultants	0
3	Travel & Accommodation	0
4	Meetings & Seminars	0
5	Publicity	0
6	Equipment	0
7	Investment	0
8	Audit costs/First level control	0
9	Administration Costs	0
	<b>Sub-Total Eligible Cost</b>	<b>0</b>
10	Revenues	0
	<b>Total Eligible Cost</b>	<b>0</b>

**Origin of the match-funding (indicative)**

	Name of organisation	Legal status	Amount
1			
2			
3			
4			

**Partner 27**

[Table of contents](#)

27	Institution ( <i>Official name</i> )	
	Institution ( <i>Official English translation</i> )	
	Legal Status	
	Typology	
	<i>Other:</i>	
	Homepage	
	Address	
	Postal Code	
	Town	
	<a href="#">Please fill in the NUTS region (see Guidance Note 25) or click the hyperlink</a>	
	Country	<a href="#">Click here to Select</a>
	NUTS I	<a href="#">Click here to Select</a>
	NUTS II	<a href="#">Click here to Select</a>
	NUTS III	<a href="#">Click here to Select</a>
	Phone (office)	
	Contact person	
	E-mail	
	Name of the first level controller	
	Name of controller's organisation	
	ERDF grant rate to be applied	
	Is the VAT recoverable?	
	Contribution (max. 2000 characters)	

**List of sub-partners, if any**

--

**Indicative budget per budget line**

Budget Line		
1	Partner Staff	0
2	External Experts & Consultants	0
3	Travel & Accommodation	0
4	Meetings & Seminars	0
5	Publicity	0
6	Equipment	0
7	Investment	0
8	Audit costs/First level control	0
9	Administration Costs	0
	<b>Sub-Total Eligible Cost</b>	<b>0</b>
10	Revenues	0
	<b>Total Eligible Cost</b>	<b>0</b>

**Origin of the match-funding (indicative)**

	Name of organisation	Legal status	Amount
1			
2			
3			
4			

**Partner 28**

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28	Institution ( <i>Official name</i> )	
	Institution ( <i>Official English translation</i> )	
	Legal Status	
	Typology	
	<i>Other:</i>	
	Homepage	
	Address	
	Postal Code	
	Town	
	<a href="#">Please fill in the NUTS region (see Guidance Note 25) or click the hyperlink</a>	
	Country	<a href="#">Click here to Select</a>
	NUTS I	<a href="#">Click here to Select</a>
	NUTS II	<a href="#">Click here to Select</a>
	NUTS III	<a href="#">Click here to Select</a>
	Phone (office)	
	Contact person	
	E-mail	
	Name of the first level controller	
	Name of controller's organisation	
	ERDF grant rate to be applied	
	Is the VAT recoverable?	
	Contribution (max. 2000 characters)	

**List of sub-partners, if any**

--

**Indicative budget per budget line**

Budget Line		
1	Partner Staff	0
2	External Experts & Consultants	0
3	Travel & Accommodation	0
4	Meetings & Seminars	0
5	Publicity	0
6	Equipment	0
7	Investment	0
8	Audit costs/First level control	0
9	Administration Costs	0
	Sub-Total Eligible Cost	0
10	Revenues	0
	Total Eligible Cost	0

**Origin of the match-funding (indicative)**

	Name of organisation	Legal status	Amount
1			
2			
3			
4			

**Partner 29**

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29	Institution ( <i>Official name</i> )	
	Institution ( <i>Official English translation</i> )	
	Legal Status	
	Typology	
	<i>Other:</i>	
	Homepage	
	Address	
	Postal Code	
	Town	
	<a href="#">Please fill in the NUTS region (see Guidance Note 25) or click the hyperlink</a>	
	Country	<a href="#">Click here to Select</a>
	NUTS I	<a href="#">Click here to Select</a>
	NUTS II	<a href="#">Click here to Select</a>
	NUTS III	<a href="#">Click here to Select</a>
	Phone (office)	
	Contact person	
	E-mail	
	Name of the first level controller	
	Name of controller's organisation	
	ERDF grant rate to be applied	
	Is the VAT recoverable?	
	Contribution (max. 2000 characters)	

**List of sub-partners, if any**

--

**Indicative budget per budget line**

Budget Line		
1	Partner Staff	0
2	External Experts & Consultants	0
3	Travel & Accommodation	0
4	Meetings & Seminars	0
5	Publicity	0
6	Equipment	0
7	Investment	0
8	Audit costs/First level control	0
9	Administration Costs	0
	Sub-Total Eligible Cost	0
10	Revenues	0
	Total Eligible Cost	0

**Origin of the match-funding (indicative)**

	Name of organisation	Legal status	Amount
1			
2			
3			
4			

**Partner 30**

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30	Institution ( <i>Official name</i> )	
	Institution ( <i>Official English translation</i> )	
	Legal Status	
	Typology	
	<i>Other:</i>	
	Homepage	
	Address	
	Postal Code	
	Town	
	<a href="#">Please fill in the NUTS region (see Guidance Note 25) or click the hyperlink</a>	
	Country	<a href="#">Click here to Select</a>
	NUTS I	<a href="#">Click here to Select</a>
	NUTS II	<a href="#">Click here to Select</a>
	NUTS III	<a href="#">Click here to Select</a>
	Phone (office)	
	Contact person	
	E-mail	
	Name of the first level controller	
	Name of controller's organisation	
	ERDF grant rate to be applied	
	Is the VAT recoverable?	
	Contribution (max. 2000 characters)	



**List of sub-partners, if any**

--

**Indicative budget per budget line**

Budget Line		
1	Partner Staff	0
2	External Experts & Consultants	0
3	Travel & Accommodation	0
4	Meetings & Seminars	0
5	Publicity	0
6	Equipment	0
7	Investment	0
8	Audit costs/First level control	0
9	Administration Costs	0
	Sub-Total Eligible Cost	0
10	Revenues	0
	Total Eligible Cost	0

**Origin of the match-funding (indicative)**

	Name of organisation	Legal status	Amount
1			
2			
3			
4			